

# Finance Committee Budget Update

**Gerardo Ramirez** (*he, him, él*)  
Vice President of Administrative Services

February 21, 2025

# Today's Presentation

- Summary of Budget Meetings, Forums, and Timeline
- How is our college funded and how do we utilize those funds?
- Financial Performance and Projections
- Key Findings and Next Steps

# Budget Meetings and Forums

> *50 meetings in Fall 2024 with Cabinet, Deans, and Directors to review and update their budget.*

DATE	Budget Forums
11/20/24	Institutional Planning Committee
12/16/24	Finance Committee
1/21/25	Deans and Cabinet Budget Workshop – Part 1
2/10/25	Deans and Cabinet Budget Workshop - Part 2
2/10/25	Associated Students of CSM (2:15-2:45 pm)
2/11/25	Academic Senate (3:10-3:30 pm)
2/20/25	Classified Senate (1:00-1:20 pm)
<b>2/21/25</b>	<b>Campus-wide Budget Forum (B10-195, 11 am-12 pm)</b>

# Budget Activities - Year in Review

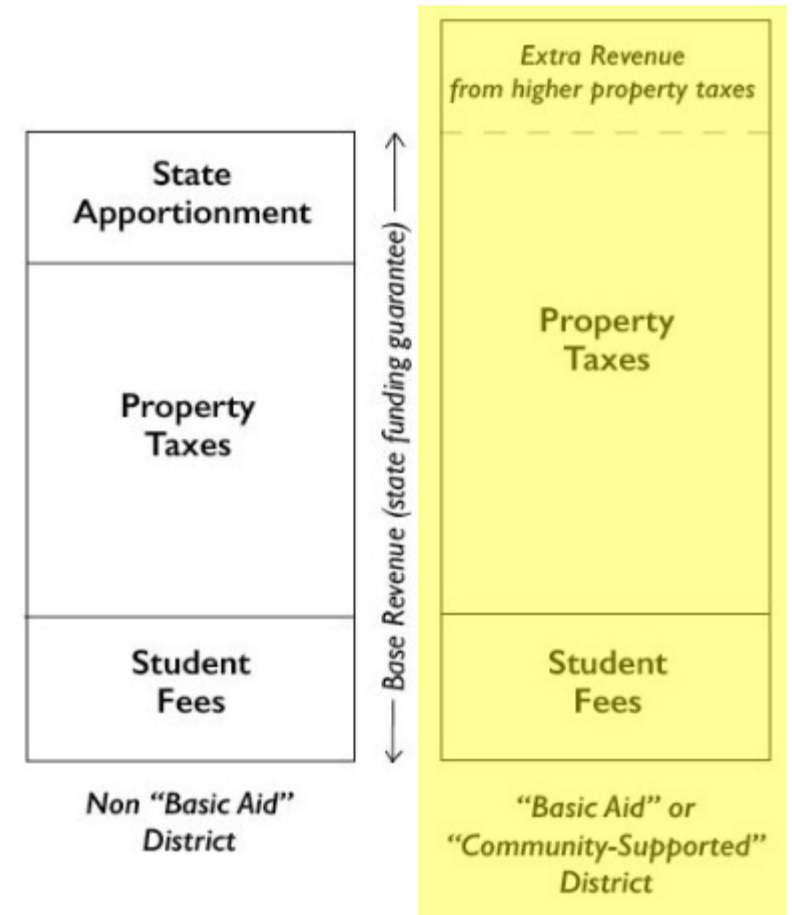
Completed Activities	2024						2025								
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY2023-24 - Closed Books															
FY2024-25 - Budget Submitted															
FY2024-25 - Board Approved Budget															
FY2024-25 - Non-Personnel Resource Requests Approved															
FY2024-25 - Division Meetings to Review Budget Assumptions															
FY2025-26 - Call for Resource Requests															
FY2025-26 - Personnel Resource Requests Approved															
FY2024-25 - Revised Budget Approved															

Future Activities	2024						2025								
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FY2025-26 - Division Meetings to Review Budget Assumptions															
FY2025-26 - Non-Personnel Resource Requests Approved															
FY2025-26 - Submit Tentative Budget to District															
FY2024-25 - Close Books															
FY2025-26 - Submit Final Budget to District															
FY2025-26 - Board Approves Budget															
FY2026-27 - Call for Resource Requests															

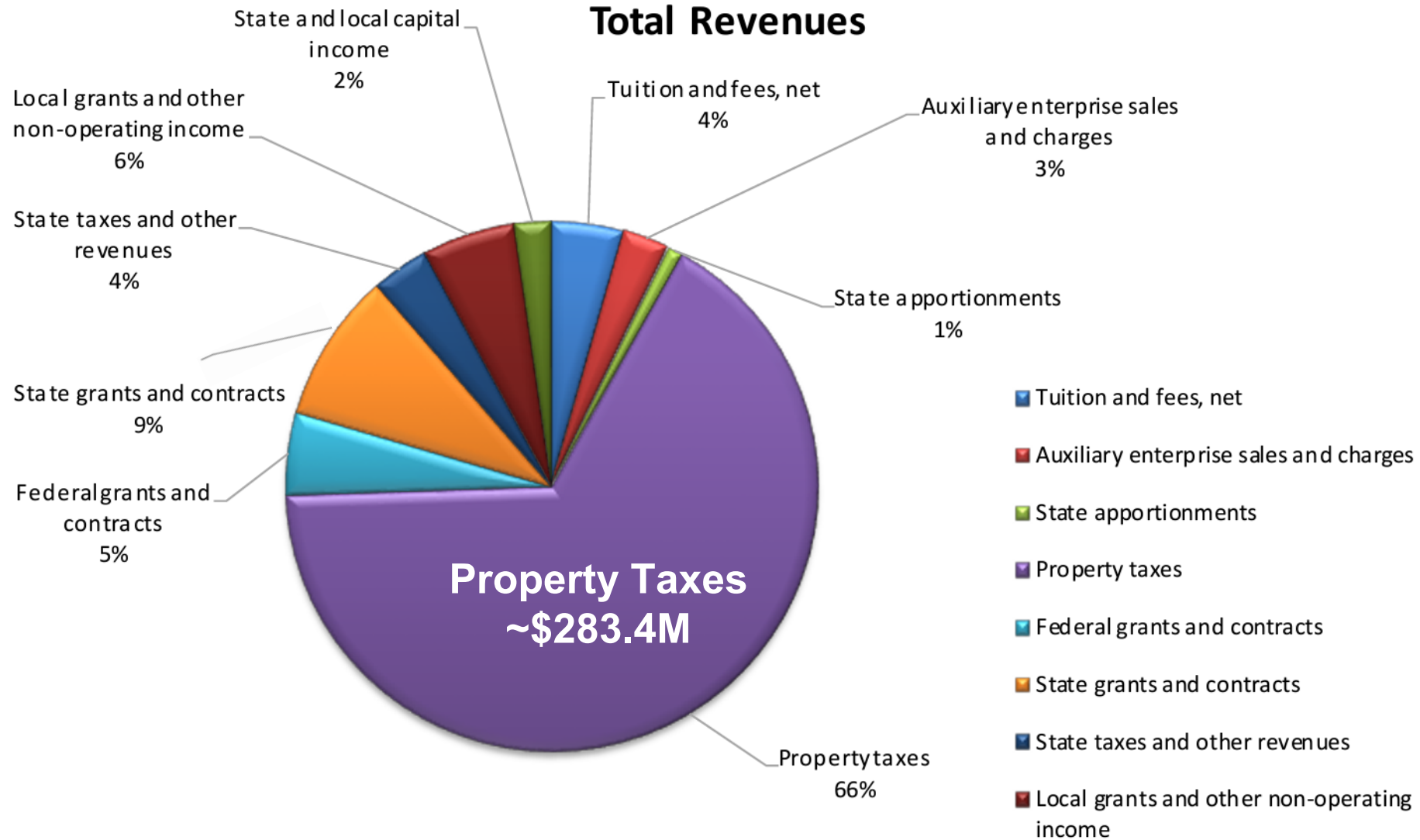
**How is our district funded and  
how do we utilize those funds?**

