

# Finance Committee Financial Update

**Gerardo Ramirez**  
Vice President of Administrative Services

December 16, 2024

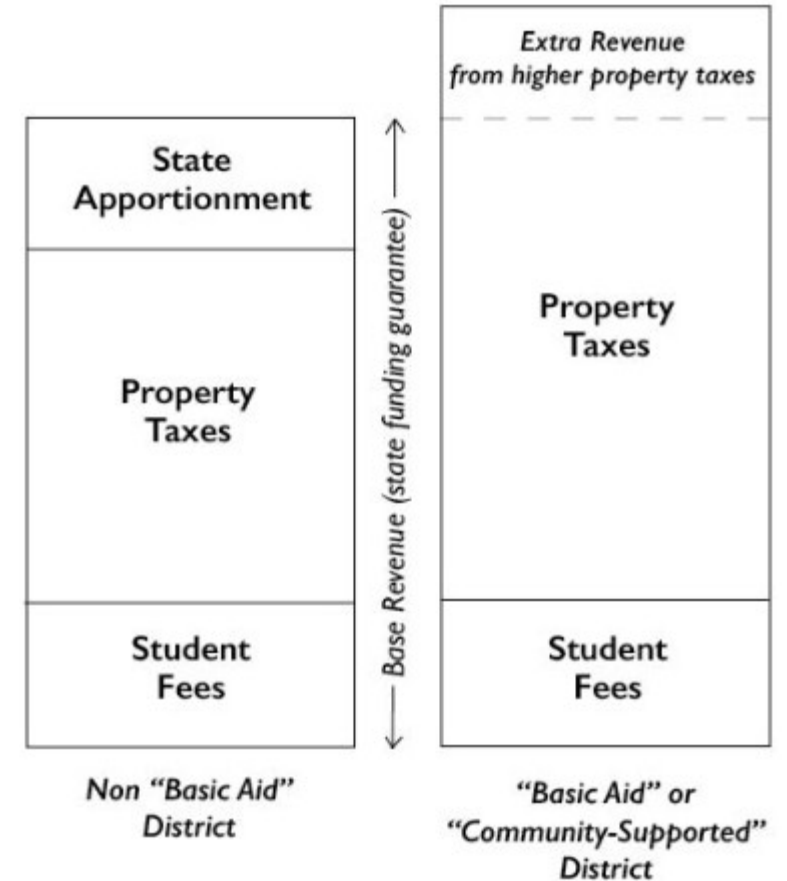
# Today's Presentation

- Overview of SMCCCD revenue, budget allocation, and funds flow
- College of San Mateo:
  - Funds flow and Fund Types
  - Financial situation
  - Historical enrollment, FTES, and Sections
- Key findings and trends
- Challenges and opportunities
- What is next?

**How is our district funded and  
how do we utilize those funds?**

# Basic Aid or “Community-Supported: District

- A district becomes basic aid or “community-supported” when its share of local property taxes plus student fees exceeds the state funding guarantee as determined by the formula.
- SMCCCD attained basic aid status in 2011.
- The District keeps the higher revenues as local property tax values accumulate above the state apportionment.
  - Higher salaries in comparison with other districts
  - Additional student support program
  - Innovative Projects
- Other basic aid community college districts: Marin, Mira Costa, South Orange, Napa Valley, San Luis Obispo County, and Sierra.



# Budget Calendar

On or before the 15th day of September of each year the governing board of each community college district shall prepare and keep on file for public inspection a statement of all receipts and expenditures of the district for the preceding fiscal year and a statement of the estimated total expenses for the district for the current fiscal year.

*Title V 58300*

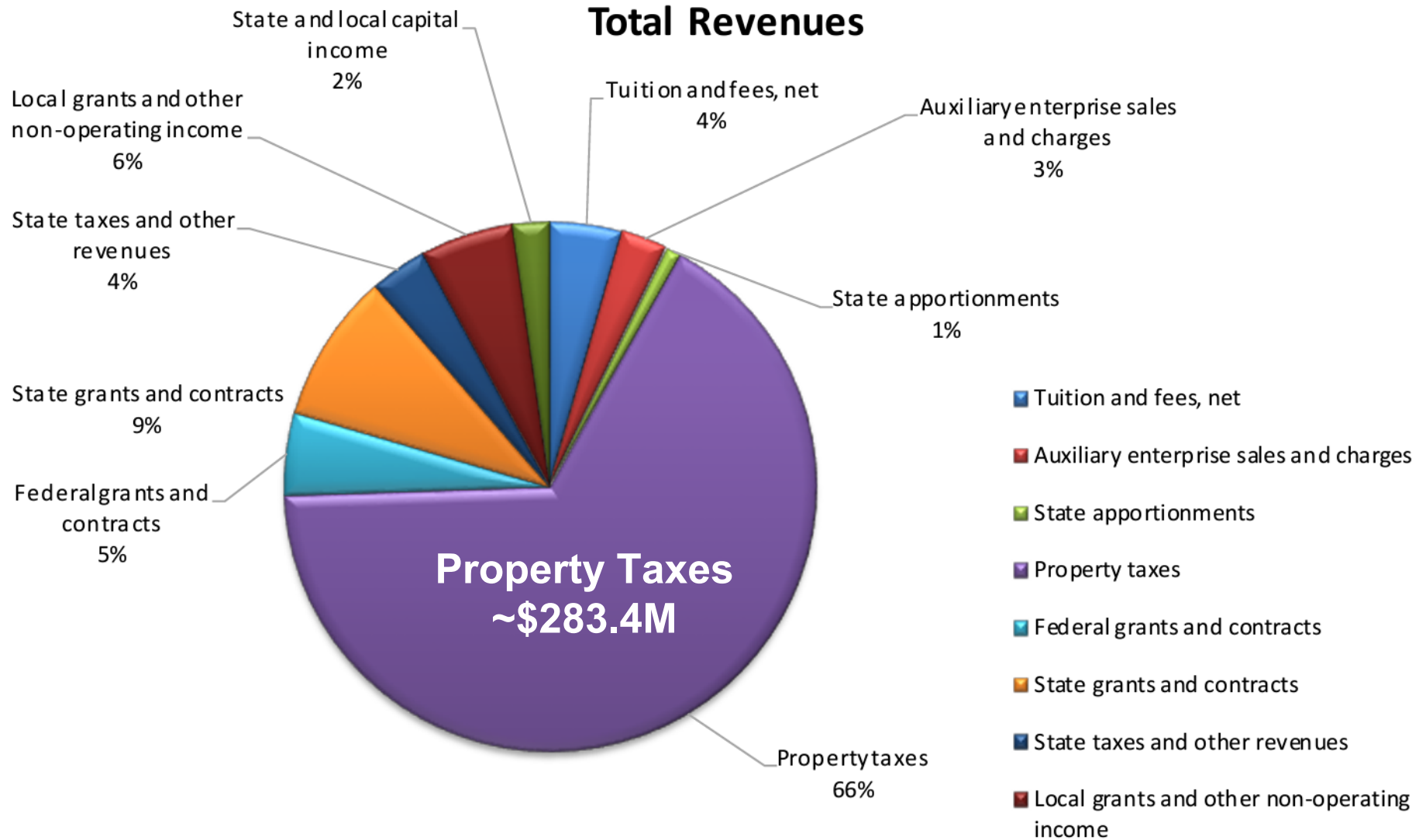
## Important Dates:

- Jan. 10: Governor's Budget
- May 15: Revised Governor's Budget
- June 30: District Tentative Budget
- June 30: State Budget
- Sept 15: District Final Budget

