

Resource Allocation Workbook  
2007/08 Adopted Budget

**Information about this workbook:**

**Assumptions:** This page lists the assumptions that were used during the budgeting process. Not all of them are used throughout the entire process. For instance, the inflation number was used until we received good budget numbers for certain items. The other pages are linked to the assumptions here and will change if the numbers on this page are changed. The assumptions are for budget year plus 2.

**Revenues:** This page works through the revenues associated with the FTES, including the FTES numbers as modified by the assumptions. The revenues here are base revenues only and don't include interest and other revenues.

**Rev-Exp Plan:** This page is a working page used to figure out what the numbers need to be. It is referred to by the other pages and is used in the Resource Allocation pages for expenses. Changes for revenues or expenses (other than on the Assumptions or Revenues pages) should be made on this page.

**Rev-Exp Plan (2):** This page takes the amounts allocated on the Resource Allocation page and adds them to the site allocations. This is the page that would have been distributed in the past. However, it doesn't include the use of one-time resources.

**Rev-Exp Plan (3):** This 08/09 page shows the current year budget with any one time allocations.

**Resource Alloc YY-YY:** This page uses the resource allocation formula with the growth targets and increases in fixed and facilities costs to allocate the resources. This page is frozen at the adopted budget.

**Resource Alloc for future years:** These pages just carry the formulas on for the next three years and are useful for the colleges and for accreditation.

**SB361:** This page calculates the base revenue and growth for the district based on the SB361 formulas. This feeds the revenues to the Revenues page. The breakdown of Base Revenue is on this page. This also includes an estimate of the property taxes.

**Foundation:** This page figures the amounts we are budgeting for the new foundation positions and is a line item on the Resource Allocation page.

**COLA:** This page has the COLA info, tracks other compensation items and is recorded on the Resource Allocation page in Step 6.

**Sq Ft:** This page tracks the square footage and maintenance costs for Facilities and is used on the Resource Allocation page in Step 3.

**Insurance:** This page tracks insurance, legal and consulting and other fixed costs.

**Utilities:** This page tracks utility projections provided by the Facilities Dept.

**Misc:** This page tracks the expenses that go into the Misc. Line Item

**CPI:** This page tracks the allocation for the expense budget CPI that started in 13/14

## Resource Allocation Assumptions

These Scenarios are based on the following assumptions. These assumptions are subject to change with the state budget, revised assumptions for District fixed costs, results of negotiations and the District's actual FTES.

### Assumptions for 2016/17 Budget Scenario

|  | District | CSM   | Can   | Sky   |
|--|----------|-------|-------|-------|
| 1) SB361 continues as proposed at the Budget Workshops                                   | -2.58%   | 0.00% | 0.00% | 0.00% |
| 2) 16/17 FTES based on zero growth over 15/16 FTES Actuals.                              |          | 37.7% | 19.8% | 31.6% |
| 3) 16/17 Non-resident FTES same as last year; Int'l FTES based on college goals.         | 0.00%    |       |       |       |
| 4) 0% state revenue COLA.  | 2.00%    |       |       |       |
| 5) 2% state funded growth does not apply to us.  | 0.00%    |       |       |       |
| 6) Deficit factor on state revenue projected does not apply to comm-supp district.       | 3.10%    |       |       |       |
| 7) 3.1% inflation on certain expenses.   |          |       |       |       |
| 8) Utilities and benefits are based 15/16 increase over 14/15.                           |          |       |       |       |
| 9) No increase for FT Faculty outside of what colleges fund from their site allocations. |          |       |       |       |
| 10) Per total compensation formula   | 5.51%    |       |       |       |
| 11) Fixed costs based on best guess for now.   | 100%     |       |       |       |
| 12) No student fees increase   |          |       |       |       |
| 13) Property tax increase  | 7.62%    |       |       |       |

### Assumptions for 2017/18 Budget Scenario

|  | District  | CSM    | Can    | Sky    |
|--|-----------|--------|--------|--------|
| 1) SB361 continues as proposed at the Budget Workshops                                   | -3.03%    | -3.02% | -7.59% | -3.32% |
| 2) 17/18 FTES based on college estimates   |           | 10.5%  | -6.7%  | 13.2%  |
| 3) 17/18 Non-resident FTES same as last year; Int'l FTES based on college estimates.     | 1.56%     |        |        |        |
| 4) 1.56% state revenue COLA.   | 1.00%     |        |        |        |
| 5) 1% state funded growth.   | 0.00%     |        |        |        |
| 6) Deficit factor on state revenue projected does not apply to basic aid district.       | 3.42%     |        |        |        |
| 7) 3.42% inflation on certain expenses.  |           |        |        |        |
| 8) Utilities and benefits are staff estimates  |           |        |        |        |
| 9) No increase for FT Faculty outside of what colleges fund from their site allocations. |           |        |        |        |
| 10) Per total compensation formula   | 5.09%     |        |        |        |
| 11) Fixed costs based on best guess for now.   | 100%      |        |        |        |
| 12) No student fees increase   |           |        |        |        |
| 13) Property tax increase  | 7.89%     | 3.54%  |        |        |
| 14) Lottery rate   | \$ 146.00 |        |        |        |

### Assumptions for 2018/19 Budget Scenario

|  | District | CSM            | Can    | Sky    |
|--|----------|----------------|--------|--------|
| 1) SB361 continues as proposed at the Budget Workshops                                   | -4.81%   | -5.00%         | -5.00% | -5.00% |
| 2) 17/18 FTES based on -1% FTES decline over 16/17 FTES Goals/Actuals.                   |          | -9.5%          | 6.4%   | 4.7%   |
| 3) 18/19 Non-resident FTES same as last year; Int'l FTES based on college goals.         | 2.71%    |                |        |        |
| 4) 2.71% state revenue COLA.   | 1.00%    |                |        |        |
| 5) 1% state funded growth.   | 0.00%    | N/A            |        |        |
| 6) Deficit factor on state revenue projected does not apply to basic aid district.       | 3.66%    | from dartboard |        |        |
| 7) 3.66% inflation on certain expenses.  |          |                |        |        |
| 8) Utilities and benefits are based 17/18 increase over 16/17.                           |          |                |        |        |
| 9) No increase for FT Faculty outside of what colleges fund from their site allocations. |          |                |        |        |
| 10) Per total compensation formula   | 3.91%    |                |        |        |
| 11) Fixed costs based on best guess for now.   | 100%     |                |        |        |
| 12) No student fees increase   |          |                |        |        |
| 13) Property tax increase  | 8.03%    |                |        |        |

Resource Allocation Revenues  
6/26/2019

| <b>FTES P-A</b>      | <b>12/13</b>    | Cañada | CSM   | Skyline | Total   |
|----------------------|-----------------|--------|-------|---------|---------|
| Resident             |                 | 3,980  | 6,844 | 7,605   | 18,429  |
| Non-Res              |                 | 92     | 252   | 130     | 474     |
| Apprenticeship       |                 |        | 83    | 2       | 85      |
| Total                |                 | 4,072  | 7,179 | 7,736   | 18,988  |
| Measure G            |                 | 296    | 481   | 408     | 1,185   |
| Total                |                 | 4,368  | 7,660 | 8,144   | 20,172  |
| Int'l Student Growth |                 | 18     | 25    | 24      | 67      |
| Total FTES           |                 | 4,386  | 7,685 | 8,168   | 20,239  |
| Change from 11/12    |                 | 20     | 154   | 64      | 238     |
|                      |                 | 0.5%   | 2.0%  | 0.8%    | 1.2%    |
| <b>FTES Goals</b>    | <b>13/14 PA</b> | Cañada | CSM   | Skyline | Total   |
| Resident             |                 | 3,943  | 6,497 | 7,462   | 17,902  |
| Non-Res              |                 | 116    | 300   | 159     | 575     |
| Apprenticeship       |                 | -      | 2     | 2       | 4       |
| Total                |                 | 4,059  | 6,798 | 7,623   | 18,480  |
| Measure G            |                 | 148    | 240   | 204     | 592     |
| Total                |                 | 4,207  | 7,039 | 7,827   | 19,072  |
| Int'l Student Growth |                 | (2)    | 66    | 31      | 95      |
| Total FTES           |                 | 4,205  | 7,105 | 7,857   | 19,167  |
| Change from 12/13    |                 | (181)  | (580) | (311)   | (1,072) |
|                      |                 | -4.1%  | -7.6% | -3.8%   | -5.3%   |
| <b>FTES Goals</b>    | <b>14/15 PA</b> | Cañada | CSM   | Skyline | Total   |
| Resident             |                 | 3,945  | 6,340 | 7,707   | 17,992  |
| Non-Res              |                 | 106    | 302   | 143     | 551     |
| Apprenticeship       |                 | -      | 62    | 2       | 64      |
| Total                |                 | 4,051  | 6,704 | 7,852   | 18,607  |
| Measure G            |                 | -      | -     | -       | -       |
| Total                |                 | 4,051  | 6,704 | 7,852   | 18,607  |
| Int'l Student Growth |                 | 46     | 202   | 88      | 336     |
| Total FTES           |                 | 4,097  | 6,906 | 7,939   | 18,942  |
| Change from 13/14    |                 | (108)  | (199) | 82      | (225)   |
|                      |                 | -2.6%  | -2.8% | 1.0%    | -1.2%   |
| <b>FTES Goals</b>    | <b>15/16 PA</b> | Cañada | CSM   | Skyline | Total   |
| Resident             |                 | 3,818  | 6,159 | 7,344   | 17,320  |
| Non-Res              |                 | 92     | 131   | 112     | 334     |

20,439

0.22% Reduction needed  
19,960 11/12 funded Base  
19,581 12/13 Funded  
300 Plus Overcap FTES margin  
19,881 Total FTES funded  
1,185 FTES Funded through Measure G  
18,696 Net funded through Fund 1  
9.24% Increase needed in Fund 1  
0.86% Overall increase  
1.19% Overall including Int'l

19,581 12/13 funded Base  
18,494 13/14 funded  
300 Plus Overcap FTES margin  
18,794 Total FTES funded  
592 FTES Funded through Measure G  
18,202 Net funded through Fund 1  
-1.23% Increase needed in Fund 1  
-5.45% Overall increase  
**-5.29% Overall including Int'l**

19,167 13/14 FTES  
19,444 14/15 funded  
0 Plus Overcap FTES margin  
19,444 Total FTES funded  
- FTES Funded through Measure G  
19,444 Net funded through Fund 1  
-2.44% Decrease in Resident FTES  
**-1.17% Overall including Int'l**  
**No Measure G**

253%

19,444 14/15 FTES  
18,625 15/16 funded  
0 Plus Overcap FTES margin

Resource Allocation Revenues  
6/26/2019

|                      |       |       |       |        |
|----------------------|-------|-------|-------|--------|
| Apprenticeship       | -     | 64    | 5     | 69     |
| Total                | 3,910 | 6,354 | 7,460 | 17,724 |
| Measure G            | -     | -     | -     | -      |
| Total                | 3,910 | 6,354 | 7,460 | 17,724 |
| Int'l Student Growth | 147   | 557   | 198   | 902    |
| Total FTES           | 4,056 | 6,911 | 7,658 | 18,625 |
| Change from 14/15    | (41)  | 5     | (281) | (317)  |

169%

18,625 Total FTES funded  
 - FTES Funded through Measure G  
 18,625 Net funded through Fund 1  
 -4.74% Increase in Resident FTES  
 -1.67% Overall including Int'l  
 No Measure G

## BEFORE ALLOCATION OF DEFICIT

### SAN MATEO COUNTY COMMUNITY COLLEGE DISTRICT 2016-17 Revenue and Expenditure Assumptions

August 3, 2018

**Preliminary Budget**

[link](#)      [link](#)

| REVENUE                                      | 2016-17               | 2017-18               | 2018-19               | 2019-20               | 2020-21               |                     |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|---------------------|
|  | <i>Adopted</i>        | <i>Adopted</i>        | <i>Adopted</i>        | <i>Preliminary</i>    | <i>Preliminary</i>    |                     |
| 1 Property Taxes (Base Revenue)*             | \$ 127,063,321        | \$ 137,874,341        | \$ 146,911,037        | \$ 158,414,171        | \$ 170,501,172        | \$ 9,036,696        |
| 2 RDA (Restoration/Growth)*                  | 6,903,266             | 8,003,512             | 9,696,450             | 10,426,521            | 11,193,650            | \$ 1,692,937        |
| 3 Prop 30/55 (Basic Skills)*                 | -                     |                       |                       | -                     | -                     | \$ -                |
| 4 Student Fees (PFE)*                        | 10,809,028            | 10,808,205            | 9,599,554             | 9,214,387             | 9,111,558             | \$ (1,208,650)      |
| 5 Equalization                               | -                     |                       |                       |                       |                       | \$ -                |
| 6 Lottery                                    | 2,494,149             | 2,634,675             | 2,514,080             | 2,417,251             | 2,391,401             | \$ (120,595)        |
| 7 State P/T and FT Faculty                   | 1,332,672             | 1,359,858             | 1,358,791             | 1,358,791             | 1,358,791             | \$ (1,067)          |
| 8 P/T Faculty Office Hrs./Med.               | 237,017               | -                     | 188,346               | 188,346               | 188,346               | \$ 188,346          |
| 9 Apprenticeship                             | 231,196               | 238,730               | 399,801               | 399,801               | 399,801               | \$ 161,071          |
| 10 Non-Resident International only           | 7,549,502             | 8,081,460             | 7,331,345             | 7,186,404             | 7,141,436             | \$ (750,115)        |
| Out of State tuition                         |                       | 1,248,126             | 1,207,730             | 1,260,700.56          | 1,287,185.87          | \$ (40,396)         |
| 11 Interest                                  | 1,000,000             | 800,000               | 1,500,000             | 1,500,000             | 1,500,000             | \$ 700,000          |
| 12 Mandated Costs                            | 2,159,482             | 455,509               | 436,291               | 418,840               | 414,651               | \$ (19,218)         |
| STRS on behalf                               |                       | 2,659,653             | 3,216,320             | 3,216,320             | 3,216,320             | \$ 556,667          |
| 13 Other                                     | 2,228,670             | 1,539,930             | 1,239,480             | 1,239,480             | 1,239,480             | \$ (300,450)        |
| <b>14 Estimated Total Revenue</b>            | <b>\$ 162,008,303</b> | <b>\$ 175,703,999</b> | <b>\$ 185,599,225</b> | <b>\$ 197,241,012</b> | <b>\$ 209,943,793</b> | <b>\$ 9,895,226</b> |
| <b>EXPENDITURES</b>                          |                       |                       |                       |                       |                       |                     |
| 15A Sites: Canada College                    | \$ 20,911,698         | \$ 24,939,770         | \$ 24,939,770         | \$ 24,939,770         | \$ 24,939,770         | \$ -                |
| 15B College of San Mateo                     | 33,188,996            | 41,158,138            | 41,158,138            | 41,158,138            | 41,158,138            | \$ -                |
| 15C Skyline College                          | 36,021,919            | 41,772,341            | 41,772,341            | 41,772,341            | 41,772,341            | \$ -                |
| 15D Chancellor's Office                      | 13,233,924            | 16,981,939            | 16,981,939            | 16,981,939            | 16,981,939            | \$ -                |
| 15E Facilities                               | 11,435,674            | 12,973,898            | 12,973,898            | 12,973,898            | 12,973,898            | \$ -                |
| 16 FTES Growth                               |                       |                       |                       |                       |                       | \$ -                |
| 17A Benefits/MidYrInc/Savings                | 1,000,000             | 500,000               | 500,000               | 500,000               | 500,000               | \$ -                |
| STRS on behalf payment                       |                       | 2,659,653             | 3,216,320             | 3,216,320             | 3,216,320             | \$ 556,667          |
| 17B Retiree Benefits Only                    | 6,831,474             | 7,333,693             | 4,036,325             | 4,177,597             | 4,312,533             | \$ (3,297,368)      |
| 18 Formula adjustments/Contracts             | 814,797               | 1,519,340             | 1,086,862             | 1,099,445             | 1,112,028             | \$ (432,478)        |
| 19 Apprenticeship                            | 231,196               | 238,730               | 399,801               | 399,801               | 399,801               | \$ 161,071          |
| 20 Miscellaneous                             | 3,416,438             | 3,275,429             | 1,638,447             | 3,259,436             | 3,364,716             | \$ (1,636,983)      |
| 21 Utilities                                 | 4,733,071             | 4,576,146             | 5,020,544             | 5,196,263             | 5,364,102             | \$ 444,398          |
| 22 Salary Commitments                        | 13,157,248            | 12,570,200            | 21,265,893            | 31,052,458            | 41,335,762            | \$ 8,695,693        |
| 23 New faculty                               |                       |                       |                       |                       |                       | \$ -                |
| 24 Managed Hiring                            | 50,000                | 50,000                | 50,000                | 50,000                | 50,000                | \$ -                |
| 25 Resource allocation model                 | 2,785,912             | -                     | (186,587)             | 6,501,080             | 5,907,544             | \$ (186,587)        |
| 26 Insurance (X fr out to F2)                | 1,258,101             | 1,236,000             | 1,412,605             | 1,462,046             | 1,509,271             | \$ 176,605          |
| 27 Consult/Legal/Election                    | 680,800               | 1,175,000             | 785,000               | 553,725               | 313,535               | \$ (390,000)        |
| 28 Staff Development                         | 631,664               | 542,000               | 577,000               | 597,195               | 616,484               | \$ 35,000           |
| 29 Tele/Soft-Hardwr Maint                    | 2,015,768             | 2,129,621             | 2,286,216             | 2,366,233             | 2,442,663             | \$ 156,595          |
| 30 Technology Advancement                    | -                     |                       | -                     | -                     | -                     | \$ -                |
| 31 Retirement Reserve Trsfr                  | -                     |                       | -                     | -                     | -                     | \$ -                |
| 32 Museum of Tolerance                       | 70,000                | 72,100                | 74,263                | 76,862                | 79,345                | \$ 2,163            |
| <b>33 Estimated Expenditures</b>             | <b>\$ 152,468,681</b> | <b>\$ 175,703,999</b> | <b>\$ 179,988,775</b> | <b>\$ 198,334,548</b> | <b>\$ 208,350,190</b> | <b>\$ 4,284,777</b> |
| <b>34 Estimated Marginal Revenue/Deficit</b> | <b>\$ 9,539,622</b>   | <b>\$ 0</b>           | <b>\$ 5,610,450</b>   | <b>\$ (1,093,536)</b> | <b>\$ 1,593,602</b>   | <b>\$ 5,610,449</b> |