# Basic Aid or “Community-Supported” District

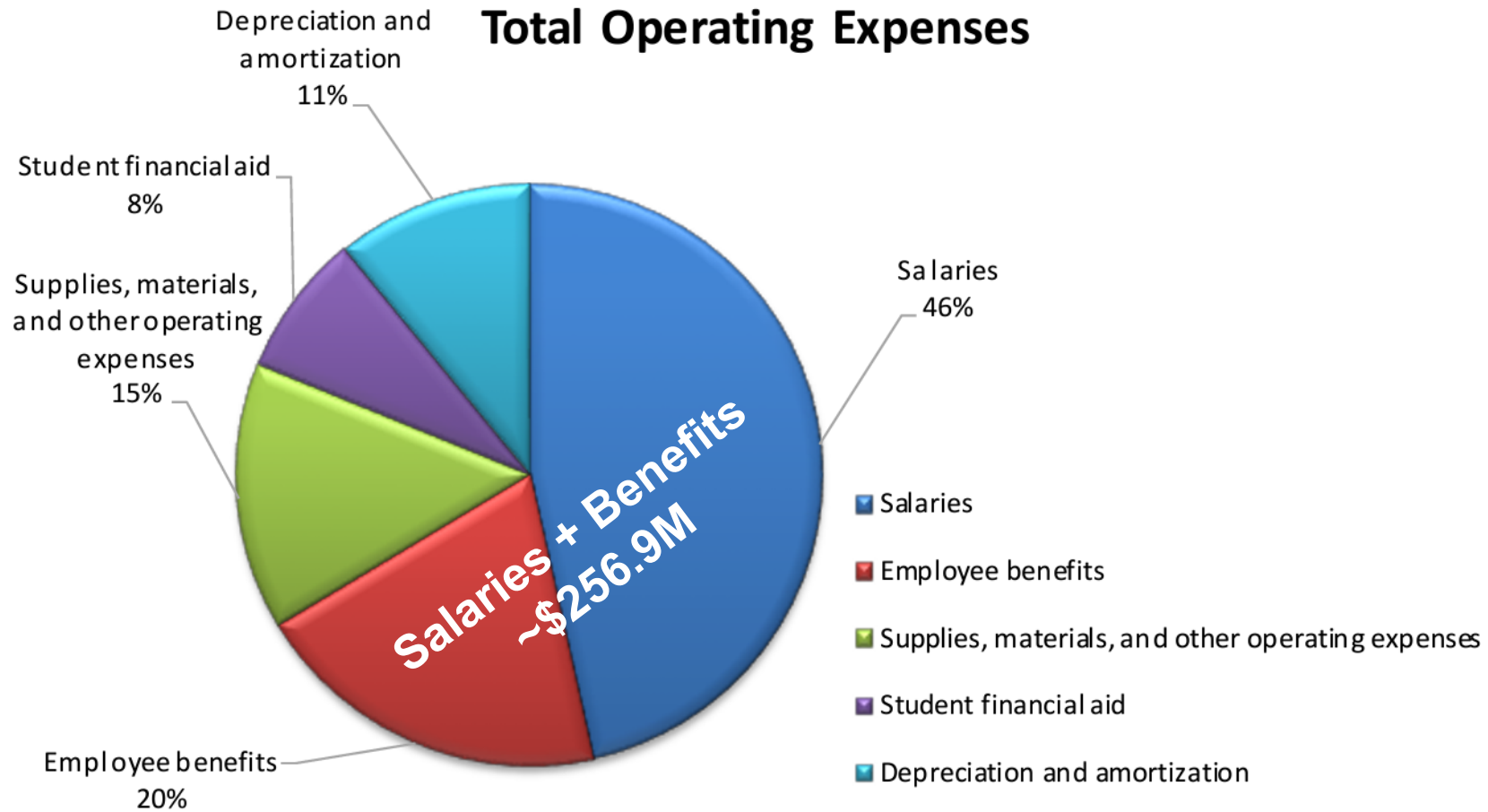
- A district becomes basic aid or “community-supported” when its share of local property taxes plus student fees exceeds the state funding guarantee as determined by the formula.
- SMCCCD attained basic aid status in 2011.
- The District keeps the higher revenues as local property tax values accumulate above the state apportionment.
  - Higher salaries in comparison with other districts
  - Additional student support program
  - Innovative Projects
- Other basic aid community college districts include: San Jose–Evergreen, West Valley–Mission, Marin, Mira Costa, South Orange, Napa Valley, San Luis Obispo County, and Sierra.



# 2023-24 SMCCCD Total Revenues \$448.9 Million



# 2023-24 SMCCCD **Total** Expenses \$423.6 Million





## FUND TYPES: REVENUE SOURCE

### Governmental Funds

Fund 1: General Fund – Unrestricted

Fund 2: Self-Insurance Fund - Restricted

Fund 3: General Fund - Restricted

Fund 4: Capital Projects Fund

Fund 6: Special Revenue – Child Development

### Proprietary Funds

Fund 5: Enterprise (Bookstore, Food Services, Associated Students, etc.)

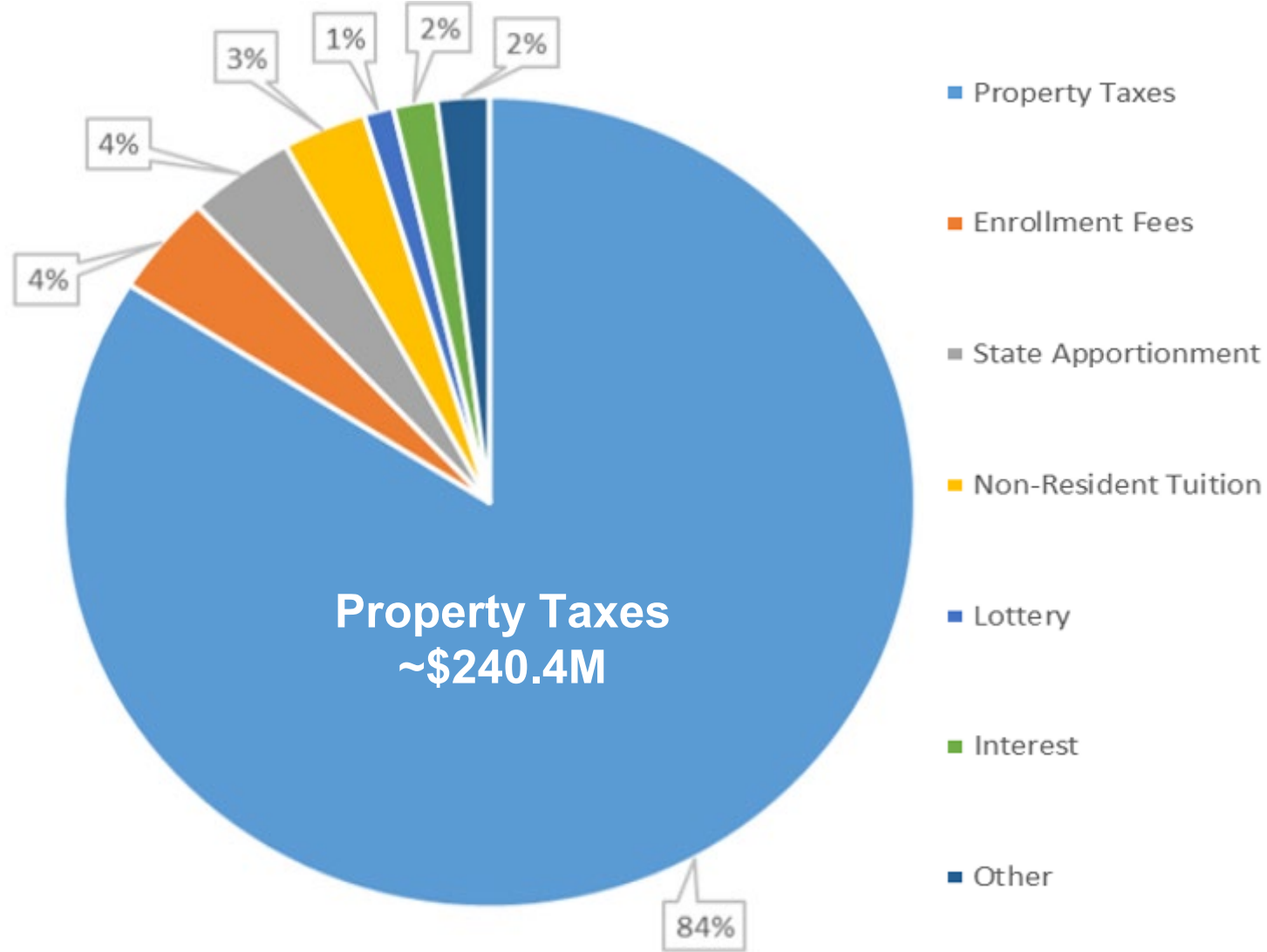
### Fiduciary Funds

Fund 7: Expendable Trust (Financial Aid)