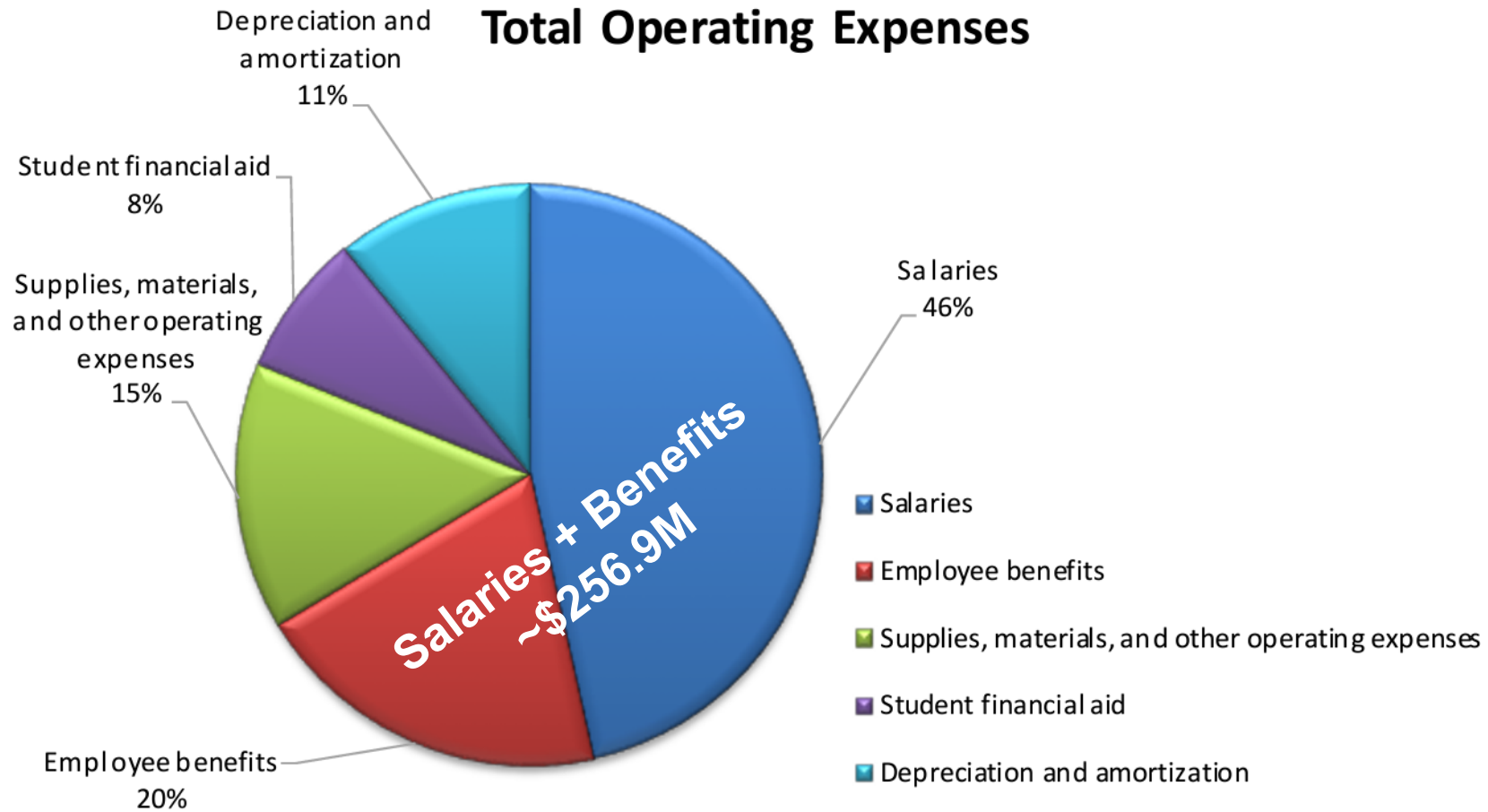
# Resource Allocation Model

- It is a financial plan for the operations of the District and its Colleges for the fiscal year in accordance with Board-adopted educational short- and long-term goals and objectives.
- The Chancellor has overall responsibility for the management of the District's budget.
- Each College shall operate within the allocations of the current budget. The President of each College is responsible for operating the College within the limitations placed by the budget.
- The Chief Financial Officer is responsible for proper accounting of all funds and accounts.