**SAN MATEO COUNTY COMMUNITY COLLEGE DISTRICT**  
**2016-17 Revenue and Expenditure Assumptions**  
*August 3, 2018*  
**Preliminary Budget**

|                                       | <b>2016-17</b>        | <b>2017-18</b>        |
|---------------------------------------|-----------------------|-----------------------|
| <b>REVENUE</b>                        | <b>Adopted</b>        | <b>Adopted</b>        |
| 1 Property Taxes (Base Revenue)*      | \$127,063,321         | \$137,874,341         |
| 2 RDA (Restoration/Growth)*           | 6,903,266             | 8,003,512             |
| 3 Prop 30/55 (Basic Skills)*          | 1,732,048             | 1,626,819             |
| 4 Student Fees (PFE)*                 | 10,809,028            | 10,808,205            |
| 5 Equalization                        | -                     |                       |
| 6 Lottery                             | 2,494,149             | 2,634,675             |
| 7 State P/T Faculty Parity            | 1,332,672             | 1,359,858             |
| 8 P/T Faculty Office Hrs./Med.        | 237,017               | -                     |
| 9 Apprenticeship                      | 231,196               | 238,730               |
| 10 Non-Resident                       | 7,549,502             | 8,081,460             |
| Out of State tuition                  |                       | 1,248,126             |
| 11 Interest                           | 1,000,000             | 800,000               |
| 12 Mandated Costs                     | 2,159,482             | 455,509               |
| STRS on behalf                        |                       | 2,659,653             |
| 13 Other                              | 2,228,670             | 1,539,930             |
| 14 Estimated Total Revenue            | <b>\$ 163,740,351</b> | <b>\$ 177,330,818</b> |
| <b>EXPENDITURES</b>                   |                       |                       |
| 15A Sites: Canada College             | \$23,873,389          | 25,237,962            |
| 15B College of San Mateo              | 39,001,166            | 41,645,472            |
| 15C Skyline College                   | 39,890,214            | 42,270,387            |
| 15D Chancellor's Office               | 15,181,368            | 17,171,575            |
| 15E Facilities                        | 12,308,129            | 13,127,509            |
| 16 FTES Growth                        |                       |                       |
| 17A Benefits/MidYrInc/Savings         | 1,000,000             | 500,000               |
| STRS on behalf payment                |                       | 2,659,653             |
| 17B Retiree Benefits Only             | 6,831,474             | 7,333,693             |
| 18 Formula adjustments/Contracts      | 814,797               | 1,519,340             |
| 19 Apprenticeship                     | 231,196               | 238,730               |
| 20 Miscellaneous                      | 3,416,433             | 3,275,429             |
| 21 Utilities                          | 4,733,071             | 4,576,146             |
| 22 Salary Commitments                 | 11,752,774            | 12,570,200            |
| 23 New faculty                        |                       |                       |
| 24 Managed Hiring                     | 50,000                | 50,000                |
| 25 Resource allocation model          | -                     | -                     |
| 26 Insurance                          | 1,258,101             | 1,236,000             |
| 27 Consult/Legal/Election             | 680,800               | 1,175,000             |
| 28 Staff Development                  | 631,664               | 542,000               |
| 29 Tele/Soft-Hardwr Maint             | 2,015,768             | 2,129,621             |
| 30 Technology Advancement             | -                     |                       |
| 31 Retirement Reserve Trsfr           | -                     |                       |
| 32 Museum of Tolerance                | 70,000                | 72,100                |
| 33 Estimated Expenditures             | <b>\$ 163,740,346</b> | <b>\$ 177,330,818</b> |
| 34 Estimated Marginal Revenue/Deficit | <b>\$ 5</b>           | <b>\$ 0</b>           |
| One-time "Basic Aid" funds used       | \$ 57,220,695         | \$ 71,089,545         |
| Beginning Balance                     | \$ 32,185,619         | \$ 33,882,786         |
| Surplus/Deficit                       | \$ 5                  | \$ 0                  |
| Ending Balance                        | \$ 32,185,624         | \$ 33,882,786         |
| Reserve                               | \$ 18,011,438         | \$ 23,053,006         |

**Resource Allocation: 20/21 Budget Scenario**

**Worksheet A**

1. Review Base Allocation and FTES Allocation (should be 80%/20% of funding). If a college should receive additional funding based on the review, allocate that.

**Current Allocations are:**

|                        | Skyline       | Cañada        | CSM           | District Office | Facilities    | Central Svcs  | Total          |          |
|------------------------|---------------|---------------|---------------|-----------------|---------------|---------------|----------------|----------|
| 19/20 Site Allocations | \$ 45,304,194 | \$ 27,858,658 | \$ 45,036,708 | \$ 19,157,194   | \$ 13,826,365 | \$ 46,057,893 | \$ 197,241,012 | (A), (B) |
|                        | 38.3%         | 23.6%         | 38.1%         |                 |               |               |                |          |
| 19/20 FTES             | 6,577         | 3,399         | 6,131         |                 |               |               | 16,106         |          |
| 18/19 FTES             | 6,807         | 3,509         | 6,433         |                 |               |               | 16,748         |          |
| 17/18 FTES             | 7,346         | 3,852         | 6,945         |                 |               |               | 18,143         |          |
| 16/17 FTES             | 7,294         | 3,959         | 6,891         |                 |               |               | 18,144         |          |
| 15/16 FTES             | 7,658         | 4,056         | 6,911         |                 |               |               | 18,625         |          |
| 14/15 FTES             | 7,939         | 4,097         | 6,906         |                 |               |               | 18,942         |          |
| 5 yr average           | 7,136         | 3,755         | 6,662         |                 |               |               | 17,553         | (C)      |
| Percent of total       | 40.7%         | 21.4%         | 38.0%         |                 |               |               |                |          |

**Adjustment #1 is the increases from the Site Allocations. No college gets a decrease. No further adjustments at this time.**

Adjustment #1 \$ -

2. Allocate any increase in Central Services costs.

**Based on 18/19 Budget**

|                 | Skyline | Cañada | CSM | District Office | Facilities | Central Svcs | Total      |     |
|-----------------|---------|--------|-----|-----------------|------------|--------------|------------|-----|
| Increased Costs |         |        |     |                 |            | \$ 313,291   | \$ 313,291 | (B) |

3. Allocate \$ 4.35 per square foot increase over previous year.

ask Arlene for space invent

**Change from Fall 18 to Fall 19 Space Inventory Report**

|  | Skyline | Cañada | CSM | District Office | Facilities | Central Svcs | Total |
|--|---------|--------|-----|-----------------|------------|--------------|-------|
|  |         |        |     |                 | \$ -       | \$ -         | \$ -  |

4. Allocate growth based on increase (or decrease) in 3-year FTES average.

Prelim Budget 14/15

**Based on FTES Goals for 19/20**

|                        | Skyline | Cañada | CSM   | District Office | Facilities | Central Svcs | Total  |
|------------------------|---------|--------|-------|-----------------|------------|--------------|--------|
| 19/20 FTES             | 6,541   | 3,390  | 6,004 |                 |            |              | 15,935 |
| New 5 yr average       | 6,913   | 3,622  | 6,480 |                 |            | 0            | 17,015 |
| Change in 5 yr average | (223)   | (133)  | (181) |                 |            | 0            | (538)  |

**Allocate growth for international students only per the international student formula.**

|                        |            |            |           |  |  |    |         |
|------------------------|------------|------------|-----------|--|--|----|---------|
|                        |            |            |           |  |  | \$ | 3,577   |
| Growth allocation      |            |            |           |  |  | \$ | -       |
| International Students | \$ 650,881 | \$ 210,195 | \$ 43,589 |  |  | \$ | 904,664 |
| Total                  | \$ 650,881 | \$ 210,195 | \$ 43,589 |  |  | \$ | 904,664 |

(D)

5. District Office & Facilities gets 14% and 6% respectively of college growth allocations.

**Calculate 15% and 6% of allocations in #4.**

|                        | Skyline | Cañada | CSM  | District Office | Facilities | Central Svcs | Total     |
|------------------------|---------|--------|------|-----------------|------------|--------------|-----------|
| Growth allocation      |         |        |      | \$ -            | \$ -       | \$ -         | -         |
| International Students |         |        |      | \$ 64,634       |            | \$ 12,583    | \$ 77,217 |
| Total                  | \$ -    | \$ -   | \$ - | \$ 64,634       | \$ -       | \$ 12,583    | \$ 77,217 |

(E)

6. Allocate any special amounts agreed upon.

**Allocate 19/20 projected step and column increases. Allocate compensation where settled and reserve where not settled.**

|   | Skyline    | Cañada    | CSM        | District Office | Facilities | Central Svcs  | Total         |
|---|------------|-----------|------------|-----------------|------------|---------------|---------------|
| <b>Step &amp; Column Compensation</b>       |            |           |            |                 |            | \$ 2,399,096  | \$ 2,399,096  |
| <b>CPI on non personnel Innovation Fund</b> |            |           |            |                 |            | \$ 7,884,208  | \$ 7,884,208  |
|   | \$ 161,438 | \$ 58,239 | \$ 260,507 | \$ 166,832      | \$ 28,997  |               | \$ 676,014    |
|   |            |           |            |                 | \$ -       | \$ 500,000    | \$ 500,000    |
|   | \$ 161,438 | \$ 58,239 | \$ 260,507 | \$ 166,832      | \$ 28,997  | \$ 10,783,304 | \$ 11,459,318 |

(A)

7. Allocate any remaining funds across the board (plus or minus).

**Assume the district receives growth and no budget stability. Hold aside unallocated resources.**

**Calculate new base revenue and what is left after allocations 1 through 6.**

|                  |                |                  |        |                                |
|------------------|----------------|------------------|--------|--------------------------------|
| Prior Year Alloc | \$ 197,241,012 | 19/20 FTES       | 16,106 | (Funded, includes NR & Appren) |
| Prop Tax Growth  | \$ 12,087,001  | 20/21 FTES       | 15,935 | (Estimated actual)             |
| RDA Growth       | \$ 767,128     | Funded Growth    | -      |                                |
| Other Revenue    | \$ (151,349)   | Deficit budget   |        |                                |
| 18/19 Revenue    | \$ 209,943,793 | Reserve for futu | -      |                                |

(B)



Prelim Budget 14/15

|                          |               |
|--------------------------|---------------|
| Increase                 | \$ 12,702,781 |
| Plus deficit budget/less | \$ 12,702,781 |
| Less allocations:        |               |
| 1. Adjustment #1         | \$ -          |
| 2. Central Svcs          | \$ 313,291    |
| 3. Square Footage        | \$ -          |
| 4. Growth                | \$ 904,664    |
| 5. DO & Facilities       | \$ 77,217     |
| 6. Special Allocations   | \$ 11,459,318 |
|                          | \$ 12,754,491 |
| Available for allocation | \$ (51,710)   |

|                        | Skyline        | Cañada        | CSM           | District Office | Facilities    | Central Svcs | Total          |
|------------------------|----------------|---------------|---------------|-----------------|---------------|--------------|----------------|
| 17/18 Site Allocations | \$ 45,304,194  | \$ 27,858,658 | \$ 45,036,708 | \$ 19,157,194   | \$ 13,826,365 | N/A          | \$ 151,183,119 |
| % of Total             | 30%            | 18%           | 30%           | 13%             | 9%            |              | 100%           |
| Adjustment #7          | \$ (15,495.57) | \$ (9,529)    | \$ (15,404)   | \$ (6,552)      | \$ (4,729)    | \$ -         | \$ (51,710)    |

8. Final allocations

**Sum the 19/20 Site Allocations with all of the adjustments.**

|                        | Skyline       | Cañada        | CSM           | District Office | Facilities    | Central Svcs  | Total          |
|------------------------|---------------|---------------|---------------|-----------------|---------------|---------------|----------------|
| 17/18 Site Allocations | \$ 45,304,194 | \$ 27,858,658 | \$ 45,036,708 | \$ 19,157,194   | \$ 13,826,365 | \$ 46,057,893 | \$ 197,241,012 |
| 1. Adjustment #1       | \$ -          | \$ -          | \$ -          | \$ -            | \$ -          | \$ -          | \$ -           |
| 2. Fixed Costs         | \$ -          | \$ -          | \$ -          | \$ -            | \$ -          | \$ 313,291    | \$ 313,291     |
| 3. Square Footage      | \$ -          | \$ -          | \$ -          | \$ -            | \$ -          | \$ -          | \$ -           |
| 4. Growth              | \$ 650,881    | \$ 210,195    | \$ 43,589     | \$ -            | \$ -          | \$ -          | \$ 904,664     |
| 5. DO & Facilities     | \$ -          | \$ -          | \$ -          | \$ 64,634       | \$ -          | \$ 12,583     | \$ 77,217      |
| 6. Special Allocations | \$ 161,438    | \$ 58,239     | \$ 260,507    | \$ 166,832      | \$ 28,997     | \$ 10,783,304 | \$ 11,459,318  |
| 7. Adjustment #7       | \$ (15,496)   | \$ (9,529)    | \$ (15,404)   | \$ (6,552)      | \$ (4,729)    | \$ -          | \$ (51,710)    |
| Total Increase         | \$ 796,823    | \$ 258,905    | \$ 288,692    | \$ 224,914      | \$ 24,268     | \$ 11,109,178 | \$ 12,702,781  |
|                        | Skyline       | Cañada        | CSM           | District Office | Facilities    | Central Svcs  | Total          |
| 18/19 Site Allocations | \$ 46,101,018 | \$ 28,117,563 | \$ 45,325,400 | \$ 19,382,108   | \$ 13,850,633 | \$ 57,167,071 | \$ 209,943,793 |

|                  |            |            |            |            |            |  |              |
|------------------|------------|------------|------------|------------|------------|--|--------------|
| Prop 30/One Time | \$ 425,389 | \$ 261,582 | \$ 422,878 | \$ 179,879 | \$ 129,824 |  | \$ 1,419,552 |
|------------------|------------|------------|------------|------------|------------|--|--------------|

|                  |               |               |               |               |               |               |                |
|------------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|
| Total Allocation | \$ 46,526,407 | \$ 28,379,145 | \$ 45,748,277 | \$ 19,561,987 | \$ 13,980,458 | \$ 57,167,071 | \$ 211,363,345 |
|------------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|

Prelim Budget 14/15

|                            |    |           |
|----------------------------|----|-----------|
| Facilities Square Footage  |    | 1,587,688 |
| 50% of funds per sq. foot  | \$ | 4.35      |
| 50% of funds for growth    |    | 5.8%      |
| District Office percentage |    | 16.2%     |

**Resource Allocation: 19/20 Budget Scenario**

**Worksheet A**

1. Review Base Allocation and FTES Allocation (should be 80%/20% of funding). If a college should receive additional funding based on the review, allocate that.

**Current Allocations are:**

|                        | Skyline       | Cañada        | CSM           | District Office | Facilities    | Central Svcs  | Total          |          |
|------------------------|---------------|---------------|---------------|-----------------|---------------|---------------|----------------|----------|
| 18/19 Site Allocations | \$ 44,804,889 | \$ 27,676,351 | \$ 44,730,328 | \$ 18,905,539   | \$ 14,082,329 | \$ 33,399,787 | \$ 183,599,224 | (A), (B) |
|                        | 38.2%         | 23.6%         | 38.2%         |                 |               |               |                |          |
| 18/19 FTES             | 6,807         | 3,509         | 6,433         |                 |               |               | 16,748         |          |
| 17/18 FTES             | 7,346         | 3,852         | 6,945         |                 |               |               | 18,143         |          |
| 16/17 FTES             | 7,294         | 3,959         | 6,891         |                 |               |               | 18,144         |          |
| 15/16 FTES             | 7,658         | 4,056         | 6,911         |                 |               |               | 18,625         |          |
| 14/15 FTES             | 7,939         | 4,097         | 6,906         |                 |               |               | 18,942         |          |
| 5 yr average           | 7,409         | 3,895         | 6,817         |                 |               |               | 18,120         | (C)      |
| Percent of total       | 40.9%         | 21.5%         | 37.6%         |                 |               |               |                |          |

**Adjustment #1 is the increases from the Site Allocations. No college gets a decrease. No further adjustments at this time.**

Adjustment #1 \$ -

2. Allocate any increase in Central Services costs.

**Based on 18/19 Budget**

|                 | Skyline | Cañada | CSM | District Office | Facilities | Central Svcs | Total        |     |
|-----------------|---------|--------|-----|-----------------|------------|--------------|--------------|-----|
| Increased Costs |         |        |     |                 |            | \$ 1,858,958 | \$ 1,858,958 | (B) |

3. Allocate \$ 4.43 per square foot increase over previous year.

ask Arlene for space invent

**Change from Fall 18 to Fall 19 Space Inventory Report**

|  | Skyline | Cañada | CSM | District Office | Facilities | Central Svcs | Total |  |
|--|---------|--------|-----|-----------------|------------|--------------|-------|--|
|  |         |        |     |                 | \$ -       | \$ -         | \$ -  |  |

4. Allocate growth based on increase (or decrease) in 3-year FTES average.

**Based on FTES Goals for 19/20**

Prelim Budget 14/15

|                        | Skyline | Cañada | CSM   | District Office | Facilities | Central Svcs | Total  |
|------------------------|---------|--------|-------|-----------------|------------|--------------|--------|
| 19/20 FTES             | 6,577   | 3,399  | 6,131 |                 |            |              | 16,106 |
| New 5 yr average       | 7,136   | 3,755  | 6,662 |                 |            | 0            | 17,553 |
| Change in 5 yr average | (272)   | (140)  | (155) |                 |            | 0            | (567)  |

**Allocate growth for international students only per the international student formula.**

|                        |            |           |            |  |  |      |            |
|------------------------|------------|-----------|------------|--|--|------|------------|
| Growth allocation      |            |           |            |  |  | \$ - | \$ -       |
| International Students | \$ 290,021 | \$ 94,513 | \$ (1,895) |  |  |      | \$ 382,639 |
| Total                  | \$ 290,021 | \$ 94,513 | \$ (1,895) |  |  |      | \$ 382,639 |

(D)

5. District Office & Facilities gets 14% and 6% respectively of college growth allocations.

**Calculate 15% and 6% of allocations in #4.**

|                        | Skyline | Cañada | CSM  | District Office | Facilities | Central Svcs | Total     |
|------------------------|---------|--------|------|-----------------|------------|--------------|-----------|
| Growth allocation      |         |        |      | \$ -            | \$ -       |              | \$ -      |
| International Students |         |        |      | \$ 64,634       |            | \$ 12,583    | \$ 77,217 |
| Total                  | \$ -    | \$ -   | \$ - | \$ 64,634       | \$ -       | \$ 12,583    | \$ 77,217 |

(E)