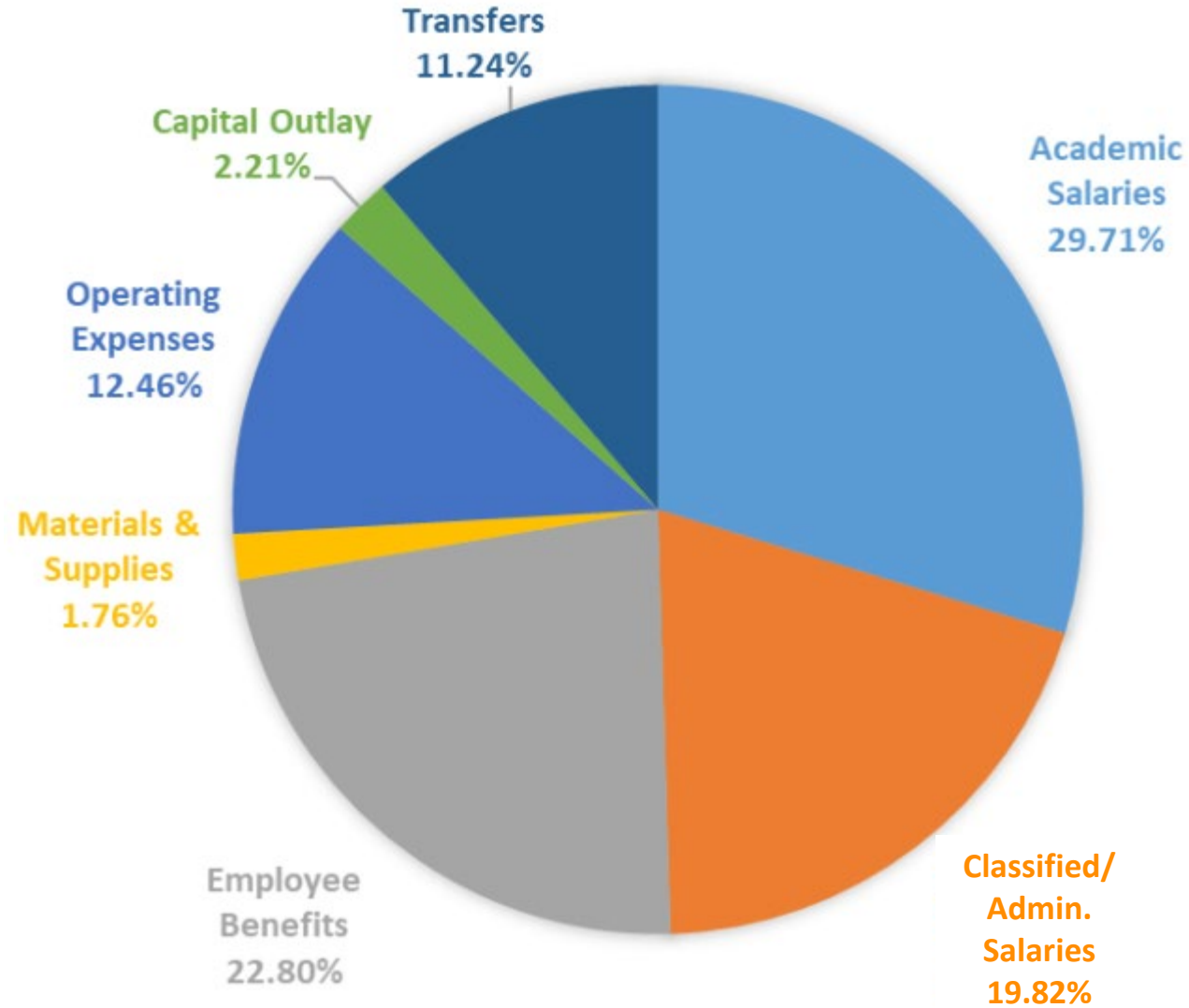
Fund 8: Expendable Trust (Reserve for Post-Retirement Benefits/Housing Loan Program)

Focus of  
today's  
overview

# 2024-25 SMCCCD General Fund 1 Unrestricted Revenue Projections \$273.2M



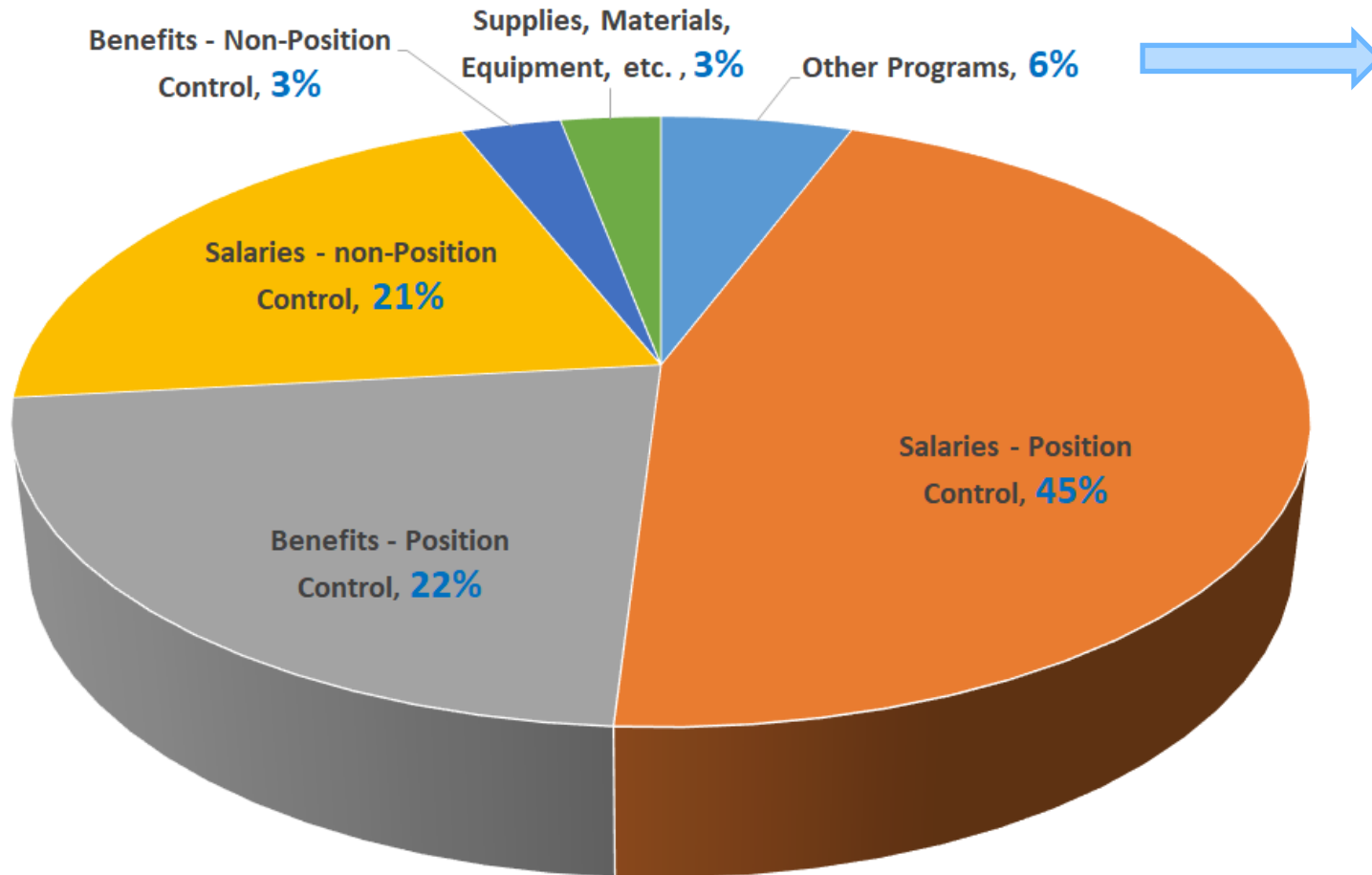
# 2024-25 SMCCCD Fund 1 Unrestricted Budgeted Expenditures by Account Type