# 2023-24 SMCCCD **Total** Revenues \$448.9 Million

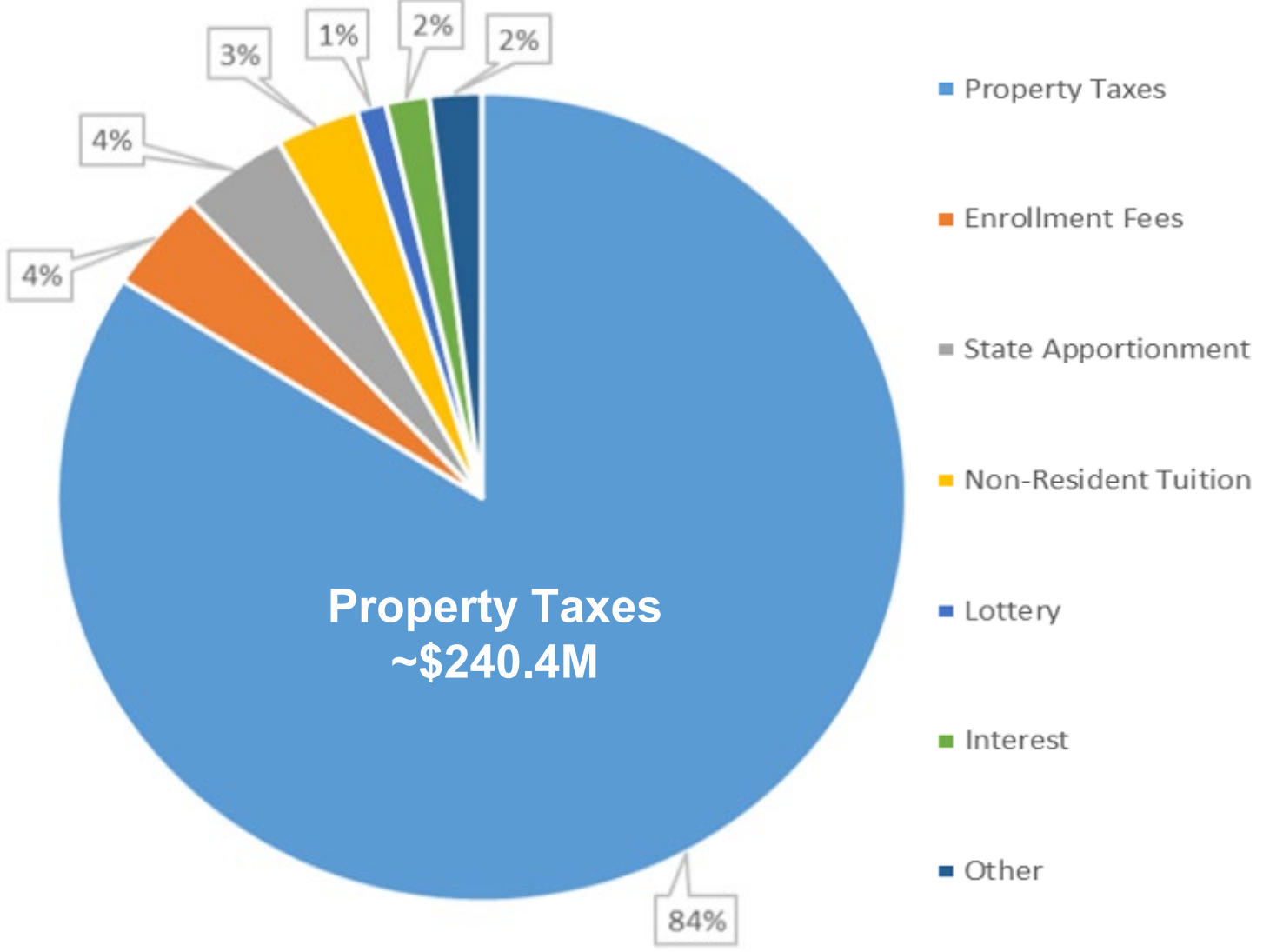


# 2023-24 SMCCCD **Total** Expenses \$423.6 Million



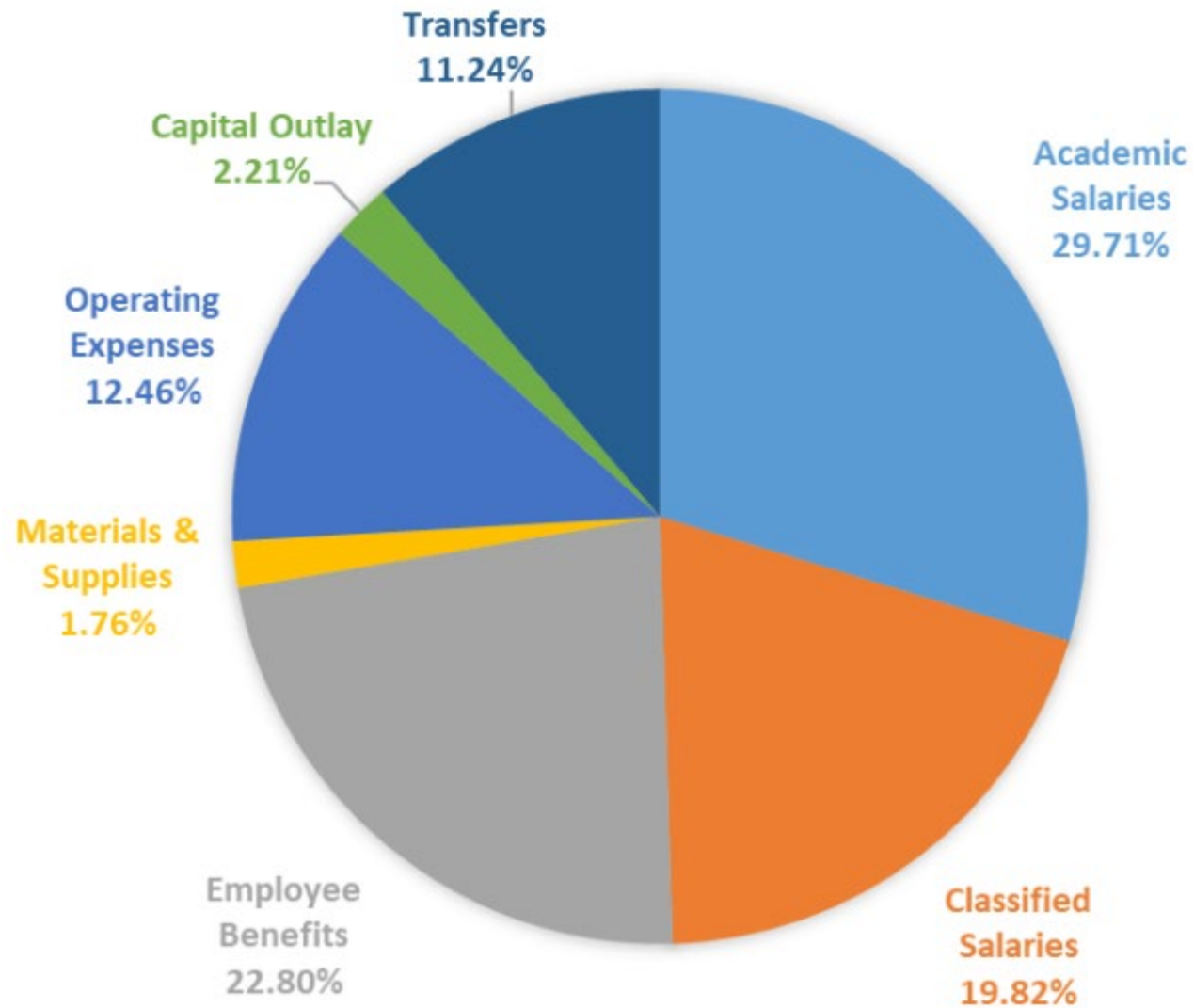


# 2024-25 SMCCCD General Fund **Unrestricted** Revenue Projections \$273.2M



Source: SMCCCD Fiscal Year 2024-25 Adoption Budget Report

# 2024-25 SMCCCD **Unrestricted** Budgeted Expenditures by Account Type



## FUND TYPES: REVENUE SOURCE

### Governmental Funds

Fund 1: General Fund – Unrestricted

Fund 2: Self-Insurance Fund - Restricted

Fund 3: General Fund - Restricted

Fund 4: Capital Projects Fund

Fund 6: Special Revenue – Child Development

### Proprietary Funds

Fund 5: Enterprise (Bookstore, Food Services, Associated Students, etc.)

### Fiduciary Funds

Fund 7: Expendable Trust (Financial Aid)

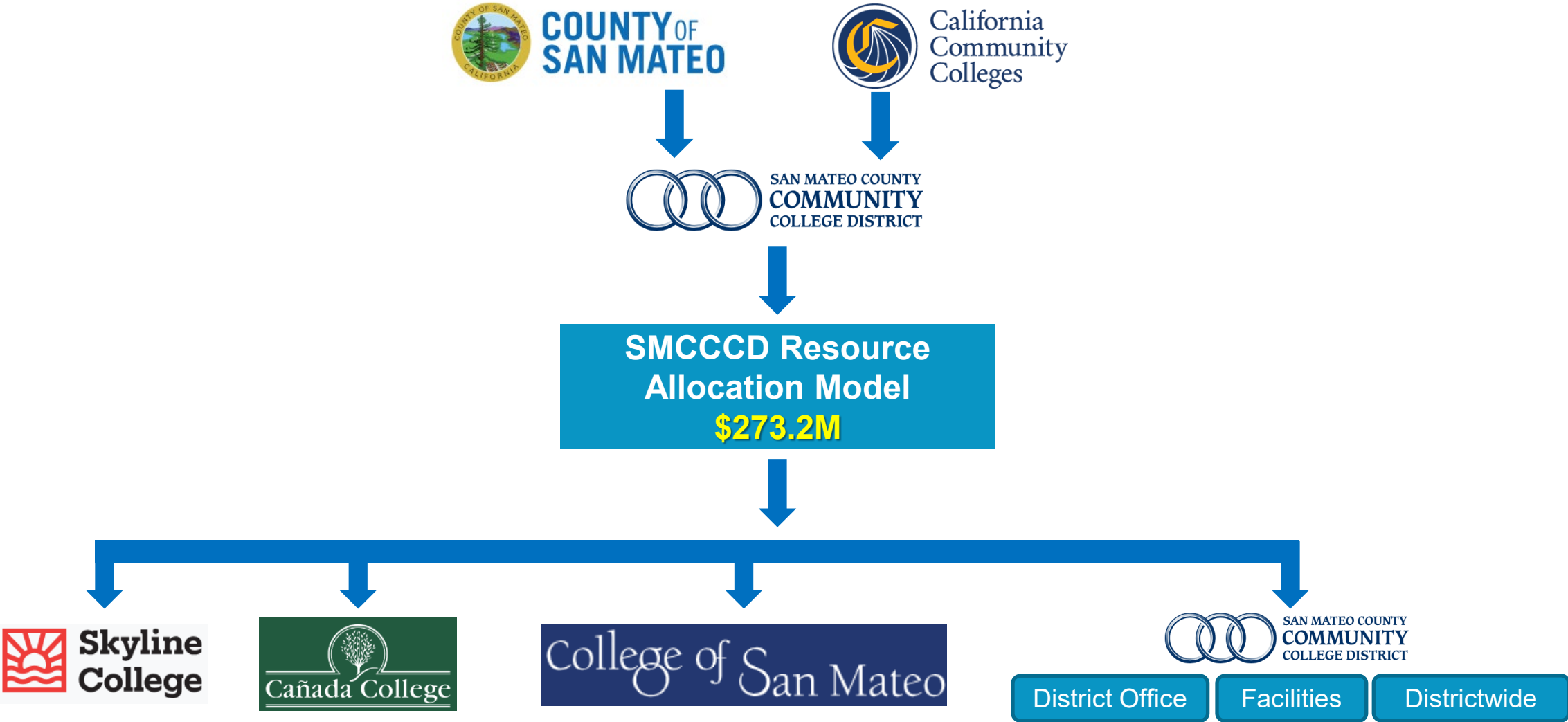
Fund 8: Expendable Trust (Reserve for Post-Retirement Benefits/Housing Loan Program)