6. Allocate any special amounts agreed upon.

**Allocate 17/18 projected step and column increases. Allocate compensation where settled and reserve where not settled.**

|                                       | Skyline    | Cañada    | CSM        | District Office | Facilities   | Central Svcs  | Total         |
|---------------------------------------|------------|-----------|------------|-----------------|--------------|---------------|---------------|
| <b>Step &amp; Column Compensation</b> |            |           |            |                 |              | \$ 2,301,230  | \$ 2,301,230  |
| <b>CPI on non personnel</b>           | \$ 161,438 | \$ 58,239 | \$ 260,507 | \$ 166,832      | \$ 28,997    |               | \$ 676,014    |
| <b>Other Innovation Fund</b>          |            |           |            |                 | \$ (300,000) |               | \$ (300,000)  |
|                                       |            |           |            |                 | \$ -         | \$ 1,000,000  | \$ 1,000,000  |
|                                       | \$ 161,438 | \$ 58,239 | \$ 260,507 | \$ 166,832      | \$ (271,003) | \$ 10,786,565 | \$ 11,162,579 |

(A)

7. Allocate any remaining funds across the board (plus or minus).

**Assume the district receives growth and no budget stability. Hold aside unallocated resources.**

**Calculate new base revenue and what is left after allocations 1 through 6.**

|                  |                |                  |        |                                |
|------------------|----------------|------------------|--------|--------------------------------|
| Prior Year Alloc | \$ 183,599,224 | 18/19 FTES       | 16,748 | (Funded, includes NR & Appren) |
| Prop Tax Growth  | \$ 11,503,134  | 19/20 FTES       | 16,106 | (Estimated actual)             |
| RDA Growth       | \$ 730,072     | Funded Growth    | -      |                                |
| Other Revenue    | \$ 1,408,582   | Deficit budget   |        |                                |
| 18/19 Revenue    | \$ 197,241,012 | Reserve for futu | -      |                                |

(B)

Prelim Budget 14/15

|                          |               |
|--------------------------|---------------|
| Increase                 | \$ 13,641,788 |
| Plus deficit budget/less | \$ 13,641,788 |
| Less allocations:        |               |
| 1. Adjustment #1         | \$ -          |
| 2. Central Svcs          | \$ 1,858,958  |
| 3. Square Footage        | \$ -          |
| 4. Growth                | \$ 382,639    |
| 5. DO & Facilities       | \$ 77,217     |
| 6. Special Allocations   | \$ 11,162,579 |
|                          | \$ 13,481,394 |
| Available for allocation | \$ 160,394    |

|                        | Skyline       | Cañada        | CSM           | District Office | Facilities    | Central Svcs | Total          |
|------------------------|---------------|---------------|---------------|-----------------|---------------|--------------|----------------|
| 17/18 Site Allocations | \$ 44,804,889 | \$ 27,676,351 | \$ 44,730,328 | \$ 18,905,539   | \$ 14,082,329 | N/A          | \$ 150,199,436 |
| % of Total             | 30%           | 18%           | 30%           | 13%             | 9%            |              | 100%           |
| Adjustment #7          | \$ 47,846     | \$ 29,555     | \$ 47,766     | \$ 20,189       | \$ 15,038     | \$ -         | \$ 160,394     |

8. Final allocations

**Sum the 17/18 Site Allocations with all of the adjustments.**

|                        | Skyline       | Cañada        | CSM           | District Office | Facilities    | Central Svcs  | Total          |
|------------------------|---------------|---------------|---------------|-----------------|---------------|---------------|----------------|
| 17/18 Site Allocations | \$ 44,804,889 | \$ 27,676,351 | \$ 44,730,328 | \$ 18,905,539   | \$ 14,082,329 | \$ 33,399,787 | \$ 183,599,224 |
| 1. Adjustment #1       | \$ -          | \$ -          | \$ -          | \$ -            | \$ -          | \$ -          | \$ -           |
| 2. Fixed Costs         | \$ -          | \$ -          | \$ -          | \$ -            | \$ -          | \$ 1,858,958  | \$ 1,858,958   |
| 3. Square Footage      | \$ -          | \$ -          | \$ -          | \$ -            | \$ -          | \$ -          | \$ -           |
| 4. Growth              | \$ 290,021    | \$ 94,513     | \$ (1,895)    | \$ -            | \$ -          | \$ -          | \$ 382,639     |
| 5. DO & Facilities     | \$ -          | \$ -          | \$ -          | \$ 64,634       | \$ -          | \$ 12,583     | \$ 77,217      |
| 6. Special Allocations | \$ 161,438    | \$ 58,239     | \$ 260,507    | \$ 166,832      | \$ (271,003)  | \$ 10,786,565 | \$ 11,162,579  |
| 7. Adjustment #7       | \$ 47,846     | \$ 29,555     | \$ 47,766     | \$ 20,189       | \$ 15,038     | \$ -          | \$ 160,394     |
| Total Increase         | \$ 499,306    | \$ 182,307    | \$ 306,379    | \$ 251,655      | \$ (255,964)  | \$ 12,658,106 | \$ 13,641,788  |
|                        | Skyline       | Cañada        | CSM           | District Office | Facilities    | Central Svcs  | Total          |
| 18/19 Site Allocations | \$ 45,304,194 | \$ 27,858,658 | \$ 45,036,708 | \$ 19,157,194   | \$ 13,826,365 | \$ 46,057,893 | \$ 197,241,012 |

|                  |            |            |            |            |            |  |              |
|------------------|------------|------------|------------|------------|------------|--|--------------|
| Prop 30/One Time | \$ 427,733 | \$ 264,215 | \$ 427,022 | \$ 180,483 | \$ 134,438 |  | \$ 1,433,891 |
|------------------|------------|------------|------------|------------|------------|--|--------------|

|                  |               |               |               |               |               |               |                |
|------------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|
| Total Allocation | \$ 45,731,928 | \$ 28,122,872 | \$ 45,463,729 | \$ 19,337,677 | \$ 13,960,803 | \$ 46,057,893 | \$ 198,674,903 |
|------------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|

Prelim Budget 14/15

|                            |    |           |
|----------------------------|----|-----------|
| Facilities Square Footage  |    | 1,587,688 |
| 50% of funds per sq. foot  | \$ | 4.43      |
| 50% of funds for growth    |    | 6.0%      |
| District Office percentage |    | 16.1%     |



Prelim Budget 14/15

|                        |       |       |       |   |        |
|------------------------|-------|-------|-------|---|--------|
| 18/19 FTES             | 6,807 | 3,509 | 6,433 |   | 16,748 |
| New 5 yr average       | 7,409 | 3,895 | 6,817 | 0 | 18,120 |
| Change in 5 yr average | (210) | (139) | (134) | 0 | (484)  |

**Allocate growth for international students only per the international student formula.**

|                        |              |             |              |      |              |
|------------------------|--------------|-------------|--------------|------|--------------|
| Growth allocation      |              |             |              | \$ - | \$ -         |
| International Students | \$ (239,677) | \$ (74,420) | \$ (591,288) |      | \$ (905,385) |
| Total                  | \$ (239,677) | \$ (74,420) | \$ (591,288) |      | \$ (905,385) |

(D)

5. District Office & Facilities gets 14% and 6% respectively of college growth allocations.

**Calculate 15% and 6% of allocations in #4.**

|                        | Skyline | Cañada | CSM  | District Office | Facilities | Central Svcs | Total      |
|------------------------|---------|--------|------|-----------------|------------|--------------|------------|
| Growth allocation      |         |        |      | \$ -            | \$ -       |              | \$ -       |
| International Students |         |        |      | \$ 61,556       |            | \$ (66,275)  | \$ (4,719) |
| Total                  | \$ -    | \$ -   | \$ - | \$ 61,556       | \$ -       | \$ (66,275)  | \$ (4,719) |

(E)

contingency

6. Allocate any special amounts agreed upon.

**Allocate 17/18 projected step and column increases. Allocate compensation where settled and reserve where not settled.**

|                               | Skyline      | Cañada         | CSM            | District Office | Facilities    | Central Svcs | Total         |
|-------------------------------|--------------|----------------|----------------|-----------------|---------------|--------------|---------------|
| <b>Step &amp; Column/Comp</b> | \$ 2,712,411 | \$ 2,151,048   | \$ 3,078,096   | \$ 1,210,024    | \$ 412,908    | \$ 9,684     | \$ 9,574,172  |
|                               | \$ -         | \$ -           | \$ -           |                 |               | \$ (878,479) | \$ (878,479)  |
| <b>CPI on non personnel</b>   | \$ 155,979   | \$ 56,270      | \$ 251,698     | \$ 161,190      | \$ 28,017     |              | \$ 653,154    |
| <b>Other</b>                  | \$ (461,292) | \$ (13,571.33) | \$ (22,396.78) | \$ (9,240.96)   | \$ 292,940.07 | \$ 75,000    | \$ (138,561)  |
| <b>Innovation Fund</b>        | \$ 250,000   | \$ 250,000     | \$ 250,000     | \$ 250,000      | \$ -          | \$ 540,000   | \$ 1,540,000  |
|                               | \$ 2,657,098 | \$ 2,443,747   | \$ 3,557,397   | \$ 1,611,974    | \$ 733,865    | \$ (253,795) | \$ 10,750,286 |

(A)

7. Allocate any remaining funds across the board (plus or minus).

**Assume the district receives growth and no budget stability. Hold aside unallocated resources.**

**Calculate new base revenue and what is left after allocations 1 through 6.**

|                          |                |                       |           |                                |
|--------------------------|----------------|-----------------------|-----------|--------------------------------|
| Prior Year Alloc         | \$ 175,703,999 | 17/18 FTES            | 17,595    | (Funded, includes NR & Appren) |
| Prop Tax Growth          | \$ 10,899,041  | 18/19FTES             | 16,748    | (Estimated actual)             |
| RDA Growth               | \$ (607,955)   | Funded Growth         | -         |                                |
| Other Revenue            | \$ (395,860)   | <b>Deficit budget</b> |           |                                |
| 18/19 Revenue            | \$ 185,599,225 | TOTAL REVENUE         | 2,000,000 | will be available OT in 18/19. |
| Increase                 | \$ 9,895,226   | Reserve for future y  |           |                                |
| Plus deficit budget/less | \$ 7,895,226   |                       |           |                                |

(B)



Prelim Budget 14/15

Less allocations:

|                          |    |             |
|--------------------------|----|-------------|
| 1. Adjustment #1         | \$ | -           |
| 2. Central Svcs          | \$ | (4,158,055) |
| 3. Square Footage        | \$ | 183,517     |
| 4. Growth                | \$ | (905,385)   |
| 5. DO & Facilities       | \$ | (4,719)     |
| 6. Special Allocations   | \$ | 10,750,286  |
|                          | \$ | 5,865,645   |
| Available for allocation | \$ | 2,029,581   |

|                        | Skyline       | Cañada        | CSM           | District Office | Facilities    | Central Svcs | Total          |
|------------------------|---------------|---------------|---------------|-----------------|---------------|--------------|----------------|
| 17/18 Site Allocations | \$ 41,772,341 | \$ 24,939,770 | \$ 41,158,138 | \$ 16,981,939   | \$ 12,973,898 | N/A          | \$ 137,826,086 |
| % of Total             | 30%           | 18%           | 30%           | 12%             | 9%            |              | 100%           |
| Adjustment #7          | \$ 615,126    | \$ 367,255    | \$ 606,081    | \$ 250,070      | \$ 191,049    | \$ -         | \$ 2,029,581   |

8. Final allocations

**Sum the 17/18 Site Allocations with all of the adjustments.**

|                        | Skyline       | Cañada        | CSM           | District Office | Facilities    | Central Svcs   | Total          |
|------------------------|---------------|---------------|---------------|-----------------|---------------|----------------|----------------|
| 17/18 Site Allocations | \$ 41,772,341 | \$ 24,939,770 | \$ 41,158,138 | \$ 16,981,939   | \$ 12,973,898 | \$ 37,877,912  | \$ 175,703,998 |
| 1. Adjustment #1       | \$ -          | \$ -          | \$ -          | \$ -            | \$ -          | \$ -           | \$ -           |
| 2. Fixed Costs         | \$ -          | \$ -          | \$ -          | \$ -            | \$ -          | \$ (4,158,055) | \$ (4,158,055) |
| 3. Square Footage      | \$ -          | \$ -          | \$ -          | \$ -            | \$ 183,517    | \$ -           | \$ 183,517     |
| 4. Growth              | \$ (239,677)  | \$ (74,420)   | \$ (591,288)  | \$ -            | \$ -          | \$ -           | \$ (905,385)   |
| 5. DO & Facilities     | \$ -          | \$ -          | \$ -          | \$ 61,556       | \$ -          | \$ (66,275)    | \$ (4,719)     |
| 6. Special Allocations | \$ 2,657,098  | \$ 2,443,747  | \$ 3,557,397  | \$ 1,611,974    | \$ 733,865    | \$ (253,795)   | \$ 10,750,286  |
| 7. Adjustment #7       | \$ 615,126    | \$ 367,255    | \$ 606,081    | \$ 250,070      | \$ 191,049    | \$ -           | \$ 2,029,581   |
| Total Increase         | \$ 3,032,547  | \$ 2,736,581  | \$ 3,572,190  | \$ 1,923,600    | \$ 1,108,431  | \$ (4,478,124) | \$ 7,895,226   |
| 18/19 Site Allocations | \$ 44,804,889 | \$ 27,676,351 | \$ 44,730,328 | \$ 18,905,539   | \$ 14,082,329 | \$ 33,399,787  | \$ 183,599,224 |

Prop 30/One Time \$ 452,691 \$ 270,275 \$ 446,035 \$ 184,035 \$ 140,600 \$ 1,493,637

**Total Allocation \$ 45,257,580 \$ 27,946,626 \$ 45,176,364 \$ 19,089,574 \$ 14,222,929 \$ 33,399,787 \$ 185,092,861**

\$ 45,257,580 \$ 27,946,626 \$ 45,176,364 \$ 19,089,574 \$ 14,222,929 \$ 33,399,787 \$ 185,092,861

Prelim Budget 14/15

|                            |           |                  |                |
|----------------------------|-----------|------------------|----------------|
| Facilities Square Footage  | 1,587,688 |                  |                |
| 50% of funds per sq. foot  | \$ 4.09   | \$ 43,326,364    | \$ 183,552,861 |
| 50% of funds for growth    | 6.0%      |                  |                |
| District Office percentage | 15.7%     |                  |                |
|                            |           | \$ 32,449,230.03 |                |
|                            |           | \$ 8,404,379.08  |                |
|                            |           | \$ 3,876,719.30  |                |
|                            |           | \$ 44,730,328.41 |                |

**Resource Allocation: 17/18 Budget Scenario**

**Worksheet A**

1. Review Base Allocation and FTES Allocation (should be 80%/20% of funding). If a college should receive additional funding based on the review, allocate that.

**Current Allocations are:**

|                        | Skyline       | Cañada        | CSM           | District Office | Facilities    | Central Svcs  | Total          |
|------------------------|---------------|---------------|---------------|-----------------|---------------|---------------|----------------|
| 16/17 Site Allocations | \$ 39,346,696 | \$ 23,557,862 | \$ 38,500,393 | \$ 14,981,688   | \$ 12,135,582 | \$ 33,486,083 | \$ 162,008,303 |
|                        | 38.8%         | 23.2%         | 38.0%         |                 |               |               |                |
| 16/17 FTES             | 7,294         | 3,959         | 6,891         |                 |               |               | 18,144         |
| 15/16 FTES             | 7,658         | 4,056         | 6,911         |                 |               |               | 18,625         |
| 14/15 FTES             | 7,939         | 4,097         | 6,906         |                 |               |               | 18,942         |
| 13/14 FTES             | 7,857         | 4,205         | 7,105         |                 |               |               | 19,167         |
| 12/13 FTES             | 8,168         | 4,386         | 7,685         |                 |               |               | 20,239         |
| 5 yr average           | 7,783         | 4,141         | 7,099         |                 |               |               | 19,023         |
| Percent of total       | 40.9%         | 21.8%         | 37.3%         |                 |               |               |                |

**Adjustment #1 is the increases from the Site Allocations. No college gets a decrease. No further adjustments at this time.**

Adjustment #1 \$ -

2. Allocate any increase in Central Services costs.

**Based on 17/18 Budget**

|                 | Skyline | Cañada | CSM | District Office | Facilities | Central Svcs | Total        |
|-----------------|---------|--------|-----|-----------------|------------|--------------|--------------|
| Increased Costs |         |        |     |                 |            | \$ 3,384,721 | \$ 3,384,721 |

3. Allocate \$3.38 per square foot increase over previous year.

**Change from Fall 16 to Fall 17 Space Inventory Report**

|  | Skyline | Cañada | CSM | District Office | Facilities   | Central Svcs | Total        |
|--|---------|--------|-----|-----------------|--------------|--------------|--------------|
|  |         |        |     |                 | \$ (289,431) |              | \$ (289,431) |

4. Allocate growth based on increase (or decrease) in 5-year FTES average.

**Based on FTES Goals for 17/18**

Prelim Budget 16/17

|                        | Skyline | Cañada | CSM   | District Office | Facilities | Central Svcs | Total  |
|------------------------|---------|--------|-------|-----------------|------------|--------------|--------|
| 17/18 FTES             | 7,346   | 3,852  | 6,945 |                 |            |              | 18,143 |
| New 5 yr average       | 7,619   | 4,034  | 6,951 |                 |            | 0            | 18,604 |
| Change in 5 yr average | (164)   | (107)  | (148) |                 |            | 0            | (419)  |

**Allocate growth for international students only per the international student formula.**

|                        |            |              |            |  |  |      |              |
|------------------------|------------|--------------|------------|--|--|------|--------------|
| Growth allocation      |            |              |            |  |  | \$ - | \$ -         |
| International Students | \$ 647,136 | \$ (130,238) | \$ 651,891 |  |  |      | \$ 1,168,789 |
| Total                  | \$ 647,136 | \$ (130,238) | \$ 651,891 |  |  |      | \$ 1,168,789 |