# How is our college funded and how do we utilize those funds?

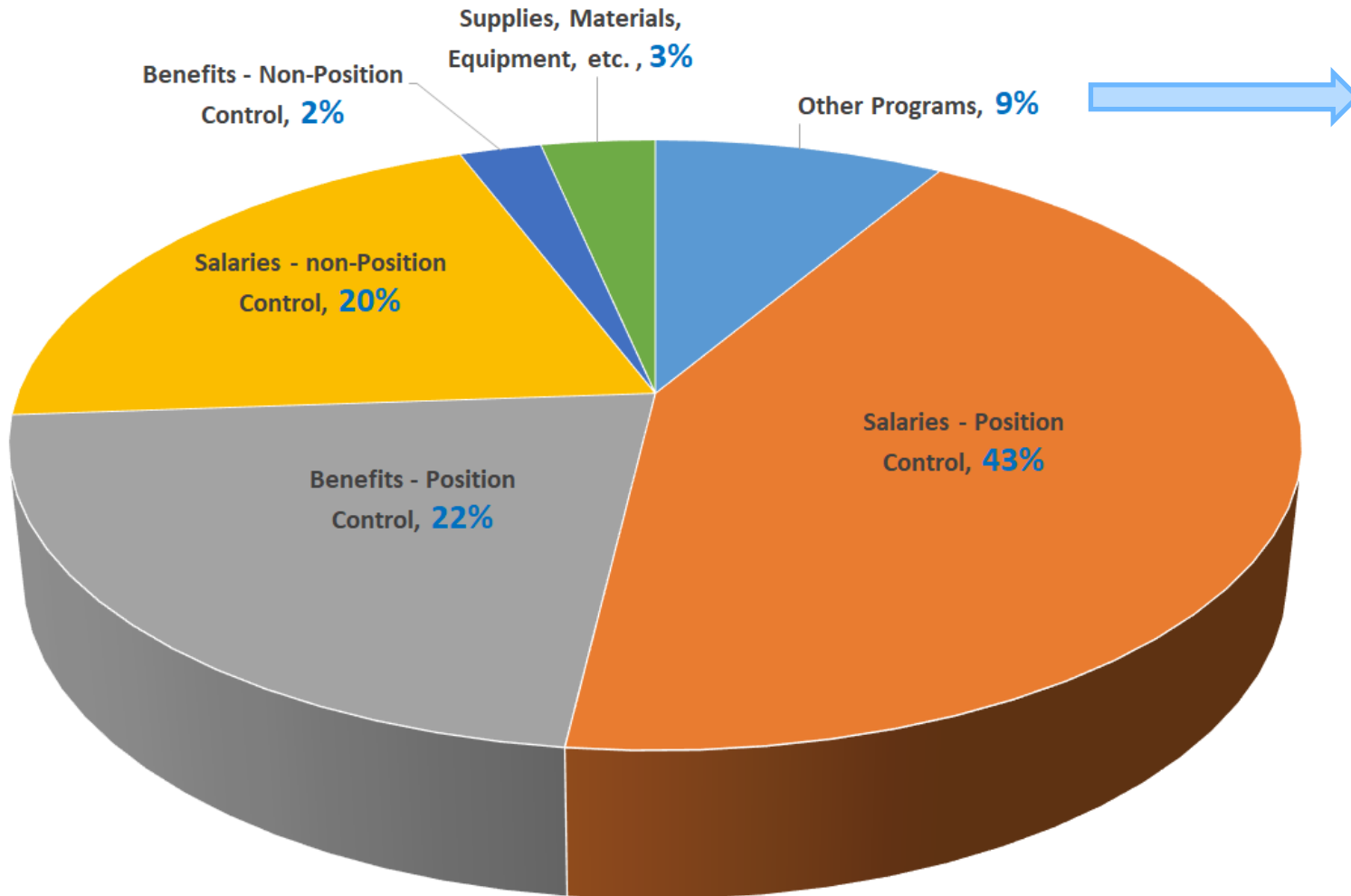
# Fund 1 – Unrestricted General Funds

# 2023-24 CSM Fund 1 Unrestricted Actual Expenditures by Type (\$61.8M)



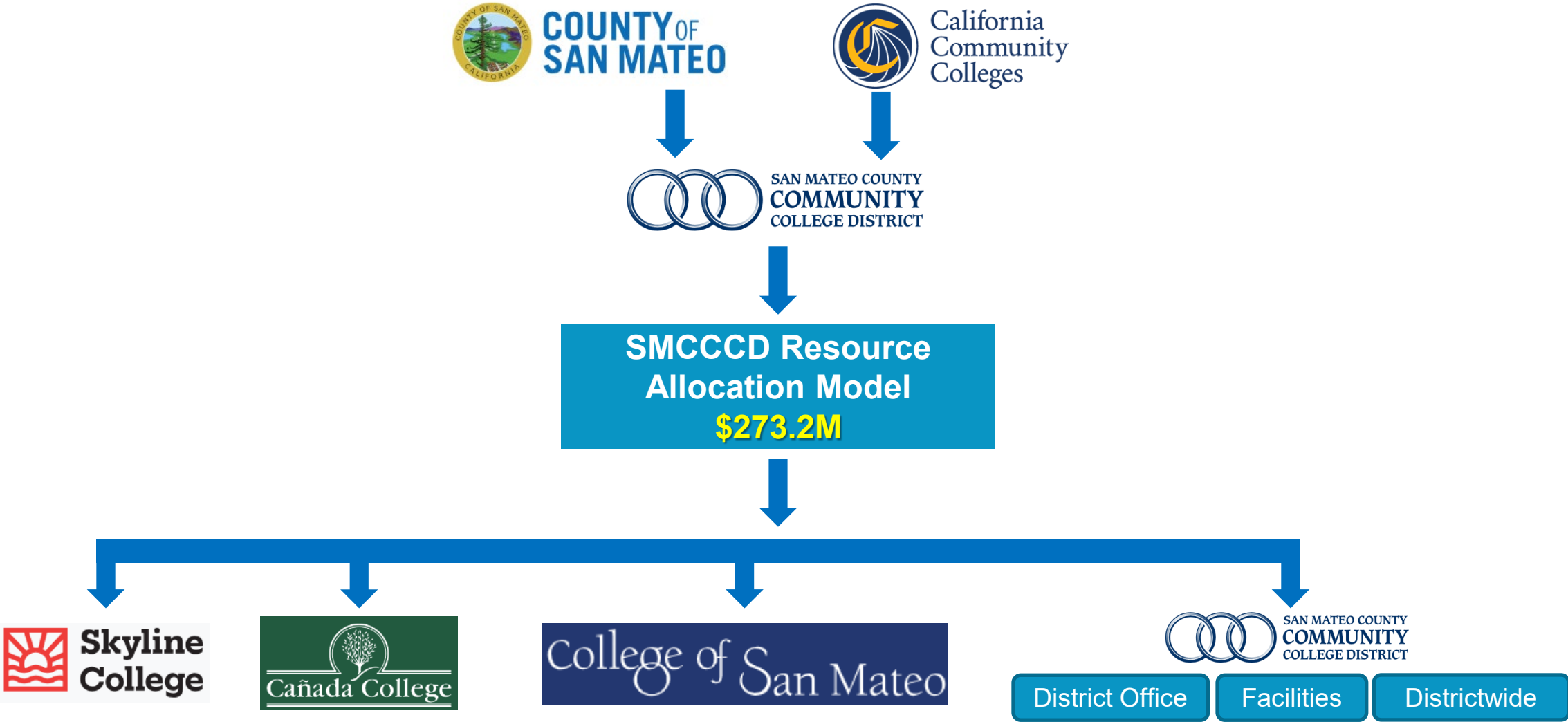
Other Programs - Actual Expenses	FY2023-24
Health Center 39030	\$ 894,992
Promise 35064	\$ 777,867
Financial Aid 35068	\$ 724,074
Other Transfers (SEAP31216 )	\$ 591,705
Free College Initiative/One-Time (Dual-enrollment)	\$ 202,528
Middle College 38189	\$ 153,294
Student Insurance	\$ 98,830
Child Development Center 60001	\$ 97,767
<b>Totals</b>	<b>\$ 3,541,057</b>