Focus of  
today's  
overview

# How is our college funded and how do we utilize those funds?

# Fund 1 – Unrestricted General Funds

# 2024-25 SMCCCD Fund 1 **Unrestricted** General Funds Flow – Revenue



Source: SMCCCD Fiscal Year 2024-25 Adoption Budget Report

# CSM Fund 1 Unrestricted General Funds Flow – Revenue



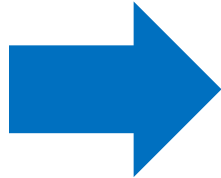
Other Revenue and Net Adjustments

Office Hours

COLA

AFT Release Time

Etc.



SMCCCD  
Resource  
Allocation  
Model  
\* **Adopted  
Budget**  
**\$56,992,693**

College of San Mateo

Expenses and Net Adjustments

Health Center

Promise

Financial Aid

Middle College

Dual Enrollment

Insurance

CDC, Etc.

\* Source: SMCCCD Fiscal Year 2024-25 Adoption Budget Report

# SMCCCD Full Absorption Budget for FY2024-25

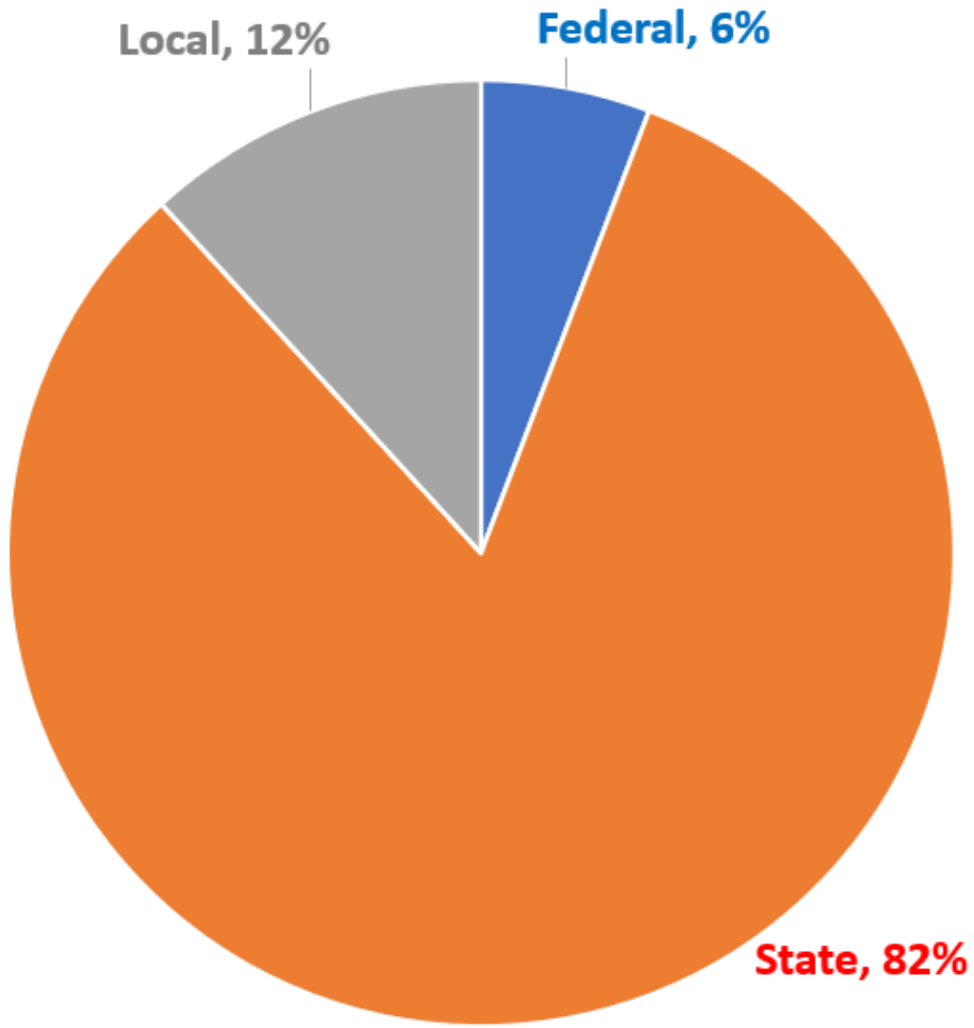
## Full Absorption Budget for 24/25 Fund 1

	Skyline	Cañada	CSM	District Office	Facilities	Central Svcs	Total
<b>24/25 Site Allocations</b>	\$ 59,941,685	\$ 36,319,315	\$ 57,384,586	\$ 24,102,080	\$ 19,683,573	\$ 75,739,717	\$ 273,170,956
Central Services	\$ 22,479,535	\$ 15,433,028	\$ 24,439,615	\$ 7,610,206	\$ 5,777,332	\$ (75,739,717)	\$ -
Subtotal	\$ 82,421,220	\$ 51,752,344	\$ 81,824,202	\$ 31,712,286	\$ 25,460,904	\$ -	\$ 273,170,956
Facilities Allocation	\$ 7,990,310	\$ 6,983,750	\$ 10,131,210	\$ 355,635	\$ (25,460,904)		\$ -
Subtotal	\$ 90,411,530	\$ 58,736,093	\$ 91,955,411	\$ 32,067,921	\$ -	\$ -	\$ 273,170,956
District Office	\$ 11,550,093	\$ 7,766,023	\$ 12,751,806	\$ (32,067,921)			\$ -
<b>Total</b>	\$ 101,961,622	\$ 66,502,116	\$ 104,707,218	\$ (0)	\$ -	\$ -	\$ 273,170,956
% of Total funding	37%	24%	38%				
Resident FTES Goal for 24/25	6,065	2,990	5,893				14,948
% of Total FTES	41%	20%	39%				
\$ per FTES	\$ 16,811	\$ 22,240	\$ 17,768				\$ 18,275
\$ before absorption	\$ 9,883	\$ 12,146	\$ 9,738				
% of base amt/total	59%	55%	55%				