5. District Office & Central Services get growth in international students costs per the formula.

|                        | Skyline | Cañada | CSM  | District Office | Facilities | Central Svcs | Total      |
|------------------------|---------|--------|------|-----------------|------------|--------------|------------|
| Growth allocation      |         |        |      | \$ -            | \$ -       | \$ -         | \$ -       |
| International Students |         |        |      | \$ 58,625       |            | \$ 189,683   | \$ 248,308 |
| Total                  | \$ -    | \$ -   | \$ - | \$ 58,625       | \$ -       | \$ 189,683   | \$ 248,308 |

agreed upon amount  
bad debt

6. Allocate any special amounts agreed upon.

**Allocate 17/18 projected step and column increases. Allocate compensation where settled and reserve where not settled.**

|                                     | Skyline      | Cañada       | CSM          | District Office | Facilities   | Central Svcs | Total          |
|-------------------------------------|--------------|--------------|--------------|-----------------|--------------|--------------|----------------|
| <b>Step &amp; Column</b>            | \$ 443,450   | \$ 258,495   | \$ 330,435   | \$ 385,816      | \$ 47,505    | 545,384      | \$ 2,011,087   |
| <b>Compensation</b>                 | \$ 149,162   | \$ 22,822    | \$ 148,054   | \$ 152,472      | \$ 153,631   | 2,520,251    | \$ 3,146,393   |
| <b>1% one time bonus</b>            |              |              |              |                 |              | 689,869      | \$ 689,869     |
| <b>Adjustment for 17/18 reserve</b> |              |              |              |                 |              | 1,989,546    | \$ 1,989,546   |
| <b>adjust 16/17 reserve</b>         |              |              |              |                 |              | (2,000,000)  | \$ (2,000,000) |
| <b>Prior Year steps column</b>      | \$ 126,620   | \$ 71,587    | \$ 51,451    | \$ 100,777      | \$ 111,062   | (461,497)    | \$ -           |
| <b>PY Comp</b>                      | \$ 567,976   | \$ 408,971   | \$ 557,965   | \$ 620,307      | \$ 310,908   | (2,466,128)  | \$ -           |
| <b>CPI on non personnel</b>         | \$ 49,439    | \$ 22,502    | \$ 45,708    | \$ 37,403       | \$ 62,308    |              | \$ 217,360     |
| <b>Other</b>                        | \$ (438,561) |              |              |                 | \$ 325,000   |              | \$ (113,561)   |
| <b>Innovation Fund</b>              | \$ 500,000   | \$ 500,000   | \$ 500,000   | \$ 500,000      | \$ -         | \$ -         | \$ 2,000,000   |
|                                     | \$ 1,398,086 | \$ 1,284,377 | \$ 1,633,613 | \$ 1,796,776    | \$ 1,010,415 | \$ 817,426   | \$ 7,940,694   |

7. Allocate any remaining funds across the board (plus or minus).

**Assume the district receives growth and no budget stability. Hold aside unallocated resources.**

**Calculate new base revenue and what is left after allocations 1 through 6.**

Prelim Budget 16/17

|                          |                       |                       |        |                                |
|--------------------------|-----------------------|-----------------------|--------|--------------------------------|
| Prior Year Alloc         | \$ 162,008,303        | 16/17 FTES            | 18,144 | (Funded, includes NR & Appren) |
| Prop Tax Growth          | \$ 9,004,099          | 17/18 FTES            | 18,143 | (Estimated actual)             |
| RDA Growth               | \$ 585,297            | Funded Growth         | -      |                                |
| Other Revenue            | \$ 4,106,300          | <b>Deficit budget</b> |        |                                |
| 16/17 Revenue            | <u>\$ 175,703,999</u> | Reserve for futu      | -      |                                |
| Increase                 | \$ 13,695,696         |                       |        |                                |
| Plus deficit budget/less | \$ 13,695,696         |                       |        |                                |
| Less allocations:        |                       |                       |        |                                |
| 1. Adjustment #1         | \$ -                  |                       |        |                                |
| 2. Central Svcs          | \$ 3,384,721          |                       |        |                                |
| 3. Square Footage        | \$ (289,431)          |                       |        |                                |
| 4. Growth                | \$ 1,168,789          |                       |        |                                |
| 5. DO & Facilities       | \$ 248,308            |                       |        |                                |
| 6. Special Allocations   | \$ 7,940,694          |                       |        |                                |
|                          | <u>\$ 12,453,080</u>  |                       |        |                                |
| Available for allocation | <b>\$ 1,242,616</b>   |                       |        |                                |

|                        | Skyline       | Cañada        | CSM           | District Office | Facilities    | Central Svcs | Total          |
|------------------------|---------------|---------------|---------------|-----------------|---------------|--------------|----------------|
| 16/17 Site Allocations | \$ 39,346,696 | \$ 23,557,862 | \$ 38,500,393 | \$ 14,981,688   | \$ 12,135,582 | N/A          | \$ 128,522,220 |
| % of Total             | 31%           | 18.3%         | 30%           | 12%             | 9%            |              | 100%           |
| Adjustment #7          | \$ 380,423    | \$ 227,769    | \$ 372,241    | \$ 144,850      | \$ 117,333    | \$ -         | \$ 1,242,616   |

8. Final allocations

**Sum the 16/17 Site Allocations with all of the adjustments.**

|                        | Skyline       | Cañada        | CSM           | District Office | Facilities    | Central Svcs  | Total          |
|------------------------|---------------|---------------|---------------|-----------------|---------------|---------------|----------------|
| 16/17 Site Allocations | \$ 39,346,696 | \$ 23,557,862 | \$ 38,500,393 | \$ 14,981,688   | \$ 12,135,582 | \$ 33,486,083 | \$ 162,008,303 |
| 1. Adjustment #1       | \$ -          | \$ -          | \$ -          | \$ -            | \$ -          | \$ -          | \$ -           |
| 2. Fixed Costs         | \$ -          | \$ -          | \$ -          | \$ -            | \$ -          | \$ 3,384,721  | \$ 3,384,721   |
| 3. Square Footage      | \$ -          | \$ -          | \$ -          | \$ -            | \$ (289,431)  | \$ -          | \$ (289,431)   |
| 4. Growth              | \$ 647,136    | \$ (130,238)  | \$ 651,891    | \$ -            | \$ -          | \$ -          | \$ 1,168,789   |
| 5. DO & Facilities     | \$ -          | \$ -          | \$ -          | \$ 58,625       | \$ -          | \$ 189,683    | \$ 248,308     |
| 6. Special Allocations | \$ 1,398,086  | \$ 1,284,377  | \$ 1,633,613  | \$ 1,796,776    | \$ 1,010,415  | \$ 817,426    | \$ 7,940,694   |
| 7. Adjustment #7       | \$ 380,423    | \$ 227,769    | \$ 372,241    | \$ 144,850      | \$ 117,333    | \$ -          | \$ 1,242,616   |
| Total Increase         | \$ 2,425,645  | \$ 1,381,907  | \$ 2,657,746  | \$ 2,000,251    | \$ 838,316    | \$ 4,391,830  | \$ 13,695,696  |
|                        | Skyline       | Cañada        | CSM           | District Office | Facilities    | Central Svcs  | Total          |
| 17/18 Site Allocations | \$ 41,772,341 | \$ 24,939,770 | \$ 41,158,138 | \$ 16,981,939   | \$ 12,973,898 | \$ 37,877,912 | \$ 175,703,999 |

Prelim Budget 16/17

|                     |    |            |    |            |    |            |    |            |    |            |    |            |           |             |
|---------------------|----|------------|----|------------|----|------------|----|------------|----|------------|----|------------|-----------|-------------|
| Prop 30/55/One Time | \$ | 498,046    | \$ | 298,193    | \$ | 487,333    | \$ | 189,636    | \$ | 153,611    |    | \$         | 1,626,819 |             |
| Total Allocation    | \$ | 42,270,387 | \$ | 25,237,962 | \$ | 41,645,472 | \$ | 17,171,575 | \$ | 13,127,509 | \$ | 37,877,912 | \$        | 177,330,818 |

**Resource Allocation: 16/17 Budget Scenario**

**Worksheet A**

1. Review Base Allocation and FTES Allocation (should be 80%/20% of funding). If a college should receive additional funding based on the review, allocate that.

**Current Allocations are:**

|                        | Skyline | Cañada | CSM   | District Office | Facilities | Central Svcs | Total |          |
|------------------------|---------|--------|-------|-----------------|------------|--------------|-------|----------|
| 15/16 Site Allocations | #REF!   | #REF!  | #REF! | #REF!           | #REF!      | #REF!        | #REF! | (A), (B) |
|                        | #REF!   | #REF!  | #REF! |                 |            |              |       |          |
| 15/16 FTES             | #REF!   | #REF!  | #REF! |                 |            |              | #REF! |          |
| 14/15 FTES             | #REF!   | #REF!  | #REF! |                 |            |              | #REF! |          |
| 13/14 FTES             | #REF!   | #REF!  | #REF! |                 |            |              | #REF! |          |
| 12/13 FTES             | #REF!   | #REF!  | #REF! |                 |            |              | #REF! |          |
| 11/12 FTES             | #REF!   | #REF!  | #REF! |                 |            |              | #REF! |          |
| 5 yr average           | #REF!   | #REF!  | #REF! |                 |            |              | #REF! | (C)      |
| Percent of total       | #REF!   | #REF!  | #REF! |                 |            |              |       |          |

**Adjustment #1 is the increases from the Site Allocations. No college gets a decrease. No further adjustments at this time.**

Adjustment #1 \$ -

2. Allocate any increase in Central Services costs.

**Based on 16/17 Budget**

|                 | Skyline | Cañada | CSM | District Office | Facilities | Central Svcs | Total |     |
|-----------------|---------|--------|-----|-----------------|------------|--------------|-------|-----|
| Increased Costs |         |        |     |                 |            | #REF!        | #REF! | (B) |

3. Allocate \$3.38 per square foot increase over previous year.

**Change from Fall 15 to Fall 16 Space Inventory Report**

|  | Skyline | Cañada | CSM | District Office | Facilities | Central Svcs | Total |
|--|---------|--------|-----|-----------------|------------|--------------|-------|
|  |         |        |     |                 | \$ -       | \$ -         | \$ -  |

4. Allocate growth based on increase (or decrease) in 3-year FTES average.

**Based on FTES Goals for 16/17**

Prelim Budget 14/15

|                        | Skyline | Cañada | CSM   | District Office | Facilities | Central Svcs | Total |
|------------------------|---------|--------|-------|-----------------|------------|--------------|-------|
| 16/17 FTES             | #REF!   | #REF!  | #REF! |                 |            |              | #REF! |
| New 5 yr average       | #REF!   | #REF!  | #REF! |                 |            | 0            | #REF! |
| Change in 5 yr average | #REF!   | #REF!  | #REF! |                 |            | 0            | #REF! |

**Allocate growth for international students only per the international student formula.**

|                        |            |            |              |  |  |      |              |
|------------------------|------------|------------|--------------|--|--|------|--------------|
| Growth allocation      |            |            |              |  |  | \$ - | \$ -         |
| International Students | \$ 514,076 | \$ 442,751 | \$ 1,936,437 |  |  |      | \$ 2,893,264 |
| Total                  | \$ 514,076 | \$ 442,751 | \$ 1,936,437 |  |  |      | \$ 2,893,264 |

(D)

5. District Office & Facilities gets 14% and 6% respectively of college growth allocations.

**Calculate 15% and 6% of allocations in #4.**

|                        | Skyline | Cañada | CSM  | District Office | Facilities | Central Svcs | Total |
|------------------------|---------|--------|------|-----------------|------------|--------------|-------|
| Growth allocation      |         |        |      | #REF!           | #REF!      |              | #REF! |
| International Students |         |        |      | \$ 630,962      |            | #REF!        | #REF! |
| Total                  | \$ -    | \$ -   | \$ - | #REF!           | #REF!      | #REF!        | #REF! |

(E)

6. Allocate any special amounts agreed upon.

**Allocate 16/17 projected step and column increases. Allocate compensation where settled and reserve where not settled.**

|                                       | Skyline      | Cañada     | CSM          | District Office | Facilities | Central Svcs   | Total        |
|---------------------------------------|--------------|------------|--------------|-----------------|------------|----------------|--------------|
| <b>Step &amp; Column Compensation</b> | #REF!        | #REF!      | #REF!        | #REF!           | #REF!      | #REF!          | #REF!        |
| <b>CPI on non personnel</b>           | \$ 40,924    | \$ 20,952  | \$ 34,200    | \$ 59,620       | \$ 35,455  |                | \$ 191,151   |
| <b>Other</b>                          | #REF!        | #REF!      | #REF!        | #REF!           | #REF!      | \$ 44,000      | #REF!        |
| <b>Innovation Fund</b>                | \$ 1,400,000 | \$ 800,000 | \$ 1,100,000 | \$ 200,000      | \$ -       | \$ (1,500,000) | \$ 2,000,000 |
|                                       | #REF!        | #REF!      | #REF!        | #REF!           | #REF!      | #REF!          | #REF!        |

(A)

7. Allocate any remaining funds across the board (plus or minus).

#REF!

#REF!

**Assume the district receives growth and no budget stability. Hold aside unallocated resources.**

**Calculate new base revenue and what is left after allocations 1 through 6.**

|                  |              |                  |        |                                |
|------------------|--------------|------------------|--------|--------------------------------|
| Prior Year Alloc | #REF!        | 15/16 FTES       | 18,625 | (Funded, includes NR & Appren) |
| Prop Tax Growth  | \$ 8,457,913 | 16/17 FTES       | 18,144 | (Estimated actual)             |
| RDA Growth       | \$ (243,438) | Funded Growth    | -      |                                |
| Other Revenue    | #REF!        | Deficit budget   |        |                                |
| 16/17 Revenue    | #REF!        | Reserve for futu | -      |                                |

(B)



Prelim Budget 14/15

|                          |              |
|--------------------------|--------------|
| Increase                 | #REF!        |
| Plus deficit budget/less | #REF!        |
| Less allocations:        |              |
| 1. Adjustment #1         | \$ -         |
| 2. Central Svcs          | #REF!        |
| 3. Square Footage        | \$ -         |
| 4. Growth                | \$ 2,893,264 |
| 5. DO & Facilities       | #REF!        |
| 6. Special Allocations   | #REF!        |
|                          | #REF!        |
| Available for allocation | #REF!        |

|                        | Skyline | Cañada | CSM   | District Office | Facilities | Central Svcs | Total |
|------------------------|---------|--------|-------|-----------------|------------|--------------|-------|
| 15/16 Site Allocations | #REF!   | #REF!  | #REF! | #REF!           | #REF!      | N/A          | #REF! |
| % of Total             | #REF!   | #REF!  | #REF! | #REF!           | #REF!      |              | #REF! |
| Adjustment #7          | #REF!   | #REF!  | #REF! | #REF!           | #REF!      | #REF!        | #REF! |

8. Final allocations

**Sum the 15/16 Site Allocations with all of the adjustments.**

|                        | Skyline    | Cañada     | CSM          | District Office | Facilities | Central Svcs | Total        |
|------------------------|------------|------------|--------------|-----------------|------------|--------------|--------------|
| 15/16 Site Allocations | #REF!      | #REF!      | #REF!        | #REF!           | #REF!      | #REF!        | #REF!        |
| 1. Adjustment #1       | \$ -       | \$ -       | \$ -         | \$ -            | \$ -       | \$ -         | \$ -         |
| 2. Fixed Costs         | \$ -       | \$ -       | \$ -         | \$ -            | \$ -       | #REF!        | #REF!        |
| 3. Square Footage      | \$ -       | \$ -       | \$ -         | \$ -            | \$ -       | \$ -         | \$ -         |
| 4. Growth              | \$ 514,076 | \$ 442,751 | \$ 1,936,437 | \$ -            | \$ -       | \$ -         | \$ 2,893,264 |
| 5. DO & Facilities     | \$ -       | \$ -       | \$ -         | #REF!           | #REF!      | #REF!        | #REF!        |
| 6. Special Allocations | #REF!      | #REF!      | #REF!        | #REF!           | #REF!      | #REF!        | #REF!        |
| 7. Adjustment #7       | #REF!      | #REF!      | #REF!        | #REF!           | #REF!      | #REF!        | #REF!        |
| Total Increase         | #REF!      | #REF!      | #REF!        | #REF!           | #REF!      | #REF!        | #REF!        |
|                        | Skyline    | Cañada     | CSM          | District Office | Facilities | Central Svcs | Total        |
| 16/17 Site Allocations | #REF!      | #REF!      | #REF!        | #REF!           | #REF!      | #REF!        | #REF!        |

Prop 30-55/One Time #REF! #REF! #REF! #REF! #REF! #REF! #REF!

Total Allocation #REF! #REF! #REF! #REF! #REF! #REF! #REF!

Prelim Budget 14/15

|                            |           |
|----------------------------|-----------|
| Facilities Square Footage  | 1,620,579 |
| 50% of funds per sq. foot  | #REF!     |
| 50% of funds for growth    | #REF!     |
| District Office percentage | #REF!     |

**Resource Allocation: 15/16 Budget Scenario**

**Worksheet A**

1. Review Base Allocation and FTES Allocation (should be 80%/20% of funding). If a college should receive additional funding based on the review, allocate that.

**Current Allocations are:**

|                        | Skyline | Cañada | CSM   | District Office | Facilities | Central Svcs | Total  |          |
|------------------------|---------|--------|-------|-----------------|------------|--------------|--------|----------|
| 14/15 Site Allocations | #REF!   | #REF!  | #REF! | #REF!           | #REF!      | #NAME?       | #REF!  | (A), (B) |
|                        | #REF!   | #REF!  | #REF! |                 |            |              |        |          |
| 14/15 FTES             | 7,852   | 4,051  | 6,704 |                 |            |              | 18,607 |          |
| 13/14 FTES             | 7,827   | 4,207  | 7,039 |                 |            |              | 19,072 |          |
| 12/13 FTES             | 8,144   | 4,368  | 7,660 |                 |            |              | 20,172 |          |
| 11/12 FTES             | 8,104   | 4,366  | 7,531 |                 |            |              | 20,001 |          |
| 10/11 FTES             | 8,253   | 4,763  | 8,265 |                 |            |              | 21,282 |          |
| 5 yr average           | 8,036   | 4,351  | 7,440 |                 |            |              | 19,827 | ( C )    |
| Percent of total       | 40.5%   | 21.9%  | 37.5% |                 |            |              |        |          |

**Adjustment #1 is the one time increase in the Site Allocation for Cañada.**

|               |              |       |       |
|---------------|--------------|-------|-------|
| Adjustment #1 | \$ 1,300,000 | #REF! | #REF! |
|---------------|--------------|-------|-------|

2. Allocate any increase in Central Services costs.

**Based on 15/16 Budget**

|                 | Skyline | Cañada | CSM | District Office | Facilities | Central Svcs | Total |     |
|-----------------|---------|--------|-----|-----------------|------------|--------------|-------|-----|
| Increased Costs |         |        |     |                 |            | #REF!        | #REF! | (B) |

3. Allocate \$3.38 per square foot increase over previous year.

**Change from Fall 14 to Fall 15 Space Inventory Report**

|  | Skyline | Cañada | CSM | District Office | Facilities | Central Svcs | Total |
|--|---------|--------|-----|-----------------|------------|--------------|-------|
|  |         |        |     |                 | \$ -       | \$ -         | \$ -  |

4. Allocate growth based on increase (or decrease) in 3-year FTES average.

**Based on FTES Goals for 15/16**

Prelim Budget 15/16

|                        | Skyline | Cañada | CSM   | District Office | Facilities | Central Svcs | Total  |
|------------------------|---------|--------|-------|-----------------|------------|--------------|--------|
| 15/16 FTES             | 7,460   | 3,910  | 6,354 |                 |            |              | 17,724 |
| New 5 yr average       | 7,877   | 4,180  | 7,057 |                 |            | 0            | 19,115 |
| Change in 5 yr average | (159)   | (171)  | (382) |                 |            | 0            | (712)  |

Allocate growth for international students only per the international student formula.

|                        |       |       |       |  |  |      |       |
|------------------------|-------|-------|-------|--|--|------|-------|
| Growth allocation      |       |       |       |  |  | \$ - | \$ -  |
| International Students | #REF! | #REF! | #REF! |  |  |      | #REF! |
| Total                  | #REF! | #REF! | #REF! |  |  | \$ - | #REF! |

(D)

5. District Office & Facilities gets 14% and 6% respectively of college growth allocations.

Calculate 15% and 7% of allocations in #4.

|                        | Skyline | Cañada | CSM  | District Office | Facilities | Central Svcs | Total |
|------------------------|---------|--------|------|-----------------|------------|--------------|-------|
| Growth allocation      |         |        |      | #REF!           | #REF!      |              | #REF! |
| International Students |         |        |      | #REF!           |            | #REF!        | #REF! |
| Total                  | \$ -    | \$ -   | \$ - | #REF!           | #REF!      | #REF!        | #REF! |

(E)

6. Allocate any special amounts agreed upon.

Allocate 14/15 projected step and column increases. Allocate compensation where settled and reserve where not settled.

|                                       | Skyline   | Cañada    | CSM       | District Office | Facilities | Central Svcs | Total        |
|---------------------------------------|-----------|-----------|-----------|-----------------|------------|--------------|--------------|
| <b>Step &amp; Column Compensation</b> | #REF!     | #REF!     | #REF!     | #REF!           | #REF!      |              | #REF!        |
| <b>CPI on non personnel</b>           | \$ 74,213 | \$ 23,083 | \$ 40,441 | \$ 63,046       | \$ 21,194  |              | \$ 221,977   |
| <b>Other</b>                          |           |           |           | #REF!           |            |              | #REF!        |
| <b>Innovation Fund</b>                |           |           |           |                 | \$ -       | \$ 1,500,000 | \$ 1,500,000 |
|                                       | #REF!     | #REF!     | #REF!     | #REF!           | #REF!      | #REF!        | #REF!        |

(A)

7. Allocate any remaining funds across the board (plus or minus).

Assume the district receives 1% growth and no budget stability. Hold aside unallocated resources.