# 2024-25 CSM Fund 1 Unrestricted Projected Expenditures by Type (\$67.5M)



Other Program Projected Expenses	FY2024-25
Promise 35064	\$ 1,107,484
Health Center 39030	\$ 939,742
Dual Enrollment	\$ 850,000
Transportation / Shuttle Services	\$ 804,319
Financial Aid 35068	\$ 760,278
Other Transfers (SEAP31216 )	\$ 621,290
Half Moon Bay Coastside Campus	\$ 308,087
Middle College 38189	\$ 160,958
Student Insurance	\$ 103,771
Child Development Center 60001	\$ 102,655
<b>Total Other Programs</b>	<b>\$ 5,758,585</b>

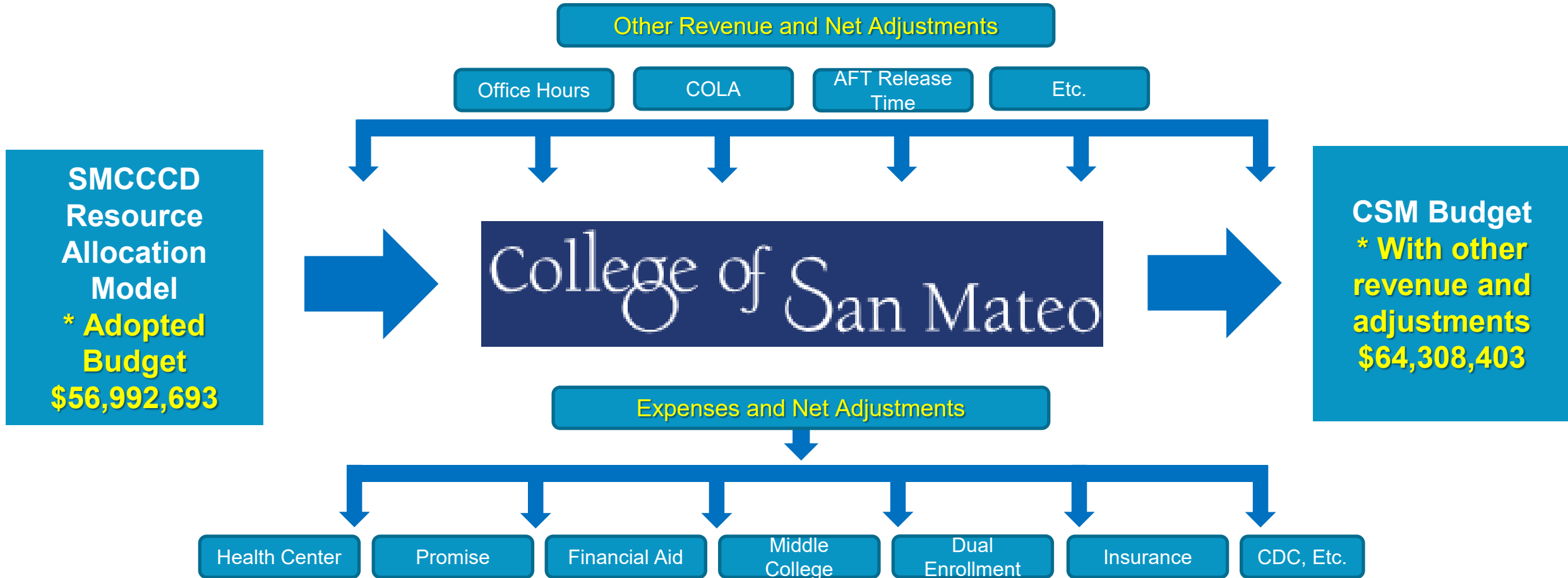
# 2024-25 SMCCCD Fund 1 Unrestricted General Funds Flow – Revenue



Source: SMCCCD Fiscal Year 2024-25 Adoption Budget Report



# CSM Fund 1 Unrestricted General Funds Flow – Revenue



\* Source: SMCCCD Fiscal Year 2024-25 Adoption Budget Report

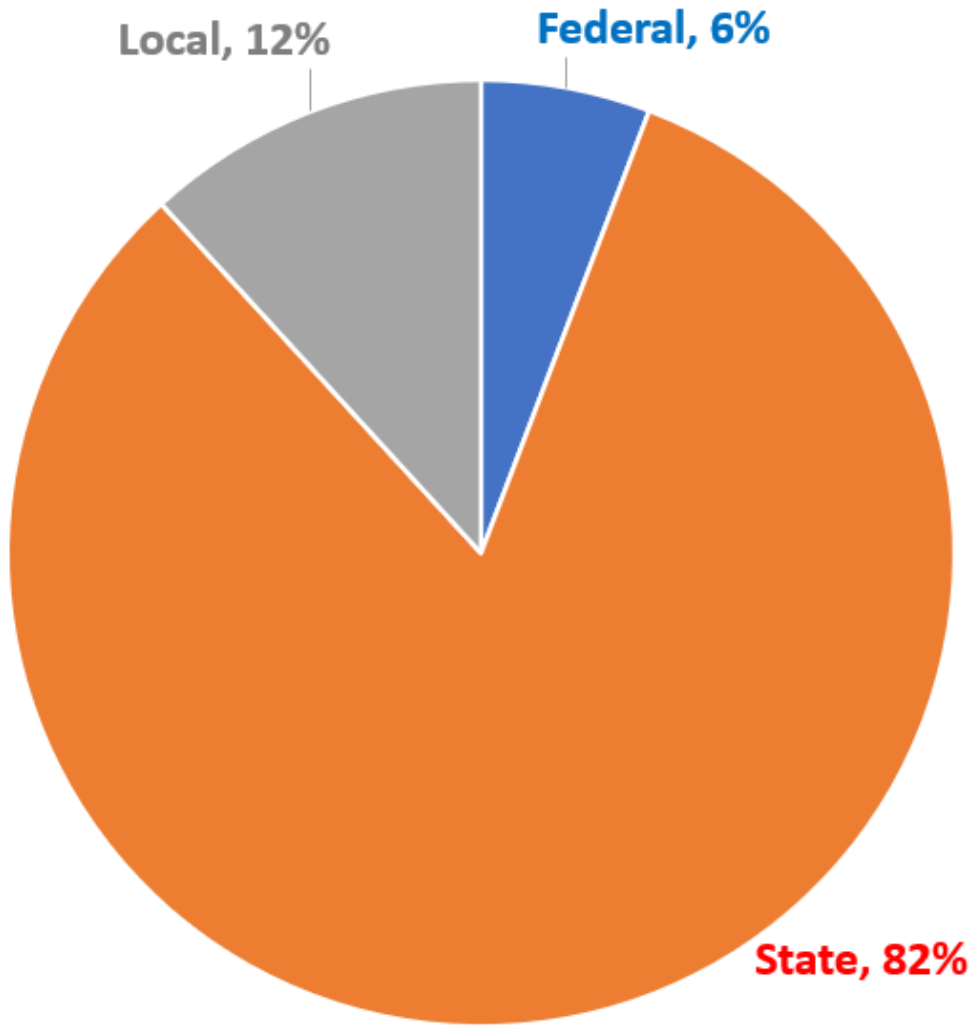
# SMCCCD Full Absorption Budget for FY2024-25

## Full Absorption Budget for 24/25 Fund 1

	Skyline	Cañada	CSM	District Office	Facilities	Central Svcs	Total
<b>24/25 Site Allocations</b>	\$ 59,941,685	\$ 36,319,315	\$ 57,384,586	\$ 24,102,080	\$ 19,683,573	\$ 75,739,717	\$ 273,170,956
Central Services	\$ 22,479,535	\$ 15,433,028	\$ 24,439,615	\$ 7,610,206	\$ 5,777,332	\$ (75,739,717)	\$ -
Subtotal	\$ 82,421,220	\$ 51,752,344	\$ 81,824,202	\$ 31,712,286	\$ 25,460,904	\$ -	\$ 273,170,956
Facilities Allocation	\$ 7,990,310	\$ 6,983,750	\$ 10,131,210	\$ 355,635	\$ (25,460,904)	\$ -	\$ -
Subtotal	\$ 90,411,530	\$ 58,736,093	\$ 91,955,411	\$ 32,067,921	\$ -	\$ -	\$ 273,170,956
District Office	\$ 11,550,093	\$ 7,766,023	\$ 12,751,806	\$ (32,067,921)	\$ -	\$ -	\$ -
<b>Total</b>	\$ 101,961,622	\$ 66,502,116	\$ 104,707,218	\$ (0)	\$ -	\$ -	\$ 273,170,956