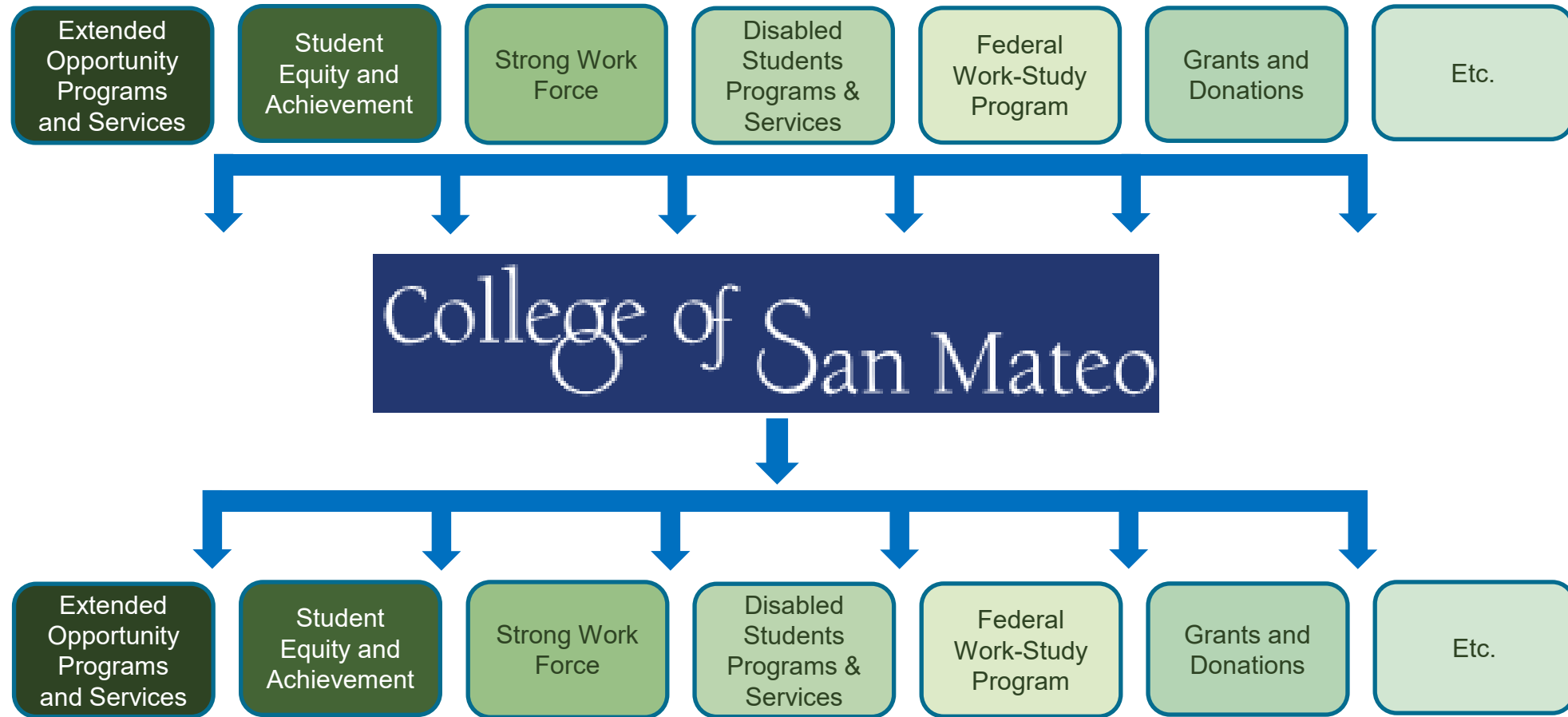
# Fund 3 – Restricted General Funds

# 2024-25 CSM Fund 3 - Restricted Budgeted Revenue Sources \$24.6M



# 2024-25 CSM Fund 3 - Restricted General Fund \$24.6M

Categorical funds from donors and grants from Federal, State, and other Local agencies that are restricted to be used for specific purpose.



# Fund 4 – Capital Funds

# Approved “Active” Capital Projects with own fund #:

Fund	Title	Adopted Budget	A Accounted Budget	B Year To Date	C Commitments	D = A - B - C Available Balance
44458	CSM Beach Volleyball	2,363,031.00	2,363,031.00	121,316.30	152,992.70	2,088,722.00
44459	CSM B36 Mechanical Engineering	896,384.48	896,384.48	147,061.60	417,283.03	332,039.85
44462	CSM B19 Facelift	183,668.73	183,668.73	133,947.68	0	49,721.05
44464	CSM Capital Improvement Projects	2,330,910.49	2,330,910.49	0	37,992.96	2,292,917.53
44465	CSM Small Capital Projects	217,379.56	217,379.56	71,609.68	12,012.26	133,757.62
44468	CSM Coastside Ed Fac Tenant Improve	381,999.38	381,999.38	86,034.50	157,309.29	138,655.59
44469	CSM Ath Ctr Digital Display Replace	399,096.82	399,096.82	320,851.00	1,923.00	76,322.82
44473	CSM B4A Ceramics/Sculpture Refresh	232,523.27	232,523.27	16,045.67	0	216,477.60
44474	CSM B30 Renovation	1,946,329.00	1,946,329.00	-1,429,708.28	2,442,013.52	934,023.76
45409	CSM B19 Center for Emerging Tech.	65,771.13	65,771.13	-716,446.79	153,442.95	628,774.97
<b>Total</b>		<b>9,017,093.86</b>	<b>9,017,093.86</b>	<b>-1,249,288.64</b>	<b>3,374,969.71</b>	<b>6,891,412.79</b>

# Reserves (contingency/bridge) funds:

Fund	Title	Adopted Budget	A Accounted Budget	B Year To Date	C Commitments	D = A - B - C Available Balance
40001	College Contingency Capital Fund	13,298,889.04	13,298,889.04	10,798,889.04	0.00	2,500,000.00
40006	College onetime Fd Reserve	126,479.14	126,479.14	0.00	0.00	126,479.14
43483	CSM - Technology & Equipment	776,431.80	776,431.80	98,652.63	5,018.37	672,760.80
43493	CSM 22-23 Instr Eq Cvd19 Rec Blk Gr	817,238.00	817,238.00	817,238.00	0.00	0.00
44120	DW Bridge Fund (CSM Share Only)	0.00	0.00	-10,298,889.04	0.00	10,298,889.04
44435	CSM Ergonomics	6,271.43	6,271.43	2,285.47	1,329.01	2,656.95
44464	CSM Capital Improvement Projects	2,330,910.49	2,330,910.49	0.00	37,992.96	2,292,917.53
44465	CSM Small Capital Projects	90,819.77	90,819.77	71,609.68	12,012.26	7,197.83
<b>Total</b>		<b>17,447,039.67</b>	<b>17,447,039.67</b>	<b>1,489,785.78</b>	<b>56,352.60</b>	<b>15,900,901.29</b>