Calculate new base revenue and what is left after allocations 1 through 6.

|                  |               |                  |        |                                |
|------------------|---------------|------------------|--------|--------------------------------|
| Prior Year Alloc | #REF!         | 14/15 FTES       | 18,607 | (Funded, includes NR & Appren) |
| Prop Tax Growth  | \$ 11,998,959 | 15/16 FTES       | 17,724 | (Estimated actual)             |
| RDA Growth       | \$ 899,128    | Funded Growth    | -      |                                |
| Other Revenue    | #REF!         | Deficit budget   |        |                                |
| 15/16 Revenue    | #REF!         | Reserve for futu | -      |                                |

(B)



Prelim Budget 15/16

| Change                     | #REF! | #REF!     | #REF! | #REF! | #REF! | #REF! | #REF! |
|----------------------------|-------|-----------|-------|-------|-------|-------|-------|
| Facilities Square Footage  |       | 1,620,579 |       |       |       |       |       |
| 50% of funds per sq. foot  |       | #REF!     |       |       |       |       |       |
| 50% of funds for growth    |       | #REF!     |       |       |       |       |       |
| District Office percentage |       | #REF!     |       |       |       |       |       |

## SB361 Revenues

### Prelim

| Property Taxes and Basic Aid     | Revised<br>2008-09    | 2014-15               | P-2<br>2015-16        |
|----------------------------------|-----------------------|-----------------------|-----------------------|
| Revenue Limit                    | \$ 108,205,429        | \$ 94,162,069         | \$ 91,960,869         |
| Property tax increase            |                       | #REF!                 | 7.72%                 |
| Property Taxes prior to deficit  | \$ 91,162,412         | \$ 106,337,789        | \$ 118,336,747        |
| Redevelopment AB1290             | \$ 179,392            | \$ 241,129            | \$ 264,250            |
| RDA Residual                     |                       | \$ 6,498,274          | \$ 7,397,403          |
| Student Fees                     | \$ 5,455,713          | \$ 8,931,647          | \$ 10,006,049         |
| Promise program                  |                       |                       |                       |
| PFE                              | \$ -                  | \$ -                  | \$ -                  |
| State apportionment before ERA   | \$ 11,407,912         | \$ -                  | \$ -                  |
|                                  |                       | <u>Basic Aid</u>      | <u>Basic Aid</u>      |
| Actual revenue                   | \$ 108,205,429        | \$ 122,008,839        | \$ 136,004,449        |
| <b>Excess over revenue limit</b> |                       | <b>\$ 27,846,770</b>  | <b>\$ 44,043,581</b>  |
| Property Taxes after deficit     | \$ 54,056,444         | \$ 106,337,789        | \$ 118,336,747        |
| Redevelopment AB1290             | \$ 179,392            | \$ 241,129            | \$ 264,250            |
| RDA Residual                     |                       | \$ 6,498,274          | \$ 7,397,403          |
| Student fees                     | \$ 5,455,713          | \$ 8,931,647          | \$ 10,006,049         |
| Promise program                  |                       |                       |                       |
| State apportionment              | \$ 48,513,880         | \$ -                  | \$ -                  |
|                                  | <u>\$ 108,205,429</u> | <u>\$ 122,008,839</u> | <u>\$ 136,004,449</u> |

# Use for Adopted Budget

Update: 7/20/18 Prop Taxes Increase: 8.03%

|                              | 2016/17            |                  | 2017/18            |                     | 2017/18   |                 |                |                    | Projections based on actuals (ours) |                    | no adj this year, might be \$35K in the future (7% of 5.5M) |                    |
|------------------------------|--------------------|------------------|--------------------|---------------------|-----------|-----------------|----------------|--------------------|-------------------------------------|--------------------|---|--------------------|
|                              | Actual             | Total Actual     | Budget             | projects@county P-2 | GenesTech | Total Projected | P-2 Proj + Act | rest of year       | 2017/18 Actual                      | Prop Tax Increase  | 2018/19   | GenesTech          |
| 8672 Subventa HOME           | 600,680            | 600,680          | 648,083            |                     |           |                 |                |                    | 602,037                             | 108.03%            | 639,572   |                    |
| 8679 Subvent/Other           | 3,393              | 3,393            | 3,891              |                     |           |                 |                | 2,153              |                                     |                    | 2,153   |                    |
| 8684 In Situ                 | 614                | 614              | 676                |                     |           |                 |                | 839                |                                     |                    | 839   |                    |
| 8698 Timber                  | 9,118              | 9,118            | 9,937              |                     |           |                 |                | 8,346              |                                     |                    | 8,346   |                    |
| 8810 Property Taxes          |                    |                  |                    |                     |           |                 |                |                    |                                     |                    |   |                    |
| 8811 Secured Taxes           | 116,309,034        | 116,309,034      | 124,486,789        |                     |           |                 |                | 124,962,233        | 108.03%                             | 134,996,798        |   | 134,996,798        |
| 8812 Supplemental Current    | 4,477,624          | 4,477,624        | 4,820,993          |                     |           |                 |                | 4,289,837          | 108.03%                             | 4,624,310          |   | 4,624,310          |
| 8812 PY Supplemental PY      | 50,171             | 50,171           | 54,129             |                     |           |                 |                | 67,008             |                                     |                    | 67,008  |                    |
| 8813 Unassigned              | 5,317,118          | 5,317,118        | 5,736,638          |                     |           |                 |                | 5,884,839          | 108.03%                             | 6,397,392          |   | 6,397,392          |
| 8818D RDA Ad- PY             | 164,790            | 164,790          | 166,882            |                     |           |                 |                | -                  |                                     |                    | -   |                    |
| 8818U Unsec PY               | 1,028,770          | 1,028,770        | 1,138,320          |                     |           |                 |                | 204,619            | 100.00%                             | 204,619            |   | 204,619            |
| 8818 Pass Through ASL290     | 314,486            | 314,486          | 339,740            |                     |           |                 |                | 372,416            | 100.00%                             | 372,416            |   | 372,416            |
| 8818BA RDA Basic Aid         | 179,790            | 179,790          | 193,975            |                     |           |                 |                | 193,156            | 100.00%                             | 193,156            |   | 193,156            |
| 8819A RDA (incl. Amendment)  | -                  | 1,923,794        | -                  |                     |           |                 |                | 2,278,451          | 100.00%                             | 2,278,451          |   | 2,278,451          |
| 8818C7 RDA Other             | -                  | 1,023,794        | -                  |                     |           |                 |                | -                  |                                     |                    | -   |                    |
| 8818SA RDA 2% Statutory      | 2,046              | 2,046            | 2,208              |                     |           |                 |                | 2,140              | 100.00%                             | 2,140              |   | 2,140              |
| 88191A RDA Asset Liquidation | 204,816            | 204,816          | 374,878            |                     |           |                 |                | 607,253            |                                     |                    | -   |                    |
| 8819DF Former RDA Other Fund | 17,303             | 17,303           | 18,668             |                     |           |                 |                | 6,850,285          | 100.00%                             | 6,850,285          |   | 6,850,285          |
| 8819W RDA Former Resident    | 4,000,386          | 4,000,386        | 3,700,446          |                     |           |                 |                | -                  |                                     |                    | -   |                    |
| <b>TOTAL</b>                 | <b>134,242,876</b> | <b>1,923,794</b> | <b>136,166,670</b> |                     |           |                 |                | <b>146,216,400</b> |                                     | <b>150,077,486</b> |   | <b>150,077,486</b> |

372,416.23  
193,156.60  
2,278,451.00  
2,140.00  
607,354.74  
6,850,286.42

\*\*\*\*\* next year budgeting flat as county projections are 10.3% in 18/19 one are 10.1%, leave flat unless new projections close enough from LT projections of taxing agency revenues from wind-down of redevelopment in SM county

should be up by 8000 tax increase  
Sub on column C -100.00%  
7.4%  
in yellow on county schedule of pmt  
-100.00%  
same as last year for all rest, increase salmon for prop tax assumption  
157,076,632  
469,146



COLA Costs  
07/08 Adopted Budget

**Compensation Contingency for 15/16 Simulation**

|                             |           |                  |                 |        |                |
|-----------------------------|-----------|------------------|-----------------|--------|----------------|
| 15/16 COLA                  | \$        | 5,047,304        | PERS/STRS Rates |        |                |
| Medical Cap Increase        | \$        | 670,000          |                 |        |                |
| Movement on column/step     | \$        | 1,063,467        |                 |        |                |
| CalPERS Increase            | \$        | 29,574           | 11.85%          |        |                |
| CalSTRS Increase            | \$        | 688,584          | 10.73%          | 1.85%  |                |
| <b>14/15 COLA Shortfall</b> | <b>\$</b> | <b>504,812</b>   |                 |        |                |
|                             | <b>\$</b> | <b>8,003,741</b> | #NAME?          | #NAME? | Total Increase |

COLA Costs  
07/08 Adopted Budget

|                         |                     |        |                 |                |
|-------------------------|---------------------|--------|-----------------|----------------|
| 16/17 COLA              | \$ 4,257,906        |        | Total Comp %    | 5.51%          |
| Medical Cap Increase    | \$ 600,441          |        |                 |                |
| Movement on column/step | \$ 1,448,474        |        | PERS/STRS Rates | Increase       |
| CalPERS Increase        | \$ 876,624          |        | 13.89%          | 2.04%          |
| CalSTRS Increase        | \$ 794,588          | Base   | 12.58%          | 1.85%          |
|                         | \$ 7,978,034        | #NAME? | #NAME?          | Total Increase |
| <b>Reserve</b>          | <b>\$ 2,000,000</b> |        |                 |                |
|                         | \$ 9,978,034        |        |                 | 6.89%          |

**Office Hours**

|                   |                |
|-------------------|----------------|
| 16/17             | 2,722,158      |
| Less 15/16 budget | (2,252,000)    |
| Increase needed   | <b>470,158</b> |

|                         |              |        |        |                |
|-------------------------|--------------|--------|--------|----------------|
| <b>17/18 COLA</b>       | \$ 3,519,823 |        | 4.90%  |                |
| Medical Cap Increase    | \$ 660,485   | #NAME? |        | Total Increase |
| Movement on column/step | \$ 1,566,504 |        |        |                |
| CalPERS Increase        | \$ 918,838   |        | 15.53% |                |
| CalSTRS Increase        | \$ 1,005,866 |        | 14.43% |                |
|                         | \$ 7,671,517 |        | #NAME? | #REF!          |

**Office Hours**

|                  |               |
|------------------|---------------|
| 17/18            | 2,774,742     |
| Less 16/17budget | (2,722,158)   |
| Increase needed  | <b>52,584</b> |

|                         |              |        |        |
|-------------------------|--------------|--------|--------|
| <b>18/19 COLA</b>       | \$ 3,278,852 |        | 3.91%  |
| Medical Cap Increase    | \$ 726,534   | #NAME? |        |
| Movement on column/step | \$ 2,217,742 |        |        |
| CalPERS Increase        | \$ 1,436,698 |        | 18.06% |
| CalSTRS Increase        | \$ 1,005,866 |        | 16.28% |
|                         | \$ 8,665,693 |        |        |

**Office Hours**

|                  |             |
|------------------|-------------|
| 18/19            | 2,774,742   |
| Less 17/18budget | (2,774,742) |
| Increase needed  | <b>0</b>    |

|                         |              |        |        |
|-------------------------|--------------|--------|--------|
| <b>19/20 COLA</b>       | \$ 4,969,509 |        | 4.25%  |
| Medical Cap Increase    |              | #NAME? |        |
| Movement on column/step | \$ 2,301,230 |        |        |
| CalPERS Increase        | \$ 1,509,959 |        | 20.80% |
| CalSTRS Increase        | \$ 1,005,866 |        | 18.13% |
|                         | \$ 9,786,565 |        |        |

|                   |              |  |       |
|-------------------|--------------|--|-------|
| <b>20/21 COLA</b> | \$ 5,679,076 |  | 4.29% |
|-------------------|--------------|--|-------|



**Promise Program**

Dear CBOs

A while back we had a discussion and a request that the District fund COLA for those positions that were moved from Fund 1 to Fund 3. We did agree to this and here is proposed process:

- 1) Identify and move Promise Program salaries and benefits from Fund 1 to Fund 3---I assume this was done as requested a while back
- 2) Please budget Interfund transfer from your college Fund 1 to Promise Program Fund 3 to fund these positions, including COLA transfer out from Fund 1 to Fund 3
- 3) We will backfill COLA by transferring by processing/reimbursing you with budget transfer from CS Fund 1 to college Fund 1.

Hope this makes sense. Please let me know if you have any questions.