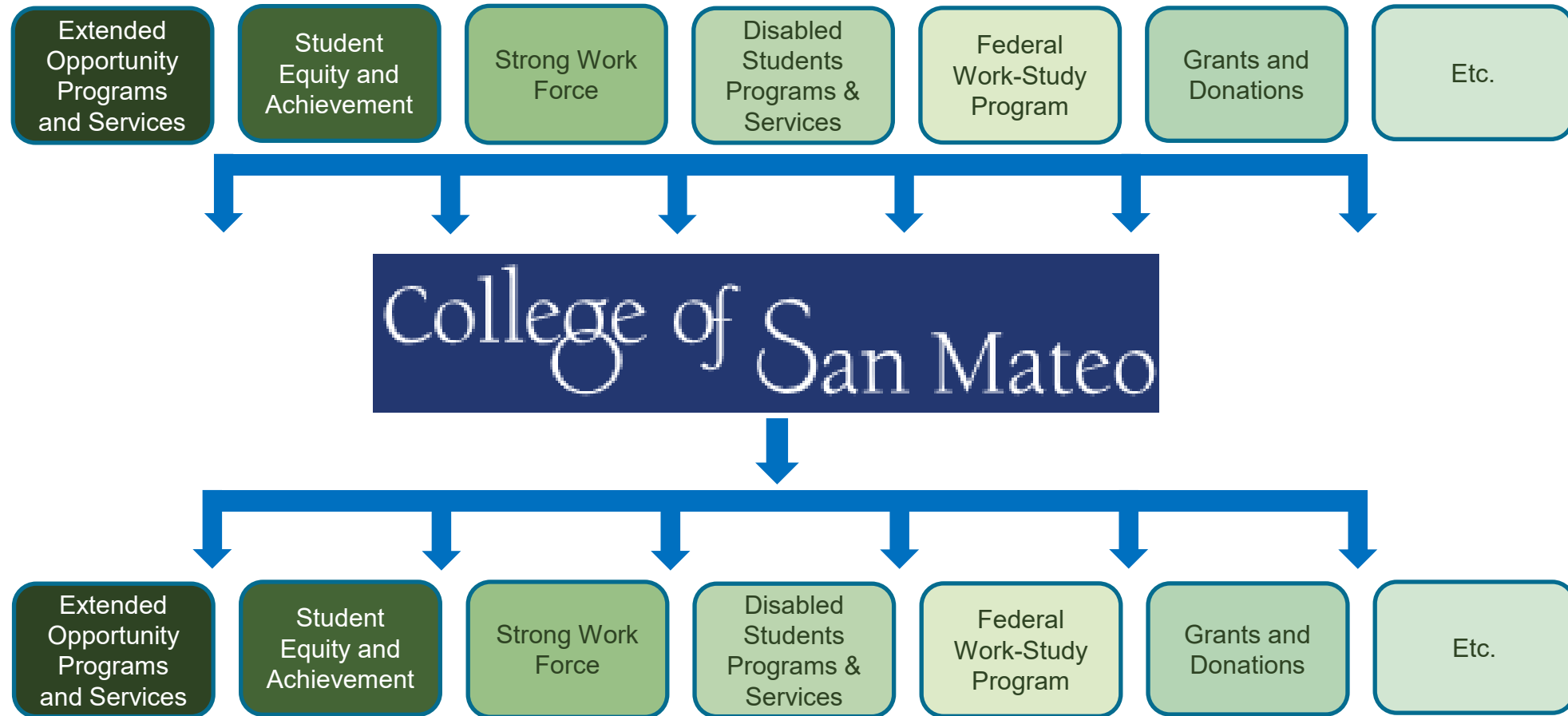
# Fund 3 – Restricted General Funds

# 2024-25 CSM Fund 3 - Restricted Budgeted Revenue Sources \$24.6M



# 2024-25 CSM Fund 3 - Restricted General Fund \$24.6M

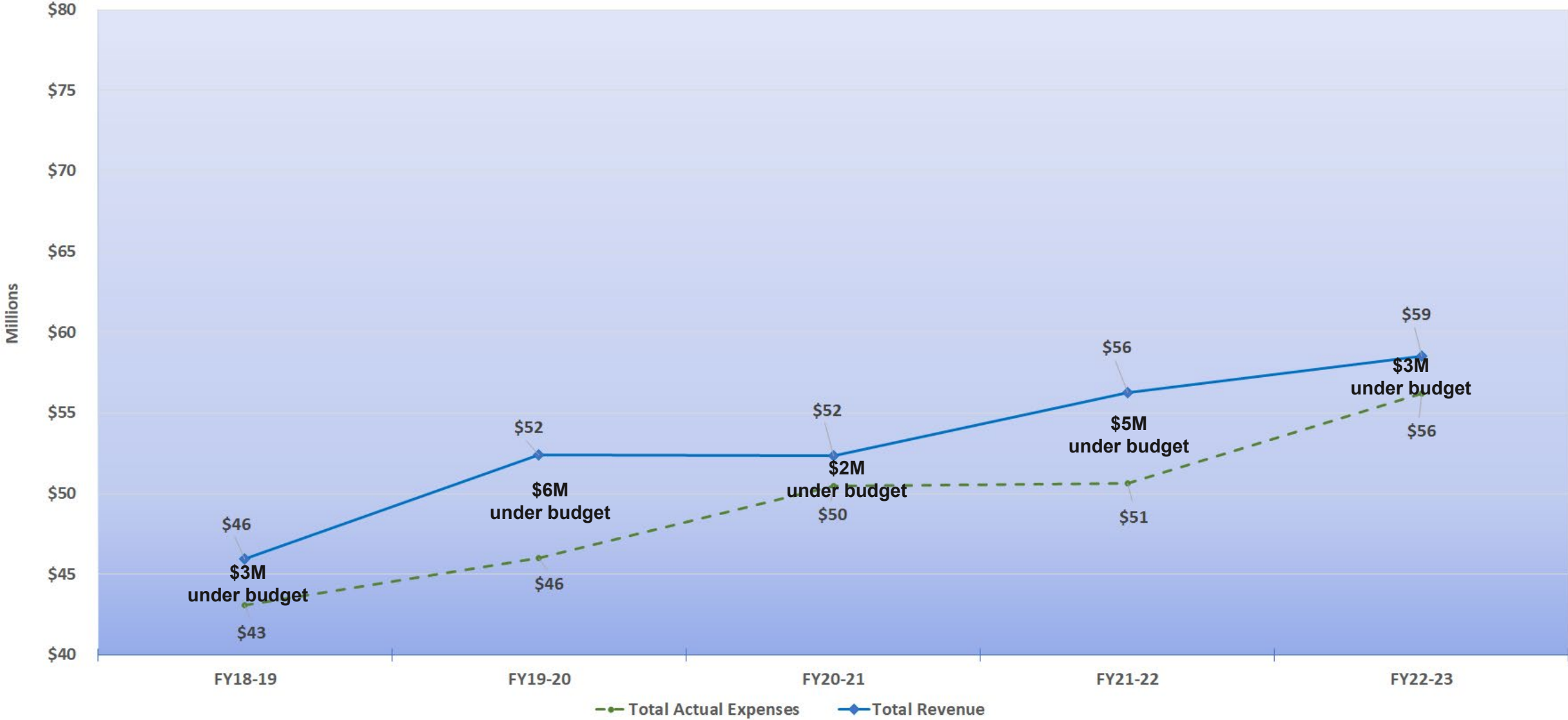
Categorical funds from donors and grants from Federal, State, and other Local agencies that are restricted to be used for specific purpose.