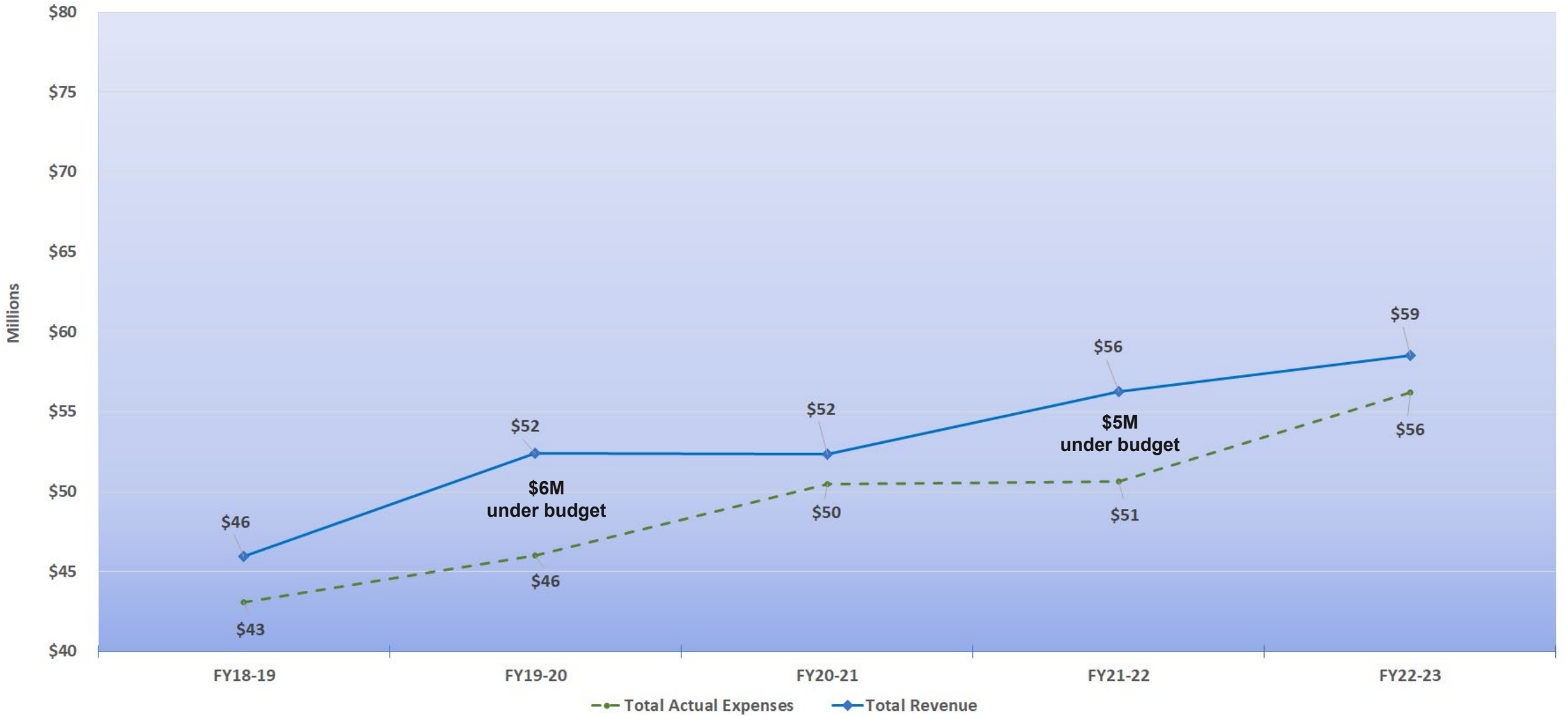
# Newly Approved projects, which do not have own fund# yet:

<b>Fund</b>	<b>Title</b>	<b>Requested Budget</b>
TBD	CSM Library	1,000,000.00
TBD	CSM Planetarium	400,000.00
TBD	CSM West Campus HVAC updates	500,000.00
TBD	CSM B2 Seating Replacement	200,000.00
TBD	CSM B7 Safety and upgrades	200,000.00
TBD	CSM Small Projects	200,000.00
<b>Total</b>		<b>2,500,000.00</b>

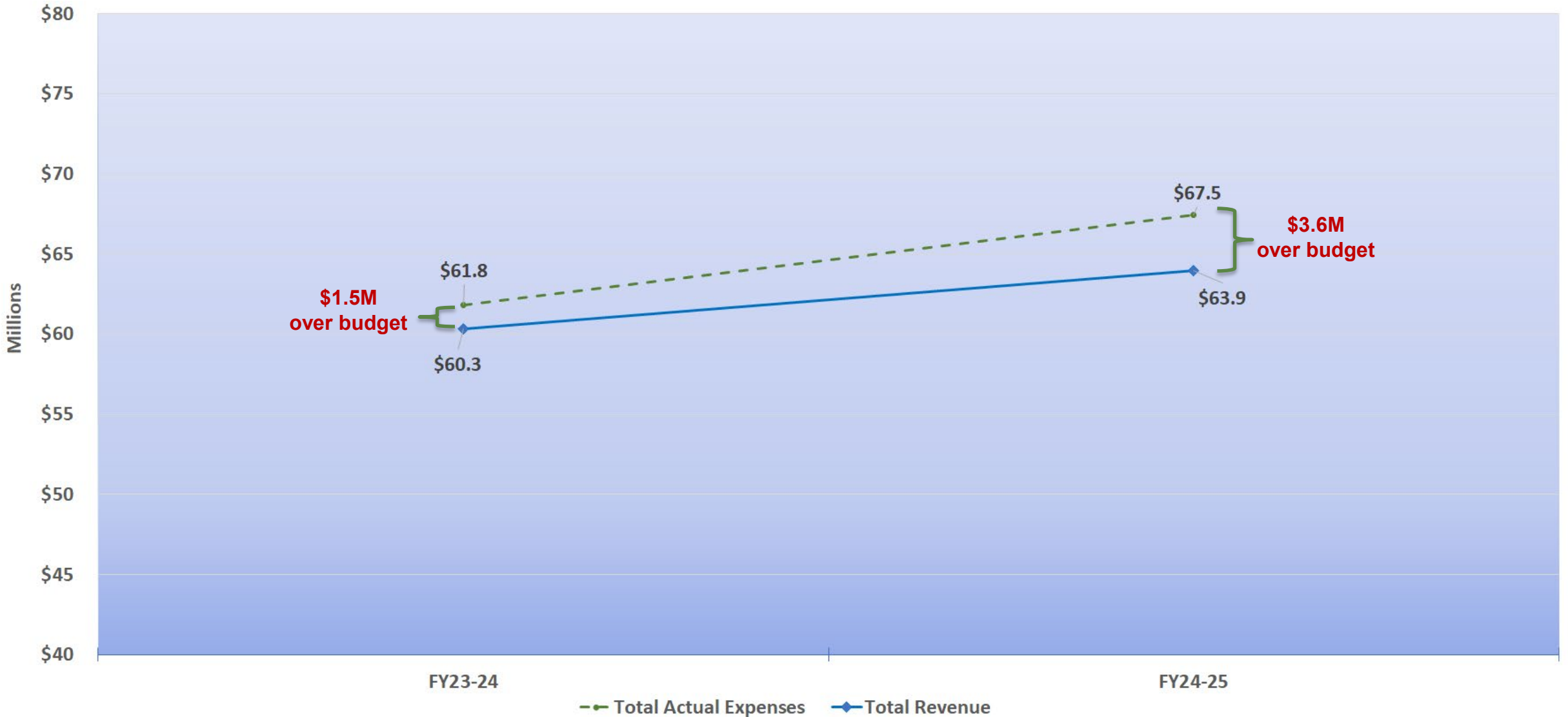
**What is the current financial situation of College of San Mateo?**