Bernata

**2016-17 FINAL Budget**

|                           |               |  |                       |   |  |
|---------------------------|---------------|--|-----------------------|---|--|
| Miscellaneous             | 3,416,438.27  | 10000-1001-5871-671002<br>10000-1001-5875-671002<br>10000-1001-<br>10000-3001-5871-671002<br>10000-4001-5871-671002<br>18044-1035-5690-675020<br>18059-1046-4510-662004<br>18057-1036-45xx-674000<br>10000-1001-2342-651000<br>10000-1001-5714-672001<br>10000-1001-5797-671000<br>10000-1001-5870-649900<br>???   |                       | 315,000.00<br>28,500.00<br>3,000.00<br>0.00<br>0.00<br>10,000.00<br>25,000.00<br>35,000.00<br>134,550.00<br>83,500.00<br>450,000.00<br>0.00<br>1,000,000.00<br>20,000.00<br>110,000.00<br>33,800.00<br>675,000.00<br>150,000.00<br>68,000.00<br>12,000.00<br>25,000.00<br>0.00<br>0.00<br>0.00<br>0.00<br>15,750.00<br>136,000.00<br>4,350.00<br>300.00<br>720.00<br>801.00<br>276,510.00<br>824,600.00<br>294,000.00<br>300.00<br>55,250.00<br>12,000.00<br>149,433.00<br>310,432.00<br>183,541.00<br>300.00<br>15,300.00<br>10,000.00<br>408,308.00<br>1,208,556.00<br>355,563.00<br>300.00<br>53,650.00<br>40,000.00<br>0.00<br>160,000.00 | District Credit Card Charges<br>District Banking Charges<br>Bond Disclosure Costs<br>Cañada Credit Card Charges<br>CSM Credit Card Charges<br>Loan to Own<br>Special Needs (Augment Ron)<br>HR Ergonomic Equip<br>Special Evnts Fund inc 3.5% COLA<br>Districtwide Audit<br>Bad Debt<br>SparkPoint \$25k each to SKY&CAN<br>Just in case<br>IRS<br>AFT<br>Academic Senate<br>KCSM Locus Point<br>Other Miscellaneous<br>Linc Scan Fingerprinting<br>CA/PERS administrative fee<br>125 Plan Trust Administrators<br>Districtwide (Open Day/Staff Rec)<br>Aun Linn Programmer Analyst<br>Santia Lopez 66%<br>K Parks CWA 60%   |
| Utilities                 | 4,733,071.33  | 10011-1149-5511-657000<br>10011-1149-5512-657000<br>10011-1149-5513-657000<br>10011-1149-5514-657000<br>10011-1149-5518-657000<br>10011-1149-5830-657000<br>10012-1149-5511-657000<br>10012-1149-5512-657000<br>10012-1149-5513-657000<br>10012-1149-5514-657000<br>10012-1149-5515-657000<br>10012-1149-5518-657000<br>10013-1149-5511-657000<br>10013-1149-5512-657000<br>10013-1149-5513-657000<br>10013-1149-5514-657000<br>10013-1149-5515-657000<br>10014-1149-5511-657000<br>10014-1149-5512-657000<br>10014-1149-5513-657000<br>10014-1149-5514-657000<br>10014-1149-5515-657000<br>10014-1149-5518-657000<br>10011-1149-7310-657000<br>10011-1149-5513ST-657000 | 216,507.33            | 15,750.00<br>136,000.00<br>4,350.00<br>300.00<br>720.00<br>801.00<br>276,510.00<br>824,600.00<br>294,000.00<br>300.00<br>55,250.00<br>12,000.00<br>149,433.00<br>310,432.00<br>183,541.00<br>300.00<br>15,300.00<br>10,000.00<br>408,308.00<br>1,208,556.00<br>355,563.00<br>300.00<br>53,650.00<br>40,000.00<br>0.00<br>160,000.00   | District Office Utilities/Gas<br>District Office Utilities/Electricity<br>District Office Utilities/Water<br>District Office Utilities/Phone<br>District Office Utilities/Exterminator<br>District Office Utilities/Water Rights<br>Skyline Utilities/Gas<br>Skyline Utilities/Electricity<br>Skyline Utilities/Water<br>Skyline Utilities/Phone<br>Skyline Utilities/Garbage<br>Skyline Utilities/Exterminator<br>Cañada Utilities/Gas<br>Cañada Utilities/Electricity<br>Cañada Utilities/Water<br>Cañada Utilities/Phone<br>Cañada Utilities/Garbage<br>Cañada Utilities/Exterminator<br>CSM Utilities/Gas<br>CSM Utilities/Electricity<br>CSM Utilities/Water<br>CSM Utilities/Phone<br>CSM Utilities/Garbage<br>CSM Utilities/Exterminator<br>Utilities Transferred to Parking<br>Sewer Tax |
| Salary Adjustments        | 11,752,774.00 | 10000-1001-1111-089901   | 11,752,774.00         | Salary Commitments  |  |
| Managed Hiring            | 50,000.00     | 18000-1001-*****   | 27,551.83             | 22,448.17   | Managed Hiring   |
| Resource Allocation Model | 0.00          | 10000-1001-4520-089901   | 0.00                  | 0.00  | Resource Allocation Model  |
| Insurance                 | 300,000.00    | 10000-1001-5410-672000   |                       | 300,000.00  | Self-Insurance   |
|                           | 1,258,101.00  | 10000-1001-5410-668000   |                       | #REF!   | Insurance  |
| Consultant/Legal/Election | 83,800.00     | 10000-1001-5710-662002   |                       | 83,800.00   | County Counsel   |
|                           | 500,000.00    | 10000-1001-5710-671000   |                       | 500,000.00  | Legal Expenses Misc  |
|                           | 107,000.00    | 10000-1036-5710-671000   |                       | 107,000.00  | HR Legal   |
|                           | 10,000.00     | 10000-1046-5710-xxxxx  |                       | 10,000.00   | Board Legal  |
|                           | 680,800.00    | 10000-1046-5718-662002   |                       | 0.00  | Election   |
| Staff Development         | 50,000.00     | 16001-1001-1495-089902   |                       | 50,000.00   | Program Imp/Tr Funds now Meas G  |
|                           | 150,000.00    | 15102-1036-5211-674003   |                       | 150,000.00  | Class Staff Development  |
|                           | 50,000.00     | 15100-1001-5211-674002   |                       | 50,000.00   | Mgmt Staff Development   |
|                           | 250,000.00    | 14001-1001-1329-089903   |                       | 250,000.00  | Professional Development   |
|                           | 60,000.00     | #REF!  |                       | 60,000.00   | Classified Training Academy  |
|                           | #REF!         | #REF!  |                       | #REF!   | Tuition Reimbursement Program  |
| Telephone Maintenance     | 1,937,043.00  | 10000-1038-4510-679900<br>10000-1038-5630-657001<br>10000-1038-5514-679900   |                       | 6,500.00<br>0.00<br>360,000.00  | Telephone supplies<br>Telephone Repair<br>Districtwide Phone Charges   |
| Soft/Hardware Maintenance |               | 10000-1038-5621-679900<br>10000-1038-4513-679900<br>10000-1038-5621N-679900<br>10000-1038-5630-679900<br>10000-1038-5653-679900<br>10000-1038-5654-679900<br>10000-1038-5690-679900<br>10000-1038-5830-679900<br>10000-1038-5820-679900<br>10000-1038-5870-679900  |                       | 5,000.00<br>20,000.00<br>300,000.00<br>8,000.00<br>0.00<br>2,500.00<br>1,200,000.00<br>12,000.00<br>3,500.00<br>19,543.00   | Soft/Hardware Repair<br>Soft/Hardware Maintenance<br>Soft/Hardware Maintenance<br>Soft/Hardware Maintenance<br>Soft/Hardware Maintenance<br>Soft/Hardware Maintenance<br>Soft/Hardware Maintenance<br>Soft/Hardware Maintenance<br>Soft/Hardware Maintenance   |
| Technology Advance (CTL)  |               | 10000-1038-2999-602200<br>10000-1001-4510-679900<br>10000-1001-5690-679900<br>10000-1001-5870-679900   |                       | 0.00<br>0.00<br>0.00<br>0.00  | Technology Advance (CTL)<br>Technology Advance (CTL)<br>Technology Advance (CTL)<br>Technology Advance (CTL)   |
| Museum of Tolerance       | 70,000.00     | 10000-1036-5211-675030   |                       | 70,000.00   |  |
| Formula Adjustments       | 1,183,954.00  | 10000-1001-4510-709004<br>10000-1001-4510-300700<br>10000-1001-4510-647000   |                       | 1,025,000.00<br>75,000.00<br>83,954.00  | Holding Act. for Facility Rental<br>Holding Act. for Cosmetology Sales<br>Holding Act. for Non-Res Tuition   |
| Facility Rental Contracts | 75,000.00     | 18046-3001-4510-089901<br><br>18046-3414-1310-040110<br>18046-3414-2191-190100<br>18046-3414-3801-190100<br>18046-3001-5870-089901   | 60,000.00<br>5,000.00 | 10,000.00<br>0<br>0<br>0<br>0   | SFSU/Nursing Cañada Contract<br>SFSU/Nursing Cañada Contract<br>SFSU/Nursing Cañada Contract<br>SFSU/Nursing Cañada Contract<br>SFSU/Nursing Cañada DO   |
| Satellite Contracts       | 300,000.00    | 18050-1149-5690-651000<br>18050-4001-5699-651000<br>18048-3001-4590-089901<br>18051-1038-4590-709004<br>18051-1038-5690-678000   |                       | 49,500.00<br>100,000.00<br>20,500.00<br>70,000.00<br>60,000.00  | TCOM - or - from here<br>TCOM contracts<br>Verizon<br>Sprint<br>Others   |
| Total Projected Expenses  | #REF!         |  | 537,147.43            | #REF!   |  |

|                     |              |  |   |  |
|---------------------|--------------|--|---|--|
| Other Miscellaneous | 2,228,670.00 | 10000-1001-8880-871000<br>10000-1001-8828-888000<br>10002-2001-8849-870449<br>10004-4001-8849-870449<br>10002-2001-8850-870450<br>10003-3001-8850-870450<br>10004-4001-8850-870450<br>10000-1001-8853-870428<br>10002-2001-8878-870426<br>10003-3001-8878-870426<br>10004-4001-8878-870426<br>10002-2001-8878-870476<br>10003-3001-8878-870476<br>10004-4001-8878-870476<br>10002-2001-8883-870479<br>10003-3001-8883-870479<br>10004-4001-8883-870479<br>10003-3001-8890-870431<br>10004-4001-8890-870431<br>10002-2001-8890-870447<br>10003-3001-8890-870447<br>10004-4001-8890-870447<br>18048-3001-8832-870455<br>18048-4144-8891-870455<br>18050-1149-8851-870455<br>18050-1038-8850-870455<br>18051-1038-8851-870455<br>18050-4001-8851-870455<br>18048-4229-8890-871000<br>18061-1001-8891-871000<br>10004-4001-8819-871000 | 0.00<br>675,000.00<br>52,000.00<br>30,000.00<br>75,000.00<br>200,000.00<br>750,000.00<br>75,000.00<br>10,000.00<br>1,800.00<br>1,450.00<br>200.00<br>3,000.00<br>3,500.00<br>5,000.00<br>42,000.00<br>25,000.00<br>38,000.00<br>0.00<br>0.00<br>300.00<br>120.00<br>80.00<br>20,500.00<br>0.00<br>150,000.00<br>0.00<br>70,000.00<br>0.00<br>0.00<br>0.00<br>2,228,670.00 | Other State/Local Revenue (Misc.)<br>KCSM TV Locus Point<br>Cosmetology Sales (Skyline)<br>Cosmetology Sales (CSM)<br>Facilities Use (Skyline)<br>Facilities Use (Cañada)<br>Facilities Use (CSM)<br>SFSU Nursing Contract (Cañada)<br>Land Lease<br>Library Fines Income (Skyline)<br>Library Fines Income (Cañada)<br>Library Fines Income (CSM)<br>Class Audit Fee (Skyline)<br>Class Audit Fee (Cañada)<br>Class Audit Fee (CSM)<br>Transcript Fees<br>Transcript Fees<br>Transcript Fees<br>Phone Commissions<br>Phone Commissions<br>Duplicate Diploma<br>Duplicate Diploma<br>Duplicate Diploma<br>Verizon Satellite Income<br>Verizon Satellite Income<br>Facilities Satellite Income<br>Verizon Satellite Income<br>Sprint Satellite Income<br>Sprint Satellite Income<br>Community Education<br>International Education?--SKY & CAN<br>Redevelopment Funds |
|---------------------|--------------|--|---|--|

Shouldn't these be budgeted in transfers out to Fund 2?  
Is it 5713 or 5710?

|  |           |           |           |             |
|--|-----------|-----------|-----------|-------------|
|  | SKYLINE   | CAÑADA    | CSM       |             |
| 8% of Non-Residents that are Non-Int'l | 27,066.12 | 15,591.60 | 41,296.44 | \$83,954.16 |

**2017-18 FINAL Budget**

|                                 |   |  |   |  |                           |
|---------------------------------|---|--|---|--|---------------------------|
| Miscellaneous                   | 3,275,429.45  | 10000-1001-5871-671002<br>10000-1001-5875-671002<br>10000-2001-5871-671002<br>10000-3001-5871-671002<br>10000-4001-5871-671002<br>18044-1035-5690-675020<br>18059-1046-4510-662004<br>18057-1036-45xx-674000<br>10000-1001-2342-651000<br>10000-1001-5714-672001<br>10000-1001-5797-671000<br>10000-1038-5690-671000<br>10000-1001-1259-669002<br>10000-1001-1495-603000<br>10002-2001-4590-170100<br>10000-1001-5870-672000<br>10000-1001-5699-672000<br>10000-1001-5860-672000<br>10000-1001-5861-672000<br>10000-1046/1036-5xx-675010<br>18002-1038-2130-678000<br>18002-1047-2112-661000<br>18002-2443-1258-602003<br>18002-2443-2130-631000<br>18503-3229-2130-671000<br>18503-3229-2130-671000<br>18002-3413-1110-220700<br>18002-3418-2130-663000<br>18002-3418-2130-619002<br>18413-4229-2130-683000<br>18411-4339-1270-649900<br>18411-4411-127x-601004<br>18411-4421-2130-639010 | 375,000.00<br>30,000.00<br>0.00<br>0.00<br>0.00<br>10,000.00<br>25,000.00<br>30,000.00<br>133,242.00<br>112,000.00<br>500,000.00<br>20,000.00<br>115,000.00<br>40,000.00<br>60,000.00<br>150,000.00<br>10,000.00<br>65,000.00<br>12,000.00<br>30,000.00<br>0.00<br>267,306.00<br>260,294.58<br>49,528.33<br>75,940.89<br>66,743.60<br>100,900.80<br>74,458.57<br>16,885.31<br>113,064.34<br>80,157.36<br>217,529.40<br>109,657.76 | District Credit Card Charges<br>District Banking Charges<br>Skyline Credit Card Charges<br>Cañada Credit Card Charges<br>CSM Credit Card Charges<br>Loan to Own<br>Special Needs (Augment Ron)<br>HR Ergonomic Equip<br>Special Evnts Fund inc 2.4% COLA<br>Districtwide Audit<br>Bad Debt<br>IRS<br>AFT<br>Academic Senate<br>Skyline BS Respiratory Therapy<br>Other Miscellaneous<br>Live Scan Fingerprinting<br>CaPERS administrative fee<br>Payflex<br>Districtwide (Open Day/Staff Rec)<br>Aun Linn Programmer Analyst<br>Gregory Anderson/Aaron McVean?<br>Carla Grandy/Jesse Raskin<br>Marianne Beck 50%<br>Sarita Lopez 66%<br>Nai Saechao 70%<br>K. Parks CVA 100%<br>Jeri Ezmekler 80%<br>Julian Taylor 10%<br>Anne Calija 100%<br>Sharon B and Gloria D 30%/20%<br>R Kaupp/Held/R Shofiner 30%/20%<br>Katie Bliss 100% |                           |
| Utilities                       | 4,576,147.00  | 10011-1149-5511-657000<br>10011-1149-5512-657000<br>10011-1149-5513-657000<br>10011-1149-5514-657000<br>10011-1149-5518-657000<br>10011-1149-5830-657000<br>10012-1149-5511-657000<br>10012-1149-5512-657000<br>10012-1149-5513-657000<br>10012-1149-5514-657000<br>10012-1149-5515-657000<br>10012-1149-5518-657000<br>10013-1149-5511-657000<br>10013-1149-5512-657000<br>10013-1149-5513-657000<br>10013-1149-5514-657000<br>10013-1149-5515-657000<br>10013-1149-5518-657000<br>10014-1149-5511-657000<br>10014-1149-5512-657000<br>10014-1149-5513-657000<br>10014-1149-5514-657000<br>10014-1149-5515-657000<br>10014-1149-5518-657000<br>10011-1149-7310-657000<br>10011-1149-5517-679900<br>10011-1149-5513ST-657000   | 330,789.00<br>15,750.00<br>136,000.00<br>5,840.00<br>0.00<br>840.00<br>801.00<br>245,985.00<br>723,150.00<br>250,000.00<br>0.00<br>45,900.00<br>9,000.00<br>170,045.00<br>313,932.00<br>166,855.00<br>0.00<br>25,500.00<br>8,000.00<br>334,299.00<br>964,049.00<br>401,148.00<br>0.00<br>57,900.00<br>17,000.00<br>116,848.00<br>96,516.00<br>140,000.00  | District Office Utilities/Gas<br>District Office Utilities/Electricity<br>District Office Utilities/Water<br>District Office Utilities/Phone<br>District Office Utilities/Exterminator<br>District Office Utilities/Water Rights<br>Skyline Utilities/Gas<br>Skyline Utilities/Electricity<br>Skyline Utilities/Water<br>Skyline Utilities/Phone<br>Skyline Utilities/Garbage<br>Skyline Utilities/Exterminator<br>Cañada Utilities/Gas<br>Cañada Utilities/Electricity<br>Cañada Utilities/Water<br>Cañada Utilities/Phone<br>Cañada Utilities/Garbage<br>Cañada Utilities/Exterminator<br>CSM Utilities/Gas<br>CSM Utilities/Electricity<br>CSM Utilities/Water<br>CSM Utilities/Phone<br>CSM Utilities/Garbage<br>CSM Utilities/Exterminator<br>Utilities Transferred to Parking<br>SMAC charges<br>Sewer Tax                   |                           |
| Salary Adjustments              | 0.00  | 10000-1001-1111-089901   | ?   | Salary Commitments   |                           |
| Managed Hiring                  | 50,000.00   | 18000-1001-****-****   | 0.00  | 50,000.00  | Managed Hiring            |
| Resource Allocation Model       | 0.00  | 10000-1001-4520-089901   | 0.00  | 0.00   | Resource Allocation Model |
| Insurance                       | 1,412,605.31  | 10000-1001-7310-668000   | 1,412,605.31  | Insurance???   |                           |
| Consultant/Legal/Election       | 65,000.00<br>500,000.00<br>410,000.00<br>200,000.00<br>0.00 | 10000-1001-5713-662002<br>10000-1001-5710-671000<br>10000-1036-5710/13-671000<br>10000-1001-5718-662002<br>10000-1001-5710-662002  | 65,000.00<br>500,000.00<br>410,000.00<br>200,000.00<br>0.00   | County Counsel (2x a year)<br>Legal Expenses<br>HR (AALR, Uccelli, Myers, LCW)<br>Election holding<br>CO (Holland and Knight)  |                           |
| Staff Development               | 50,000.00<br>162,000.00<br>50,000.00<br>280,000.00          | 18001-1001-1495-089902<br>15102-1036-5211-674003<br>15100-1001-5211-674002<br>14001-1001-1329-089903   | 50,000.00<br>162,000.00<br>50,000.00<br>280,000.00  | Program Impr/Trustees Funds<br>Class Staff Development<br>Mgmt Staff Development<br>Professional Development   |                           |
| Telephone Maintenance           | 2,448,608.62  | 10000-1038-4510-679900<br>10000-1038-5630-657001<br>10000-1038-5514-679900   | 6,500.00<br>0.00<br>378,000.00  | Telephone supplies<br>Telephone Repair<br>Districtwide Phone Charges   |                           |
| Soft/Hardware Maintenance       |   | 10000-1038-5521-679900<br>10000-1038-4513-679900<br>10000-1038-5621N-679900<br>10000-1038-5630-679900<br>10000-1038-5653-679900<br>10000-1038-5654-679900<br>10000-1038-5690-679900<br>10000-1038-5830-679900<br>10000-1038-5820-679900<br>10000-1038-5870-679900  | 5,000.00<br>20,000.00<br>350,000.00<br>8,000.00<br>0.00<br>2,500.00<br>1,300,000.00<br>12,000.00<br>4,000.00<br>43,621.00   | Soft/Hardware Repair<br>Soft/Hardware Maintenance<br>Soft/Hardware Maintenance<br>Soft/Hardware Maintenance<br>Soft/Hardware Maintenance<br>Soft/Hardware Maintenance<br>Soft/Hardware Maintenance<br>Soft/Hardware Maintenance<br>Soft/Hardware Maintenance   |                           |
| Technology Advance (CTL)        |   | 10000-1038-2999-602200<br>10000-1001-4510-679900<br>10000-1001-5690-679900<br>10000-1001-5870-679900   | 0.00<br>0.00<br>0.00<br>0.00  | Technology Advance (CTL)<br>Technology Advance (CTL)<br>Technology Advance (CTL)<br>Technology Advance (CTL)   |                           |
| Museum of Tolerance             | 72,100.00   | 10000-1036-5211-675030   | 72,100.00   |  |                           |
| <b>Total Projected Expenses</b> | <b>13,551,890.38</b>  |  | <b>1,888,976.45</b>   | <b>11,343,926.31</b>   |                           |

AFT has release time for negotiating--this is to pay subs  
AS has release time for negotiating--this is to pay subs