\* Source: SMCCCD Fiscal Year 2024-25 Adoption Budget Report

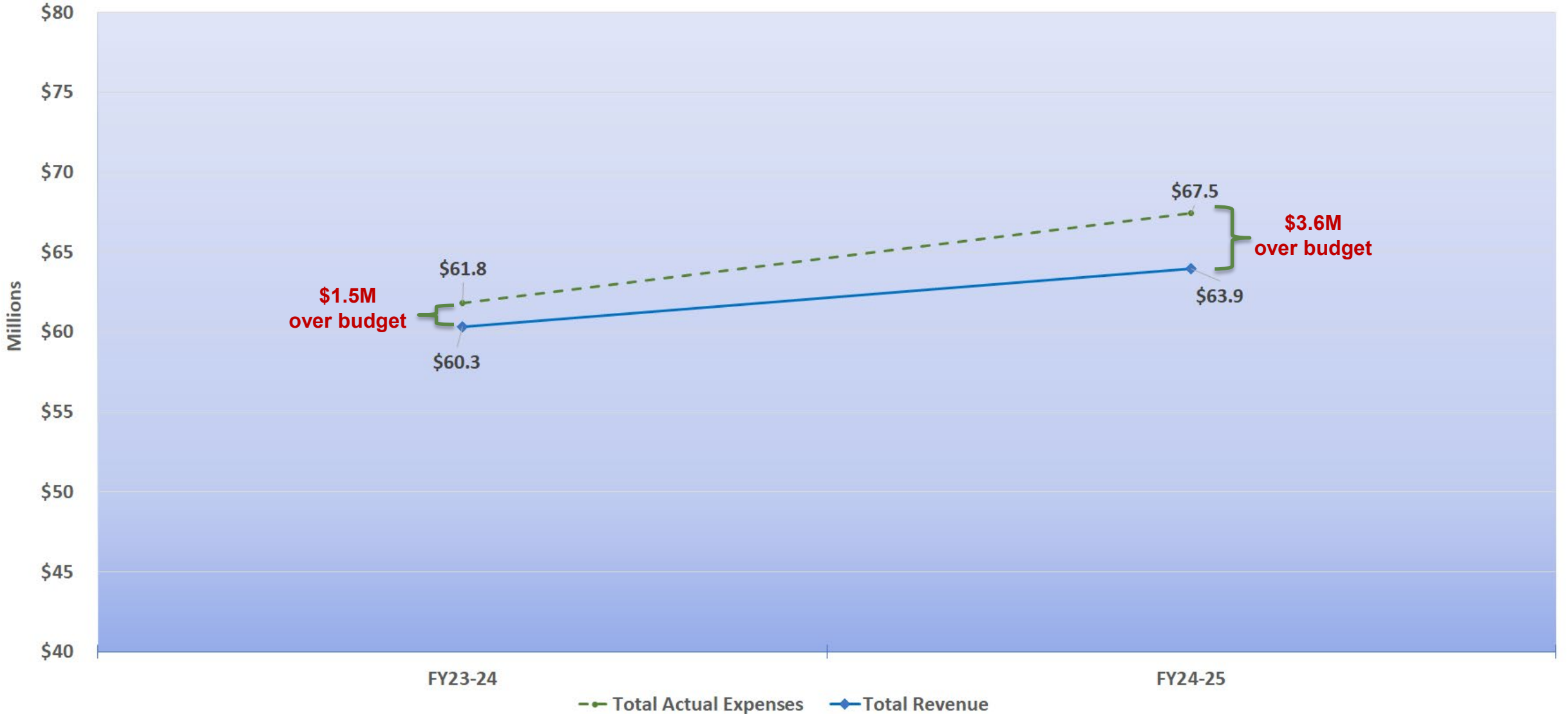
**What is the current financial situation of College of San Mateo?**

# CSM Fund 1 Unrestricted Expenses vs. Revenue “the good old days”



Source: SMCCCD Fiscal Year 2024-25 Adoption Budget Report

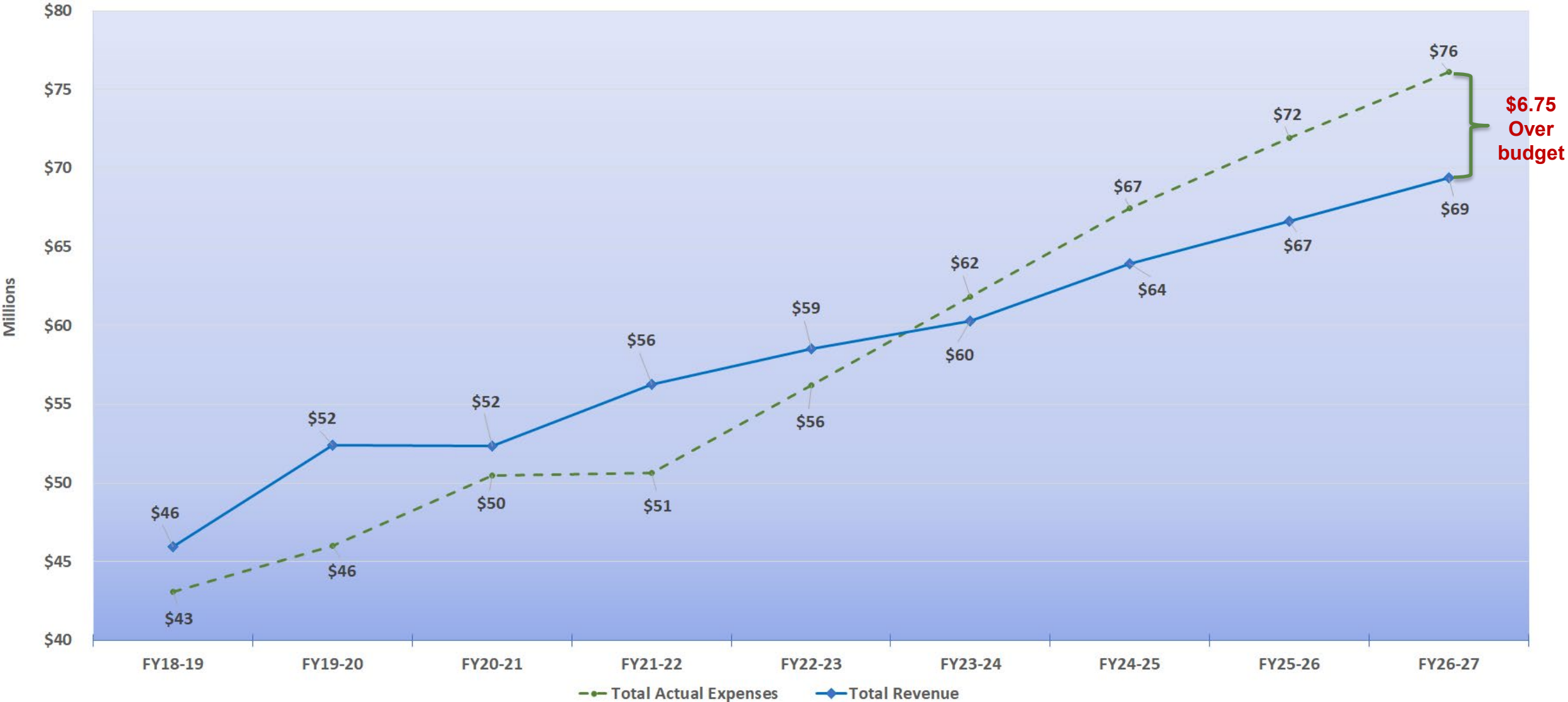
# CSM Fund 1 Unrestricted Expenses vs. Revenue – Last year and Current Year



Source: [SMCCCD Fiscal Year 2024-25 Adoption Budget Report](#)