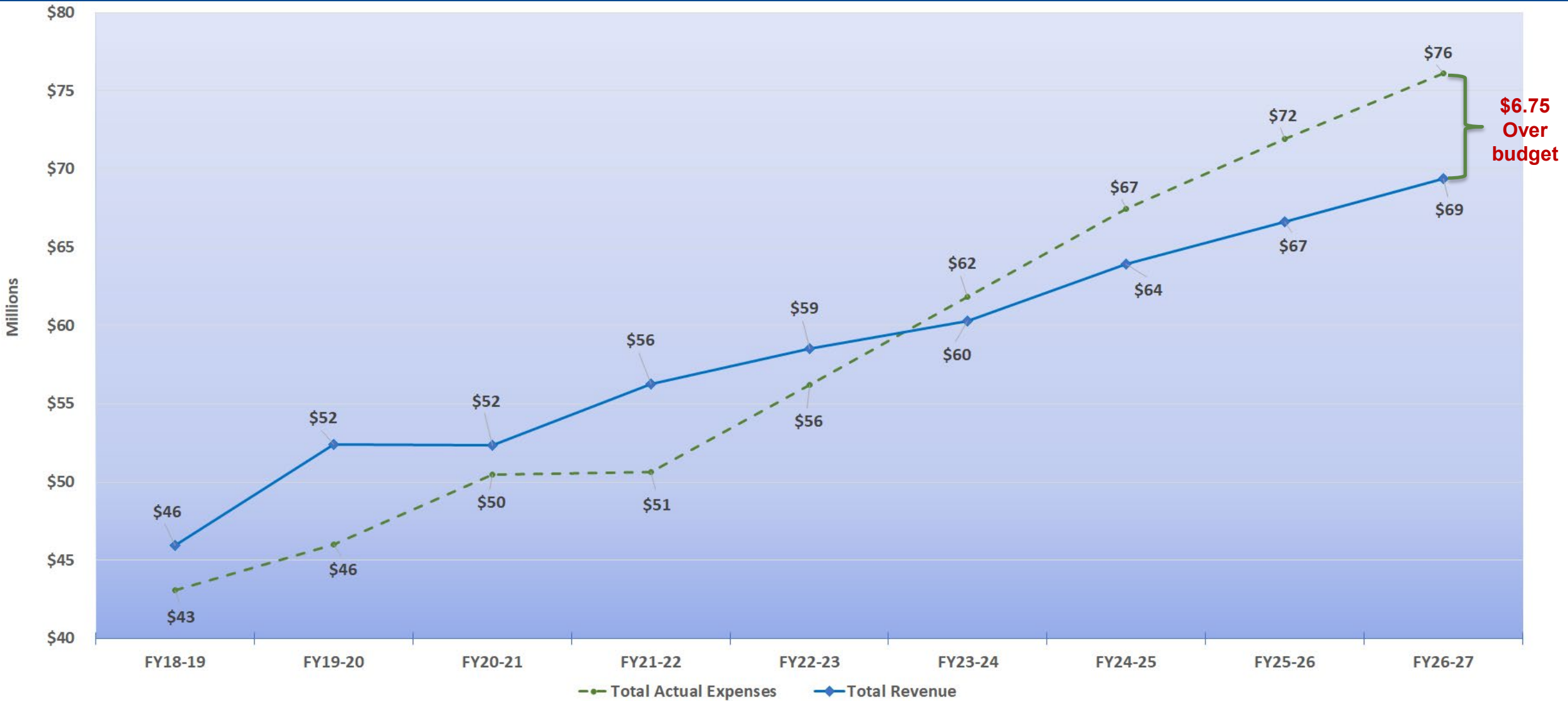
# CSM **Unrestricted** Expenses vs. Revenue “the good old days”



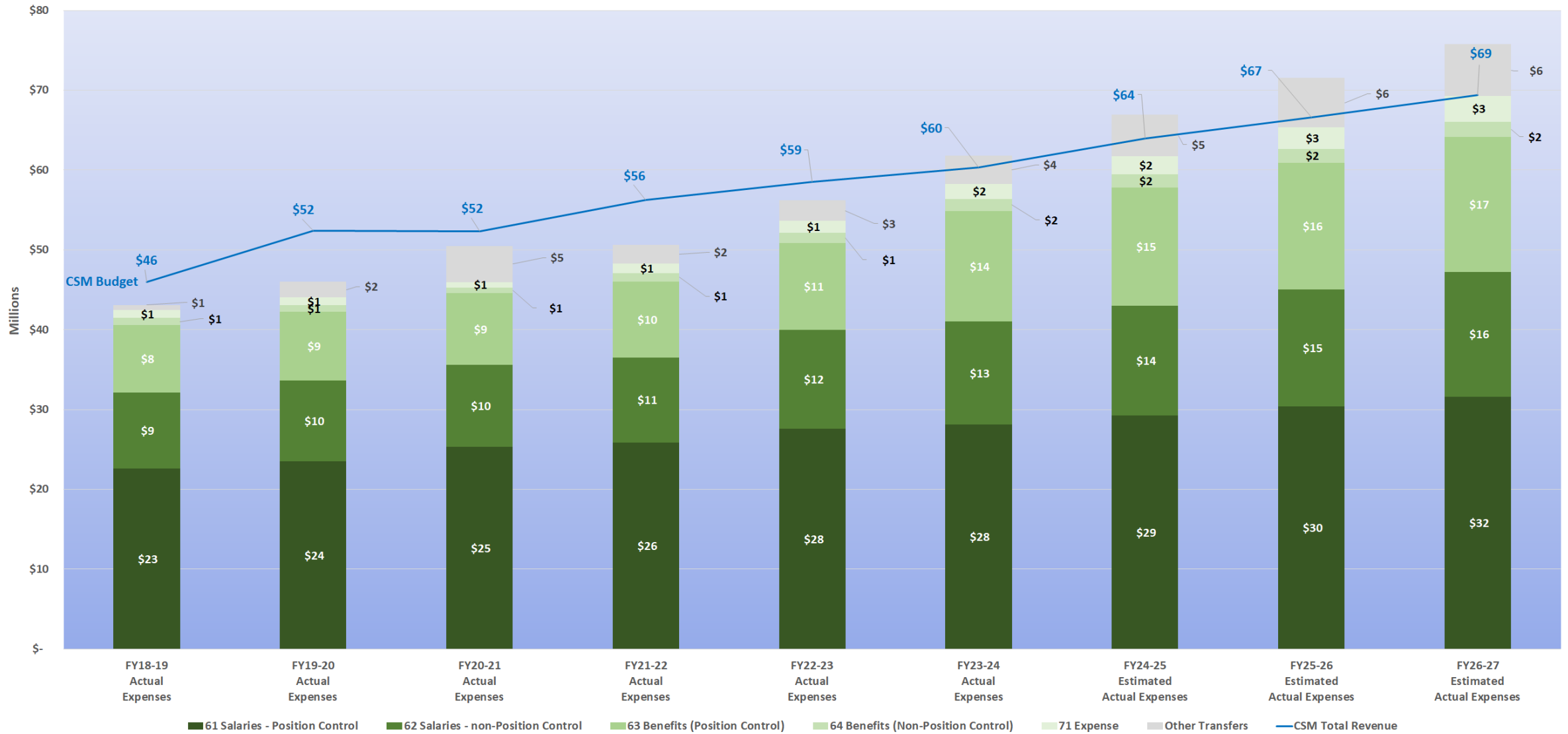
# CSM **Unrestricted** Expenses vs. Revenue – last year and current year projections