335901  
521,305.00  
185,404.00

|         |       |        |              |  |  |   |
|---------|-------|--------|--------------|--|--|---|
| Revenue | Other | Miscel | 2,228,670.00 | 10000-1001-8890-871000<br>10000-1001-8828-888800<br>10002-2001-8849-870449<br>10004-4001-8849-870449<br>10002-2001-8850-870450<br>10003-3001-8850-870450<br>10004-4001-8850-870450<br>18046-3001-8850-870450<br>10000-1001-8853-870428<br>10002-2001-8878-870426<br>10003-3001-8878-870426<br>10004-4001-8878-870426<br>10002-2001-8878-870476<br>10003-3001-8878-870476<br>10004-4001-8878-870476<br>10002-2001-8883-870479<br>10003-3001-8883-870479<br>10004-4001-8883-870479<br>10002-2415-8889-870480<br>10003-3340-8889-870480<br>10004-4333-8889-870480<br>10002-2001-8890-870447<br>10003-3001-8890-870447<br>10004-4001-8890-870447<br>18048-3001-8832-870455<br>18050-1149-8851-870455<br>18050-1038-8850-870455<br>18051-1038-8851-870455<br>18050-4001-8851-870455<br>18048-4229-8890-671000<br>10002-2001-8886-870000 | 100,000.00<br>0.00<br>50,000.00<br>30,000.00<br>110,000.00<br>250,000.00<br>450,000.00<br>75,000.00<br>10,000.00<br>1,000.00<br>1,300.00<br>200.00<br>4,000.00<br>3,600.00<br>4,000.00<br>12,000.00<br>5,800.00<br>10,000.00<br>26,850.00<br>8,450.00<br>56,380.00<br>400.00<br>150.00<br>300.00<br>20,500.00<br>20,000.00<br>160,000.00<br>0.00<br>70,000.00<br>0.00<br>0.00<br>60,000.00 | Other State/Local Revenue (Misc.)<br>KCSM TV/Locus Point<br>Cosmetology Sales (Skyline)<br>Cosmetology Sales (CSM)<br>Facilities Use (Skyline)<br>Facilities Use (Cañada)<br>Facilities Use (CSM)<br>SFSU Nursing Contract (Cañada)<br>Land Lease<br>Library Fines Income (Skyline)<br>Library Fines Income (Cañada)<br>Library Fines Income (CSM)<br>Class Audit Fee (Skyline)<br>Class Audit Fee (Cañada)<br>Class Audit Fee (CSM)<br>Transcript Fees<br>Transcript Fees<br>Transcript Fees<br>International Application Fees (Skyline)<br>International Application Fees (Cañada)<br>International Application Fees (CSM)<br>Duplicate Diploma<br>Duplicate Diploma<br>Duplicate Diploma<br>Verizon Satellite Income<br>Verizon Satellite Income<br>Facilities Satellite Income<br>Facilities Satellite Income<br>Sprint Satellite Income<br>Sprint Satellite Income<br>Community Education<br>Skyline Respiratory Therapy |
|         |       |        |              | <b>1,539,930.00</b>  |  |   |

revenue proected based on PY actuals

|                           |                     |  |   |  |
|---------------------------|---------------------|--|---|--|
| Formula Adjustments       | 984,156.80          | 10000-1001-4510-709004<br>10000-1001-4510-300700<br>10000-1001-4510-647000   | 810,000.00<br>80,000.00<br>94,156.80                      | Holding Acct. for Facility Rental<br>Holding Acct. for Cosmetology Sales<br>Holding Acct. for Non-Res Tuition  |
| Facility Rental Contracts | 75,000.00           | 18046-3001-4510-089901<br>18046-3414-1310-040110<br>18046-3414-2191-190100<br>18046-3414-3801-190100<br>18046-3001-5870-089901 | 10,000.00<br>0<br>60,000.00<br>5,000.00<br>0              | SFSU/Nursing Cañada Contract<br>SFSU/Nursing Cañada Contract<br>SFSU/Nursing Cañada Contract<br>SFSU/Nursing Cañada Contract<br>SFSU/Nursing Cañada DO |
| Satellite Contracts       | 270,500.00          | 18050-1149-5690-651000<br>18050-1149-5699-651000<br>18048-3001-4590-089901<br>18051-1038-4590-709004<br>18051-1038-5690-678000 | 20,000.00<br>160,000.00<br>20,500.00<br>70,000.00<br>0.00 | TCOM<br>TCOM contracts<br>Verizon<br>Sprint<br>Others  |
|                           | <b>1,329,656.80</b> |  |   |  |







|  |  |                        |  |           |                                   |
|--|--|------------------------|--|-----------|-----------------------------------|
|  |  | 10000-1001-5861-672000 |  | 11,000.00 | 125 Plan Trust Administrators     |
|  |  | 10000-1046-4510-675010 |  | 25,000.00 | Districtwide (Open Day/Staff Rec) |
|  |  |                        |  | 50,000    | SparkPoint \$25K to Sky & Can     |
|  |  | 10000-1036-5690-669004 |  | 0.00      | Labor Negotiations Contract       |

|                                  |                   |  |                                  |  |  |
|----------------------------------|-------------------|--|----------------------------------|--|--|
| <b>Formula Adjustments</b>       | <b>750,000.00</b> | 10000-1001-4510-709004<br>10000-1001-4510-300700<br>10000-1001-4510-647000   |                                  | 455,000.00<br>100,000.00<br>195,000.00                                       | Holding Acct. for Facility Rental<br>Holding Acct. for Cosmetology Sales<br>Holding Acct. for Non-Res Tuition  |
| <b>Facility Rental Contracts</b> | <b>185,929.00</b> | 18046-3001-4510-089901<br>18046-3414-1310-040110<br>18046-3414-3999-040110<br>18046-3414-9999-040110<br>18046-3144-1270-679900<br>18046-3144-3801-679900<br>18046-3414-9999-679900 | 28,707.84<br>3,358.82            | 36,962.34<br>25,000.00<br>5,000.00<br>26,900.00<br>0.00<br>0.00<br>60,000.00 | SFSU/Nursing Cañada Contract<br>SFSU/Nursing Cañada Contract<br>SFSU/Nursing Cañada Contract<br>SFSU/Nursing Cañada Contract<br>SFSU/Nursing Cañada Contract<br>SFSU/Nursing Cañada Contract<br>SFSU/Nursing Cañada Contract |
| <b>Satellite Contracts</b>       | <b>136,728.93</b> | 18050-1149-5690-709004<br>18048-3411-2/3x-490100<br>18051-1038-4590-709004<br>18050-4001-5699-709004<br>18048-3001-5699-089901<br>18050-1038-5690-678000                           | 0.00                             | 1,728.93<br>0.00<br>60,000.00<br>25,000.00<br>25,000.00<br>25,000.00         | TCOM--> or - from here<br>Verizon<br>Sprint<br>TCOM contracts<br>Verizon<br>Others   |
| <b>International Education</b>   | <b>#REF!</b>      | 18061-1047-xxxx-647000<br>18061-2415-xxxx-647000<br>18061-3333-xxxx-647000<br>18061-4333-xxxx-647000   | #REF!<br>#REF!<br>#REF!<br>#REF! | 0.00<br>0.00<br>0.00<br>0.00   | International Ed-District<br>International Ed-SKY<br>International Ed-CAN<br>International Ed-CSM  |

These amounts are the augmentation that each site gets over and above what is built into their site allocations.

|   |                |  |  |  |  |
|---|----------------|--|--|--|--|
| <b>Staff Development</b>                                    | <b>498,000</b> | 15102-1036-5211-674003<br>15100-1001-5211-674002<br>14001-1001-1129-089903 |  | 130,000<br>50,000<br>245,000<br>23,000<br>50,000<br>60,000<br>1,000,000<br>1,600,000 | Classified Staff Development<br>Management Development<br>Faculty Professional Development<br>Classified Training Academy<br>Trustee's Projects<br>MOT (\$30k each semester)<br>Guestimate based on current list<br>Last invoice paid was \$462K |
| <b>Museum of Tolerance<br/>Managed Hiring<br/>Elections</b> |                | 10000-1036-5211-674006<br>18000-1001-****-*****<br>18028-1001-5718-662002  |  |  |  |

**Bond Disclosure Costs for 16/17**

For the current year, we have 8 bonds disclosure. Each series disclosure is \$750 + \$500 for 2015 dissemination service fee.

| Bond              | Series  | Refunding | Funding | Remark:                              |
|-------------------|---------|-----------|---------|--------------------------------------|
| Measure H         | A       |           | 45000   |                                      |
| Measure A         | A & B   |           | 47000   | Once completed fee goes to Gen. Fund |
| Measure C         | A B & C |           |         | Gen Fund                             |
| 2012 Refunding    | A       | Measure C |         | Gen Fund                             |
| 2014 Refunding    | A       | Measure A | 47000   | Once completed fee goes to Gen. Fund |
| Dissemination fee | \$500   | Measure A | 47000   | One time only                        |

Therefore the fee for \$6,500 should be broken down into the following.

|           |      |
|-----------|------|
| General I | 3000 |
| Fund 45f  | 750  |
| Fund 470  | 2750 |

**Match for Shuttle Grant** \$110,000 per year for two years (16/17 and 17/18)

|                          |                     |  |  |  |  |
|--------------------------|---------------------|--|--|--|--|
| <b>16/17 Tentative</b>   | <b>2,137,760.00</b> | 10000-1001-5871-671002<br>10000-1001-5875-671002<br>10000-2001-5871-671002<br>10000-3001-5871-671002<br>10000-4001-5871-671002<br>18044-1035-5690-675020<br>18059-1046-4510-662002<br>18057-1036-4512-674000<br>18206-2441-xxxx-639003<br>18303-3414-2191-190100<br>10000-1001-2342-651000<br>10000-1001-5714-672001<br>10000-1001-5797-671000<br>18900-1032-2xxx-682000<br>18900-1032-4xxx-682000<br>10000-1038-5690-671000<br>10000-1001-1259-669002<br>10000-1001-1495-603000<br>10000-1001-7310-703001<br>10000-1001-5870-672000<br>10000-1001-5699-672000<br>10000-1001-5860-672000<br>10000-1001-5861-672000<br>10000-1046-4510-675010<br>10000-1036-5690-669004<br>10002- |  | 255,000.00<br>30,000.00<br>0.00<br>0.00<br>0.00<br>10,000.00<br>20,000.00<br>50,000.00<br>0.00<br>0.00<br>135,200.00<br>90,000.00<br>500,000.00<br>25,000.00<br>90,000.00<br>30,000.00<br>675,000.00<br>50,000.00<br>5,000.00<br>65,000.00<br>12,000.00<br>25,000.00<br>0.00<br>0.00<br>70,560 | District Credit Card Charges<br>District Banking Charges<br>Skyline Credit Card Charges<br>Cañada Credit Card Charges<br>CSM Credit Card Charges<br>Loan to Own<br>Special Needs (Augment Ron)<br>HR Ergonomic Equip<br>SKY Workforce Contingency<br>SKY Workforce Contingency<br>Special Events Fund incl 4% COLA<br>Districtwide Audit<br>Bad Debt<br>Community Ed salaries and benefits<br>Community Ed operating expenses<br>IRS<br>AFT<br>Academic Senate<br>KCSM Locus Point<br>Other Miscellaneous<br>Live Scan Fingerprinting<br>CalPERS administrative fee<br>125 Plan Trust Administrators<br>Districtwide (Open Day/Staff Rec)<br>SparkPoint \$25K to Sky & Can<br>Labor Negotiations Contract<br>Per Ray Hernandez |
| <b>BA Degree program</b> |                     |  |  |  |  |

Other Revenues 15/16  
10000-1001-8828-?  
18900-1032- 675,000 Locus Point Assumes only 3 qtrs  
Community Ed

| REVENUE | Other Misc |                 |                                       |
|---------|------------|-----------------|---------------------------------------|
|         |            | 10002-2001-88   | 60,000<br>Cosmetology Sales (Skyline) |
|         |            | 10004-4001-88   | 30,000<br>Cosmetology Sales (CSM)     |
|         |            | 10002-2001-88   | 45,000<br>Facilities Use (Skyline)    |
|         |            | 10003-3001-88   | 180,000<br>Facilities Use (Cañada)    |
|         |            | 10004-4001-88   | 450,000<br>Facilities Use (CSM)       |
|         |            |                 | Transcript Fees                       |
|         |            | 10003-3001-88   | 22,000<br>Transcript Fees             |
|         |            | 10004-4001-88   | 32,000<br>Transcript Fees             |
|         |            | 10002-2001-88   | 40,000<br>Transcript Fees             |
|         |            | 18xxx-xxxx-8851 | 300,000<br>Cell Site income           |
|         |            | 18046-3414-88   | 75,000<br>SFSU                        |
|         |            | 18047100018     | 15,000<br>Surplus Sales               |

1,924,000  
State EEO Funding (restricted, not GF)  
1,924,000

|   |                     |  |                                  |   |  |
|---|---------------------|--|----------------------------------|---|--|
| <b>Formula Adjustments</b>                    | <b>1,200,000.00</b> | 10000-1001-4510-709004<br>10000-1001-4510-300700<br>10000-1001-4510-647000   |                                  | 675,000.00<br>90,000.00<br>435,000.00   | Holding Acct. for Facility Rental<br>Holding Acct. for Cosmetology Sales<br>Holding Acct. for Non-Res Tuition  |
| <b>Facility Rental Contracts</b>              | <b>75,000.00</b>    | 18046-3001-4510-089901<br>18046-3414-1310-040110<br>18046-3414-3999-040110<br>18046-3414-9999-040110<br>18046-3144-1270-679900<br>18046-3144-3801-679900<br>18046-3414-9999-679900 | 60,000.00<br>5,000.00            | 10,000.00<br>0.00<br>0.00<br>0.00<br>0.00<br>0.00<br>0.00                     | SFSU/Nursing Cañada Contract<br>SFSU/Nursing Cañada Contract<br>SFSU/Nursing Cañada Contract<br>SFSU/Nursing Cañada Contract<br>SFSU/Nursing Cañada Contract<br>SFSU/Nursing Cañada Contract<br>SFSU/Nursing Cañada Contract                                     |
| <b>Satellite Contracts</b>                    | <b>300,000.00</b>   | 18050-1149-5690-709004<br>18048-3411-2/3x-490100<br>18051-1038-4590-709004<br>18050-1149-5699-709004<br>18048-3001-5699-089901<br>18050-1038-5690-678000                           | 0.00                             | 50,000.00<br>0.00<br>70,000.00<br>100,000.00<br>20,000.00<br>60,000.00        | TCOM--> or - from here<br>Verizon<br>Sprint<br>TCOM contracts<br>Verizon<br>Others   |
| <b>International Education</b>                | <b>#REF!</b>        | 18061-1047-xxxx-647000<br>18061-2415-xxxx-647000<br>18061-3333-xxxx-647000<br>18061-4333-xxxx-647000   | #REF!<br>#REF!<br>#REF!<br>#REF! | 0.00<br>0.00<br>0.00<br>0.00  | International Ed-District<br>International Ed-SKY<br>International Ed-CAN<br>International Ed-CSM  |
| <b>Staff Development</b>                      | <b>#REF!</b>        | 15102-1036-5211-674003<br>15100-1001-5211-674002<br>14001-1001-1129-089903   |                                  | 150,000<br>50,000<br>250,000<br>60,000<br>#REF!<br>50,000<br>70,000<br>50,000 | Classified Staff Development<br>Management Development<br>Faculty Professional Development<br>Classified Training Academy<br>Tuition Reimbursement Program<br>Trustee's Projects<br>MOT (\$35k each semester per Ingrid)<br>Base reserve for unknown settlements |
| <b>Museum of Tolerance<br/>Managed Hiring</b> |                     | 10000-1036-5211-674006<br>18000-1001-****-*****  |                                  |   |  |

No longer built into 18061.

|           |  |                        |   |                              |
|-----------|--|------------------------|---|------------------------------|
| Elections |  | 18028-1001-5718-662002 | 0 | Last invoice paid was \$363K |
|           |  |                        |   |                              |

Kathy,

The totals for the 4 Foundation positions are as follows:

|        |                         | Salary       | Benefits     | 08/09<br>Salary |
|--------|-------------------------|--------------|--------------|-----------------|
| 1A0029 | Executive Director      | \$131,424.00 | \$34,880.78  | \$ 145,500.00   |
| 1A0030 | Director of Development | \$90,636.00  | \$26,894.07  | \$ 105,000.00   |
| 1C0420 | Foundation Business Mgr | \$73,788.00  | \$23,595.08  | \$ 57,276.00    |
| 1C0421 | Staff Assistant         | \$45,120.00  | \$17,981.59  | \$ 64,380.00    |
|        |                         | \$340,968.00 | \$103,351.52 | \$372,156.00    |
|        |                         |              | \$444,319.52 |                 |

Foundation agreed to fund the salaries only for:

|                         |                    |                     |
|-------------------------|--------------------|---------------------|
| Foundation Business Mgr | \$73,788.00        | \$ 57,276.00        |
| Staff Assistant         | <u>\$45,120.00</u> | <u>\$ 64,380.00</u> |
|                         | \$118,908.00       | \$121,656.00        |

Should be max of \$120,000

Balance to be funded by district: \$325,411.52 \$250,500.00

Budget as an expense: \$444,319.52

Budget as an other resource: \$118,908.00

**CIP3 Projected Space Changes by Fiscal Year (as of 4/27/17)**

| FY      | Location | Description     | Sq Ft (Inc/Dec) | U/M | Total Change in SF by FY |         |         |
|---------|----------|-----------------|-----------------|-----|--------------------------|---------|---------|
| FY17-18 | CAN      | 2 Team House Pd | 1,920           | GSF |                          |         |         |
|         |          | CAN B1          | (39,500)        | GSF |                          |         |         |
|         | CSM      | CSM B3          | (28,027)        | GSF |                          |         |         |
|         |          | CSM B17         | (13,134)        | ASF |                          |         |         |
|         | SKY      | 1 Team House Pd | 1,440           | GSF |                          |         |         |
|         |          |                 |                 |     | (77,301)                 | FY17-18 |         |
| FY18-19 | CSM      | CSM B3          | 28,027          | GSF |                          |         |         |
|         |          | CSM B17         | 14,489          | ASF |                          |         |         |
|         | SKY      | SKY B1          | 0               | GSF |                          |         |         |
|         |          | SKY B12         | 0               | GSF |                          |         |         |
|         |          | Portable        | 960             | GSF |                          |         |         |
|         |          | Boiler Bldg     | 1,440           | GSF |                          |         |         |
|         |          | Oceana          | 0               | GSF |                          | 44,916  | FY18-19 |
|         |          |                 |                 |     |                          |         |         |
|         |          |                 |                 |     |                          |         |         |
| FY19-20 | CAN      | CAN B1          | 85,000          | GSF |                          |         |         |
|         |          | CAN B23         | 51,000          | GSF |                          |         |         |
|         |          |                 |                 |     | 136,000                  | FY19-20 |         |
| FY20-21 | SKY      | SKY B1          | 115,000         | GSF |                          |         |         |
|         |          |                 |                 |     | 115,000                  | FY20-21 |         |

bldg off line

Updated 7/26/18  
increased SQ FT?