# CSM Fund 1 Unrestricted Expenses vs. Revenue – Multi-year Projections



Source: SMCCCD Fiscal Year 2024-25 Adoption Budget Report

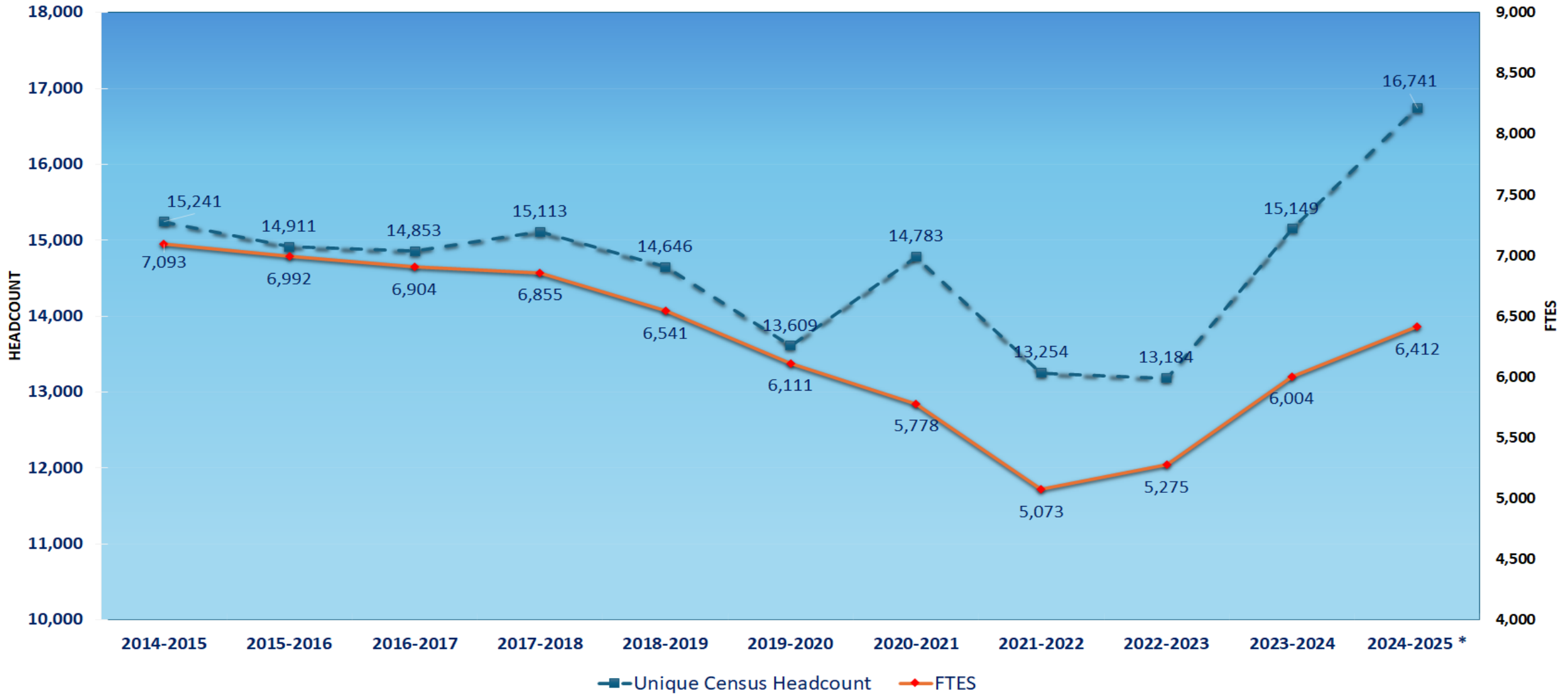
# Salary Expense Growth Compared to Revenue Growth

Salary Expense Type	FY2018-19 to FY2023-24 <i>(5 years)</i>
Overtime	142%
Short-Term	75%
Non-Instructional Faculty	56%
Overall Expenses	44%
Classified	36%
Instructional Faculty	34%
Overall Revenue	31%
Administration	19%

Source: Actual Expenses from Fund 1 for FY2018-19 and FY2023-24

**How do our enrollment metrics  
align with our financials?**

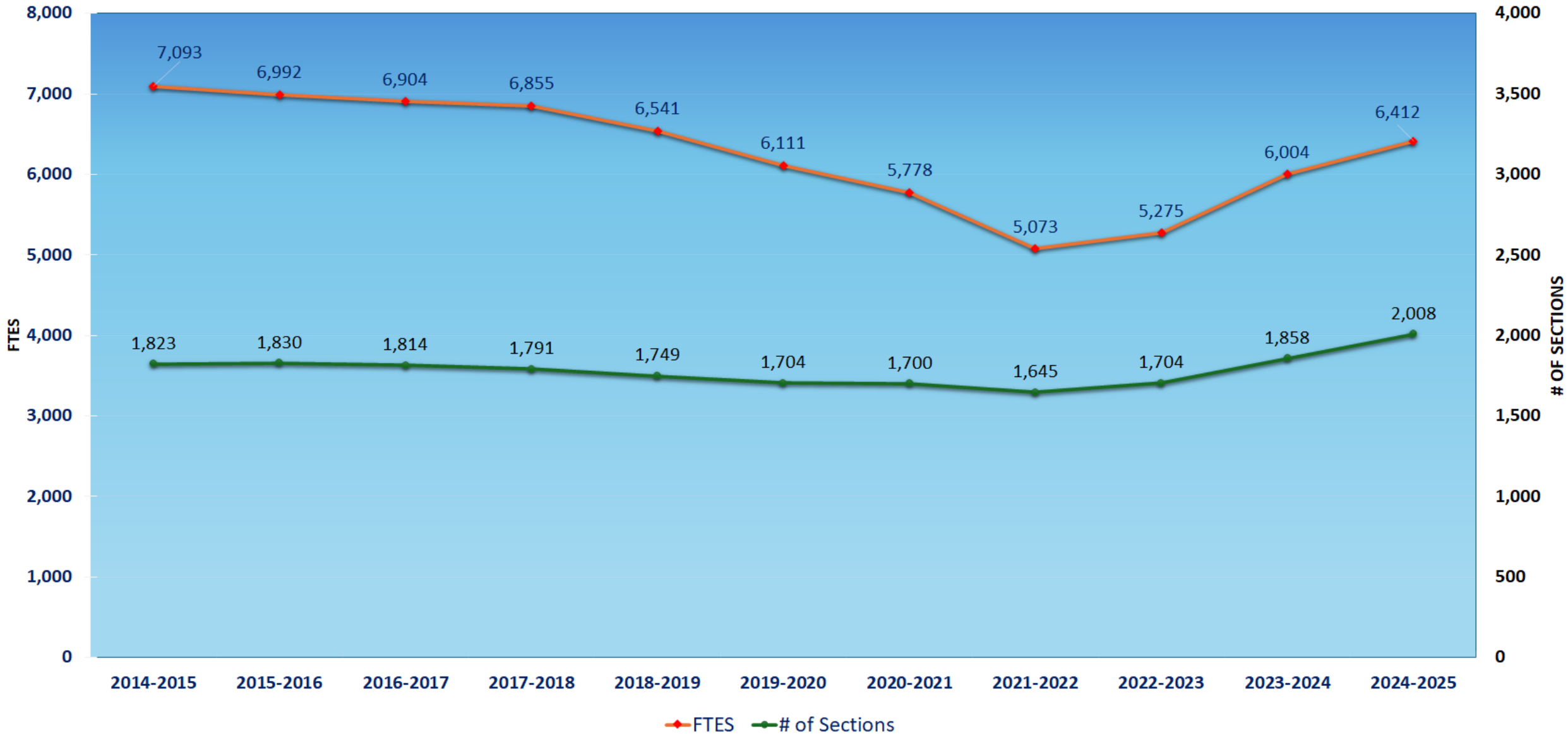
# CSM Headcount vs. FTES



# CSM Actual Expenses vs. FTES



# CSM # of Sections vs. FTES



# Summary of Key Findings for College of San Mateo

From FY2018–19 to FY2023–24 (*5 years*):

- Overall Revenue increased by 31% and Expenses Increased by 44%
- # of Sections increased by 6%
- Unique Census Headcount increased by 3%
- FTES decreased by (8%)

Expenses continue to rise at a rate higher than revenue:

- Expenses exceeded revenues by (\$1.5M) in FY2023–24
- At current rate, the gap is expected to increase to (\$6.7M) in FY2026–27

# District/College Multiyear Opportunities

## 1. Align Spending with Revenue:

- Streamline expenses to match available funds and ensure fiscal responsibility.
- Leverage financial reviews to eliminate inefficiencies and optimize resource use.

## 2. Plan for Financial Challenges:

- Prepare contingency plans to manage state–projected deficits, protecting critical programs and services.

## 3. Advocate for Sustainability:

- Collaborate with the District to advocate for increased support and resource allocation model adjustments for long–term financial stability.



**This is only the first step in a discovery process that will require a thoughtful collaboration with input from many constituents.**

BAY AREA // EAST BAY

# Bay Area college closures? These campuses will be hit hard by funding freeze

By **Nanette Asimov**, Higher Education Reporter

Feb 7, 2025



*The ultimate measure of an organization is not where it stands in moments of comfort and convenience, but where it stands at times of challenge and controversy.*

Adapted from a quote by Martin Luther King, Jr.

# Questions & Feedback