# CSM **Unrestricted** Expenses vs. Revenue – projections

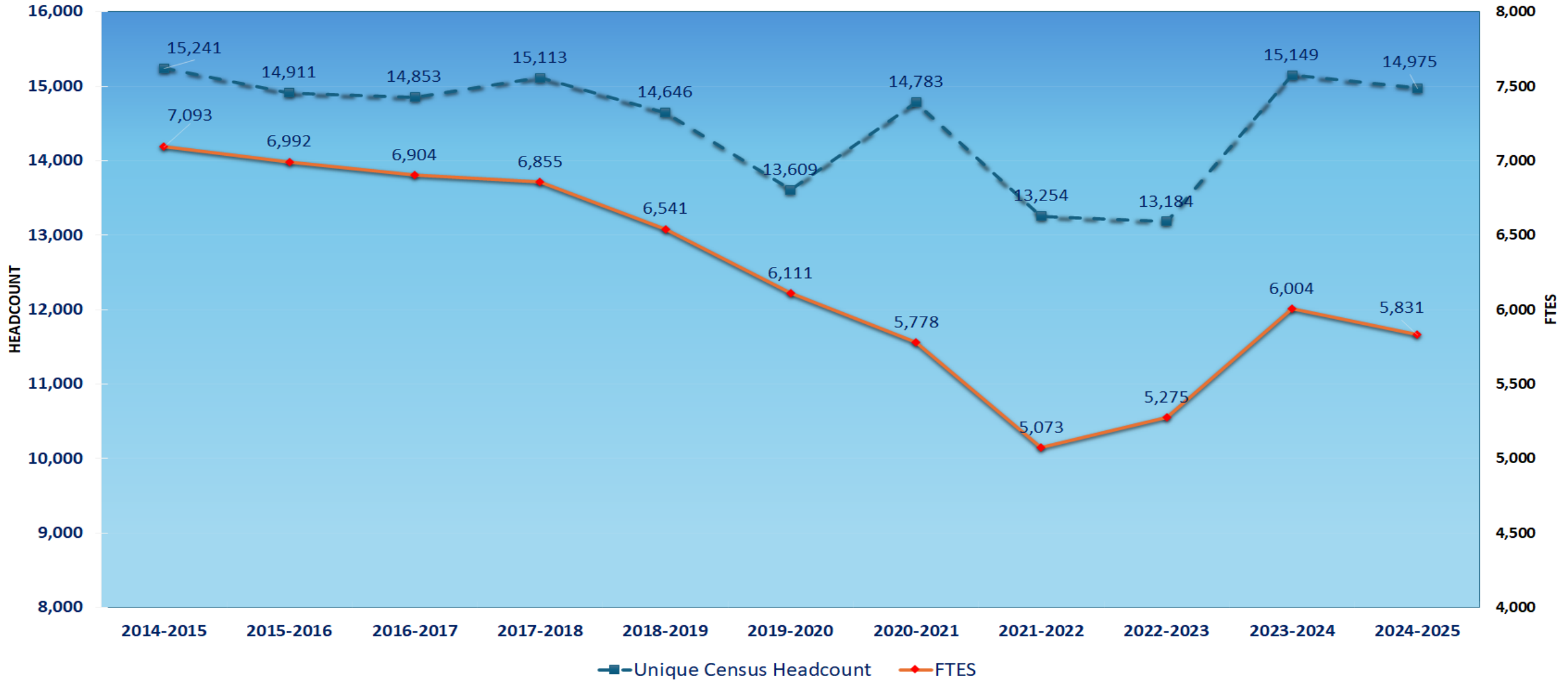


# CSM Unrestricted Revenue vs. Expense by Type



**How do our enrollment metrics  
align with our financials?**

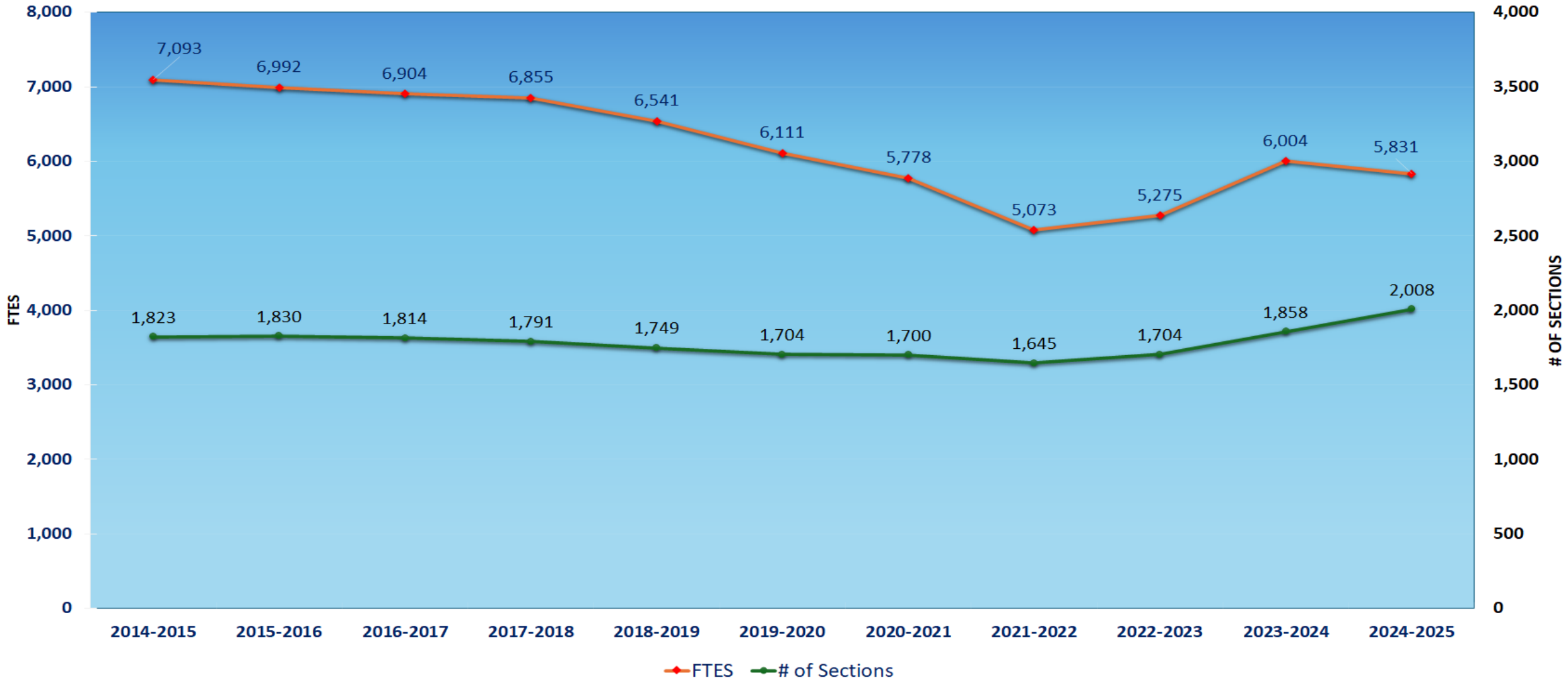
# CSM Headcount vs. FTES



# CSM Actual Expenses vs. FTES



# CSM # of Sections vs. FTES





# Key Findings for College of San Mateo

From FY2018–19 to FY2023–24:

- Expenses increased by 44% vs revenue by 31%
- Benefits for Position Control increased by 63%
- Benefits for Non–Position Control increased by 77%
- # of Sections increased by 6%
- Unique Census Headcount increased by 3%
- FTES decreased by (8%)

Expenses continue to rise at a rate higher than revenue:

- Expenses exceeded revenues by (\$1.5M) in FY2023–24
- At current rate, the gap is expected to increase to (\$6.7M) in FY2026–27

## 1. Limited Funding Increase:

- State funding increases are limited, while projected deficits create significant financial pressures.
- District funding increases are limited, while the Districtwide shared expenses are increasing.

## 2. Infrastructure Funding Shortfalls:

- Limited funds for scheduled maintenance and capital improvement projects demand a focus on prioritizing critical needs.

# District/College Multiyear Opportunities

## 1. Align Spending with Revenue:

- Streamline expenses to match available funds and ensure fiscal responsibility.
- Leverage financial reviews to eliminate inefficiencies and optimize resource use.

## 2. Plan for Financial Challenges:

- Prepare contingency plans to manage state–projected deficits, protecting critical programs and services.

## 3. Advocate for Sustainability:

- Collaborate with the District to advocate for increased support and resource allocation model adjustments for long–term financial stability.

**This is only the first step in a discovery process that will require a thoughtful process and input from many constituents.**