Sky 1 will not be vacated

Legal Services Budget for 11/12

| Vendor                              | Service                        | Paid in 10/11 | 11/12 Budget | 12/13 Budget | 13/14 budget | 14/15 Budget | 15/16 Budget | 16/17 Budget | FOAPAL                                 |
|-------------------------------------|--------------------------------|---------------|--------------|--------------|--------------|--------------|--------------|--------------|--|
| County of San Mateo                 | County Counsel, general advice | \$ 45,754     | \$ 52,000    | \$ 52,000    | \$ 56,000    | \$ 54,000    | \$ 58,000    | \$ 63,800    | 10000-1001-5713; 43001-1050-5713 (RDA) |
| Amy Supinger, Supinger Strategies   | Lobbying                       |               | \$ 12,000    | \$ 12,000    | \$ 12,000    | \$ -         | \$ -         |              | 10001-1001-5713                        |
| Remy, Thomas, Moose and Manley      | CEQA                           | \$ 10,146     | \$ 50,000    | \$ 100,000   | \$ 150,000   | \$ 30,000    | \$ 30,000    | \$ 40,000    | fund 4                                 |
| Dannis, Woliver, Kelley             | Board matters                  | \$ 5,570      | \$ 10,000    | \$ 10,000    | \$ 10,000    | \$ 10,000    | \$ 10,000    | \$ 10,000    | 10001-1046-5713                        |
| Nielsen, Merksamer, Parrinello, Mue | Lobbying                       | \$ 65,118     | \$ 48,000    | \$ 48,000    | \$ 48,000    | \$ 12,000    | \$ 12,000    |              | 10001-1001-5713                        |
| Tom Casey                           | General advice                 | \$ 30,000     | \$ 22,500    | \$ -         | \$ -         | \$ -         | \$ -         |              | 10000-1001-5713                        |
| Bertrand, Fox and Elliot            | Insurance claims               | \$ 44,457     | \$ 50,000    | \$ 50,000    | \$ 50,000    | \$ 50,000    | \$ 50,000    |              | 10000-1001-5713                        |
| Berliner Cohen Attorneys at Law     | Lehman                         | \$ 13,313     | \$ 5,000     |              |              | \$ -         | \$ -         |              | 10000-1001-5713                        |
| Jones, Hall                         | Bond/election counsel          | \$ 35,519     | \$ 75,000    | \$ -         | \$ -         | \$ -         | \$ -         |              | 60000 (parcel tax) or 40005 (bond)     |
| Schwartz, Woods and Miller          | KCSM legal                     | \$ 2,363      | ?            |              |              | ?            | ?            |              | 35022/23-4531-5713                     |
| Lozano Smith                        | Mandated costs                 | \$ 737        | None         |              | \$ -         | \$ -         | \$ -         |              | 10001-1001-5713                        |
| Lozano Smith (through Sequoia)      | RDA issues                     |               |              | \$ 10,000    | \$ -         | \$ -         | \$ -         |              | RDA?                                   |
| ?                                   | Accreditation issues           |               |              |              | \$ 50,000    | \$ -         | \$ -         |              |  |
| <b>Atkinson, Andelson</b>           | HR issues                      |               |              |              |              |              |              | \$ 100,000   | 10001                                  |

SAN MATEO COUNTY COMMUNITY COLLEGE DISTRICT  
Projections for FY18-19\*

| Description                           | Projected FY18-19 Expense |             |
|---------------------------------------|---------------------------|-------------|
| E&S Mgr / U&S Specialist inc benefits | \$ 362,364                | 3 positions |
| electricity (5512)                    | \$ 2,436,374              | \$ 196,972  |
| gas (5511)                            | \$ 902,600                | \$ 98,125   |
| water (5513)                          | \$ 1,192,641              | \$ 180,000  |
| phone (5514)                          | \$ -                      | \$ -        |
| garbage (5515)                        | \$ 195,000                | \$ 41,000   |
| exterminator (5518)                   | \$ 34,840                 |             |
| <b>subtotal (utilities)</b>           | <b>\$ 4,761,455</b>       | \$ 516,097  |
| monitoring svc (5652)                 | \$ 1,680                  |             |
| maintenance svc (5654)                | \$ 480,583                |             |
| license/permit fees (5830)            | \$ 15,000                 |             |
| <b>subtotal (special needs)</b>       | <b>\$ 497,263</b>         |             |
| <b>Total</b>                          | <b>\$ 5,621,082</b>       |             |

\* KCSM utilities usage and DW phone usage is not included in this projection.

| Description                           | Projected FY1718 Expense |   |
|---------------------------------------|--------------------------|---|
| E&S Mgr / U&S Specialist inc benefits | \$ 330,789               |   |
| electricity (5512)                    | \$ 2,239,402             | csrm solar didn't happen  |
| gas (5511)                            | \$ 804,475               | dependent on weather; variable rate                                   |
| water (5513)                          | \$ 1,012,641             | increase in water usage and costs; increased projection for sewer tax |
| phone (5514)                          | \$ -                     |   |
| garbage (5515)                        | \$ 154,000               | addition of organics service  |
| exterminator (5518)                   | \$ 34,840                |   |
| <b>subtotal (utilities)</b>           | <b>\$ 4,245,358</b>      |   |
| monitoring svc (5652)                 | \$ 1,680                 |   |
| maintenance svc (5654)                | \$ 548,427               |   |
| license/permit fees (5830)            | \$ 15,000                |   |
| <b>subtotal (special needs)</b>       | <b>\$ 565,107</b>        |   |
| <b>Total</b>                          | <b>\$ 5,141,254</b>      |   |

DETAILS BY FUND NUMBER:

| Fund#                           | FY18-19             |  |
|---------------------------------|---------------------|--|
| 10001-1149-21xx/3xxx-65100      | \$ 362,364          |  |
| 10011-1149-5511-657000          | \$ 12,000           |  |
| 10011-1149-5512-657000          | \$ 105,400          |  |
| 10011-1149-5513-657000          | \$ 6,840            |  |
| 10011-1149-5518-657000          | \$ 840              |  |
| 10011-1149-5830-657000          | \$ 801              | water rights fees  |
| 10012-1149-5511-657000          | \$ 281,310          |  |
| 10012-1149-5512-657000          | \$ 750,970          |  |
| 10012-1149-5513-657000          | \$ 299,000          |  |
| 10012-1149-5515-657000          | \$ 55,250           |  |
| 10012-1149-5518-657000          | \$ 9,000            |  |
| 10013-1149-5511-657000          | \$ 184,326          |  |
| 10013-1149-5512-657000          | \$ 333,334          |  |
| 10013-1149-5513-657000          | \$ 166,855          |  |
| 10013-1149-5515-657000          | \$ 38,250           |  |
| 10013-1149-5518-657000          | \$ 8,000            |  |
| 10014-1149-5511-657000          | \$ 385,347          |  |
| 10014-1149-5512-657000          | \$ 1,132,740        |  |
| 10014-1149-5513-657000          | \$ 464,967          |  |
| 10014-1149-5513ST-657000        | \$ 200,000          | sewer tax  |
| 10014-1149-5515-657000          | \$ 70,650           |  |
| 10014-1149-5518-657000          | \$ 17,000           |  |
| 39001-1249-5512-695000          | \$ 22,050           | IF trasf from F 1 to F3 for Parking  |
| 39001-1249-5513-695000          | \$ 2,400            |  |
| 39001-1249-5515-695000          | \$ 9,750            |  |
| 39001-1349-5512-695000          | \$ 5,100            |  |
| 39001-1349-5515-695000          | \$ 6,750            |  |
| 39001-1449-5512-695000          | \$ 40,800           |  |
| 39001-1449-5513-695000          | \$ 35,700           |  |
| 39001-1449-5515-695000          | \$ 12,750           |  |
| 51001-10392-5511-693000         | \$ 2,715            |  |
| 51001-10392-5512-693000         | \$ 6,542            |  |
| 51001-10392-5513-693000         | \$ 1,800            |  |
| 51001-10393-5511-693000         | \$ 1,934            |  |
| 51001-10393-5512-693000         | \$ 3,502            |  |
| 51001-10393-5513-693000         | \$ 1,751            |  |
| 51001-10394-5511-693000         | \$ 4,742            |  |
| 51001-10394-5512-693000         | \$ 13,680           |  |
| 51001-10394-5513-693000         | \$ 5,814            |  |
| 51001-10394-5515-693000         | \$ 1,000            |  |
| 52001-10392-5511-691000         | \$ 2,775            |  |
| 52001-10392-5512-691000         | \$ 6,689            |  |
| 52001-10392-5513-691000         | \$ 1,800            |  |
| 52001-10393-5511-691000         | \$ 1,540            |  |
| 52001-10393-5512-691000         | \$ 2,788            |  |
| 52001-10393-5513-691000         | \$ 1,394            |  |
| 52001-10394-5511-691000         | \$ 2,870            |  |
| 52001-10394-5512-691000         | \$ 8,280            |  |
| 52001-10394-5513-691000         | \$ 3,519            |  |
| 52001-10394-5515-691000         | \$ 600              |  |
| SMAC CHARGEBACK                 | \$ 23,040           | 15% of usage (should be included in budget for 10014-1149-5511-657000 then apply chargeback) |
| SMAC CHARGEBACK                 | \$ 4,500            | 15% of usage (should be included in budget for 10014-1149-5511-657000 then apply chargeback) |
| <b>subtotal (utilities)</b>     | <b>\$ 5,123,819</b> |  |
| 10001-1149-5652-651000          | \$ 1,680            |  |
| 10001-1149-5654-651000          | \$ 480,583          |  |
| 10001-1149-5830-651000          | \$ 15,000           |  |
| <b>subtotal (special needs)</b> | <b>\$ 497,263</b>   |  |
| <b>Total</b>                    | <b>\$ 5,621,082</b> |  |

|                 |                     |   |
|-----------------|---------------------|---|
| F1              | \$ 4,885,244        |   |
|                 | \$ 497,263          | do not include in ongoing   |
|                 | \$ 135,300          | IF transfer to F3 budget in holding account in F 1 let Jim know to budget in F3 for FY year 18/19 |
| <b>Total F1</b> | <b>\$ 5,020,544</b> |   |

**DETAILS BY FUND NUMBER: (distribution still needs to be finalized)**

| Fund#                           | FY16-17             |  |
|---------------------------------|---------------------|--|
| 10001-1149-2120/30-651000       | \$ 152,241          |  |
| 10001-1149-3801-651000          | \$ 63,323           |  |
| 10011-1149-5511-657000          | \$ 15,750           |  |
| 10011-1149-5512-657000          | \$ 136,000          |  |
| 10011-1149-5513-657000          | \$ 4,350            |  |
| 10011-1149-5514-657000          | \$ 300              |  |
| 10011-1149-5518-657000          | \$ 720              |  |
| 10011-1149-5830-657000          | \$ 801              | water rights fees  |
| 10012-1149-5511-657000          | \$ 276,510          |  |
| 51001-10392-5511-693000         | \$ 2,715            |  |
| 52001-10392-5511-691000         | \$ 2,775            |  |
| 10012-1149-5512-657000          | \$ 824,600          |  |
| 39001-1249-5512-695000          | \$ 24,000           |  |
| 51001-10392-5512-693000         | \$ 7,120            |  |
| 52001-10392-5512-691000         | \$ 7,280            |  |
| 10012-1149-5513-657000          | \$ 294,000          |  |
| 39001-1249-5513-695000          | \$ 2,400            |  |
| 51001-10392-5513-693000         | \$ 1,800            |  |
| 52001-10392-5513-691000         | \$ 1,800            |  |
| 10012-1149-5514-657000          | \$ 300              |  |
| 10012-1149-5515-657000          | \$ 55,250           |  |
| 39001-1249-5515-695000          | \$ 9,750            |  |
| 10012-1149-5518-657000          | \$ 12,000           |  |
| 10013-1149-5511-657000          | \$ 149,433          |  |
| 51001-10393-5511-693000         | \$ 1,568            |  |
| 52001-10393-5511-691000         | \$ 1,248            |  |
| 10013-1149-5512-657000          | \$ 310,432          |  |
| 39001-1349-5512-695000          | \$ 4,800            |  |
| 51001-10393-5512-693000         | \$ 3,296            |  |
| 52001-10393-5512-691000         | \$ 2,624            |  |
| 10013-1149-5513-657000          | \$ 183,541          |  |
| 51001-10393-5513-693000         | \$ 1,926            |  |
| 52001-10393-5513-691000         | \$ 1,533            |  |
| 10013-1149-5514-657000          | \$ 300              |  |
| 10013-1149-5515-657000          | \$ 15,300           |  |
| 39001-1349-5515-695000          | \$ 2,700            |  |
| 10013-1149-5518-657000          | \$ 10,000           |  |
| 10014-1149-5511-657000          | \$ 408,908          |  |
| 51001-10394-5511-693000         | \$ 5,016            |  |
| 52001-10394-5511-691000         | \$ 3,036            |  |
| SMAC CHARGEBACK                 | \$ 23,040           | 15% of usage (should be included in budget for 10014-1149-5511-657000 then apply chargeback) |
| 10014-1149-5512-657000          | \$ 1,208,556        |  |
| 39001-1449-5512-695000          | \$ 43,520           |  |
| 51001-10394-5512-693000         | \$ 14,592           |  |
| 52001-10394-5512-691000         | \$ 8,832            |  |
| SMAC CHARGEBACK                 | \$ 4,500            | 15% of usage (should be included in budget for 10014-1149-5511-657000 then apply chargeback) |
| 10014-1149-5513-657000          | \$ 355,563          |  |
| 39001-1449-5513-695000          | \$ 27,300           |  |
| 51001-10394-5513-693000         | \$ 4,446            |  |
| 52001-10394-5513-691000         | \$ 2,691            |  |
| 10014-1149-5513ST-657000        | \$ 160,000          | sewer tax  |
| 10014-1149-5514-657000          | \$ 300              |  |
| 10014-1149-5515-657000          | \$ 53,650           |  |
| 39001-1449-5515-695000          | \$ 9,750            |  |
| 51001-10394-5515-693000         | \$ 1,000            |  |
| 52001-10394-5515-691000         | \$ 600              |  |
| 10014-1149-5518-657000          | \$ 40,000           |  |
| <b>subtotal (utilities)</b>     | <b>\$ 4,959,787</b> |  |
| 10001-1149-5652-651000          | \$ 1,680            |  |
| 10001-1149-5654-651000          | \$ 548,427          |  |
| 10001-1149-5830-651000          | \$ 15,000           |  |
| <b>subtotal (special needs)</b> | <b>\$ 565,107</b>   |  |

**Total \$ 5,524,894**

Fund 1 \$ 4,720,128

Plus special needs \$ 5,333,081

13/14 Personnel/Non-personnel expenditures for calculation of CPI allocation for 15/16

|            | Skyline       | Cañada        | CSM           | District Office | Facilities   |
|------------|---------------|---------------|---------------|-----------------|--------------|
| Sal & Benf | \$ 13,468,135 | \$ 16,861,078 | \$ 29,744,106 | \$ 9,827,594    | \$ 7,370,769 |
| Operating  | \$ 2,393,969  | \$ 744,627    | \$ 1,304,540  | \$ 2,033,728    | \$ 683,686   |
|            | \$ 15,862,104 | \$ 17,605,705 | \$ 31,048,646 | \$ 11,861,322   | \$ 8,054,455 |

CPI 3.10%

Allocation \$ 74,213.04 \$ 23,083 \$ 40,441 \$ 63,046 \$ 21,194 \$ 221,977

14/15 Personnel/Non-personnel expenditures for calculation of CPI allocation for 16/17

|            | Skyline       | Cañada        | CSM           | District Office | Facilities   |
|------------|---------------|---------------|---------------|-----------------|--------------|
| Sal & Benf | \$ 32,259,510 | \$ 18,241,584 | \$ 33,082,434 | \$ 10,896,084   | \$ 8,787,747 |
| Operating  | \$ 1,320,139  | \$ 675,860    | \$ 1,103,241  | \$ 1,923,218    | \$ 1,143,713 |
|            | \$ 33,579,649 | \$ 18,917,444 | \$ 34,185,675 | \$ 12,819,302   | \$ 9,931,460 |

CPI 3.10%

Allocation \$ 40,924 \$ 20,951.66 \$ 34,200 \$ 59,620 \$ 35,455 \$ 191,151

15/16

15/16 Personnel/Non-personnel expenditures for calculation of CPI allocation for 16/17

|            | Skyline       | Cañada        | CSM           | District Office | Facilities |       |
|------------|---------------|---------------|---------------|-----------------|------------|-------|
| Sal & Benf | \$ 34,291,421 | \$ 20,583,077 | \$ 34,534,714 | #REF!           | #REF!      |       |
| Operating  | \$ 1,445,576  | \$ 657,950    | \$ 1,336,478  | #REF!           | #REF!      | B     |
|            | \$ 35,736,997 | \$ 21,241,027 | \$ 35,871,192 | #REF!           | #REF!      | #REF! |

CPI 3.42%

Allocation \$ 49,438.70 \$ 22,501.89 \$ 45,708 #REF! #REF! #REF!

17/18 Personnel/Non-personnel expenditures for calculation of CPI allocation for 18/19

|            | Skyline       | Cañada        | CSM           | District Office | Facilities    |               |
|------------|---------------|---------------|---------------|-----------------|---------------|---------------|
| Sal & Benf | \$ 39,660,973 | \$ 24,641,630 | \$ 39,723,789 | \$ 15,204,628   | \$ 9,581,524  |               |
| Operating  | \$ 4,261,727  | \$ 1,537,423  | \$ 6,876,993  | \$ 4,404,109    | \$ 765,486    | B             |
|            | \$ 43,922,700 | \$ 26,179,054 | \$ 46,600,782 | \$ 19,608,737   | \$ 10,347,010 | \$ 29,955,747 |

CPI 3.66%

Allocation \$ 155,979.22 \$ 56,269.69 \$ 251,698 \$ 161,190 \$ 28,017 \$ 653,154



## AFT Unit Release 2018-19

| <b>Faculty Member</b> | <b>Campus</b> | <b>STATUS</b> | <b>UNITS FALL</b> | <b>UNITS SPRING 2019</b> |
|-----------------------|---------------|---------------|-------------------|--------------------------|
| Eslamieh, Salumeh     | CAN           | ft            | 3                 | 0                        |
| Fbian, Rika           | SKY           | ft            | 0                 | 3                        |
| Harer, Katharine      | SKY           | pt            | 3                 | 3                        |
| James, Katherine T.   | CSM           | ft            | 3                 | 3                        |
| Lehigh, Steven        | CSM           | ft            | 3                 | 3                        |
| Maher, Doniella       | CAN           | ft            | 0                 | 3                        |
| Rivera, Joaquin       | SKY           | ft            | 3                 | 3                        |
| Rowden-Quince, Bianca | SKY           | ft            | 3                 | 0                        |
| Rueckhaus, Paul       | SKY           | pt            | 4                 | 4                        |
| Silver-Sharp, Jessica | SKY/CAN       | pt            | 1                 | 1                        |
|                       |               |               | <b>23</b>         | <b>23</b>                |

Actual expenses for Adjunct are backfilled at year end (May) by transferring funds from CS holding account to each site